

Agenda Book October 23-24, 2023

Location:

Virginia Community College System office





October 23-24, 2023, Council Meeting Schedule of Events

Virginia Community College System 300 Arboretum Pl. Suite 200 Richmond, VA 23236

October 23, 2023

3:00 – 4:30 Academic Affairs Committee (room 115, lower level)

Section I on the agenda

Committee members: Cheryl Oldham (chair); Thaddeus Holloman (vice chair);

Jason El Koubi; Scott Fleming; William Harvey; Doug Straley.

3:00 – 4:30 Resources and Planning Committee (room 116, lower level)

Section II on the agenda

Committee members: Jennie O'Holleran (chair); John Broderick (vice chair); Victoria

Harker, Walter Curt; John Jumper; Delceno Miles.

5:15 - 7:00 Reception & Dinner

Tazza Kitchen 1244 Alverser Plaza Midlothian, VA 23113

October 24, 2023

9:00 – 12:30 Council Meeting (Board Room, 2nd floor)

Section III on the agenda

NEXT MEETING: January 9, 2024, Virtual or Richmond (TBD)



Council Meetings – October 23-24, 2023 Agenda

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I. Academic Affairs Committee (VCCS)	3:00 p.m.		
Monday, October 23, 2023			
Room 115 (lower level)			
I.A. Call to Order	3:00 p.m.	Ms. Oldham	
I.B. Approval of Minutes from the September 18,	3:05 p.m.	Ms. Oldham	5
2023, Academic Affairs Committee			_
I.C. Action on Proposed Edits to the SCHEV	3:10 p.m.	Dr. DeFilippo/Dr. Osei	9
Program Approval Policy		1.11.17	
I.D. Discussion of the Work of the Academic	3:40 p.m.	Dr. DeFilippo	23
Affairs Committee	'	• •	
I.E. Report of the Staff Liaison to the Academic	4:10 p.m.	Dr. DeFilippo	28
Affairs Committee		• •	
I.F. Motion to Adjourn	4:30 p.m.	Ms. Oldham	
II. Resources and Planning Committee (VCCS)	3:00 p.m.		
Monday, October 23, 2023			
Room 116 (lower level)			
II.A. Call to Order	3:00 p.m.	Ms. O'Holleran	
II.B. Approval of Minutes from the September 18,	3:05 p.m.	Ms. O'Holleran	32
2023, Resources and Planning Committee			
II.C. Action on Budget and Policy	3:10 p.m.	Mr. Allison	36
Recommendations for the 2024-26 Biennium			
II.D. Action on Enrollment Projections	3:50 p.m.	Mr. Massa	63
II.E. Motion to Adjourn	4:30 p.m.	Ms. O'Holleran	
Dinner at Tazza Kitchen	6:00 p.m.		
III. Council Meeting (VCCS)	_		
Tuesday, October 24, 2023			
Board Room (2 nd floor)			
III.A. Call to Order	9:00 a.m.	Mr. Ampy	
III.B. Approval of Minutes from September 18,	9:05 a.m.	Mr. Ampy	117
2023, Council of Presidents Meeting and the			
September 19, 2023, Council Meeting			
III.C. Remarks from VCCS Chancellor, Dr. David	9:10 a.m.	Dr. Doré	122
Doré			
III.D. Discussion of SCHEV's Role in Civic	9:40 a.m.	Dr. Fisler	123
Engagement and the Day of Dialogue			
III.E. Action on Strategic Plan's Priority Initiatives	10:00 a.m.	Ms. Salmon	128

III.F. Receipt of Report from Agency Director	10:20 a.m.	Mr. Blake	138
Break	10:30 a.m.		
III.G. Report of the Academic Affairs Committee	10:45 a.m.	Ms. Oldham	
III.H. Report of the Resources and Planning	11:00 a.m.	Ms. O'Holleran	
Committee			
III.I. Report from Director Search Committee	11:15 a.m.	Ms. Harker	142
III.J. Receipt of Items Delegated to Staff	11:30 p.m.	Mr. Blake	144
III.K. Old Business	11:35 p.m.	Mr. Ampy	
III.L. New Business	11:45 p.m.	Mr. Ampy	
III.M. Receipt of Public Comment	11:55 p.m.	Mr. Ampy	
III.N. Motion to Adjourn	12:00 p.m.	Mr. Ampy	
<u> </u>			

NEXT MEETING: January 9, 2024, Virtual or Richmond (TBD)

SCHEV values honesty, quality, diversity, inclusion, growth-orientation, personal well-being, equity, transparency and accountability. Through these values, we create a welcoming work environment that represents the best of who we are as an agency and as individuals.

^{*}Use of courtesy titles is based on the expressed preference of the individual

STATE COUNCIL OF HIGHER EDUCATION FOR VIRGINIA ACADEMIC AFFAIRS COMMITTEE September 18, 2023

DRAFT MINUTES

Thaddeus Holloman called the meeting to order at 1:02 p.m., at Hartman Hall, Room #3016, James Madison University in Harrisonburg, Virginia. Committee members present: Jason El Koubi Scott Fleming, Thaddeus Holloman, and J. Douglas Straley. Cheryl Oldham, Chair, arrived at 1:16pm.

Committee members absent: William Harvey.

Staff members present: Joseph G. DeFilippo, Jodi Fisler, Sandra Freeman, Kirstin Pantazis, and Kristin Whelan.

APPROVAL OF MINUTES FROM THE May 18 ACADEMIC AFFAIRS COMMITTEE MEETING

On motion by Mr. Holloman and seconded by Mr. El Koubi, the minutes were approved unanimously (4-0).

Mr. Holloman introduced and invited staff to present information on the following topics:

ACTION ON PROPOSED ORGANIZATIONAL CHANGE AT A PUBLIC INSTITUTION

Dr. DeFilippo introduced the background for the organizational change proposed by Old Dominion University (ODU). The School of Supply Chain, Logistics, and Maritime Operations would administer a Master of Science (MS) in Maritime Trade and Supply Chain Management as well as two graduate certificate programs. The school would also coordinate external partnerships and maritime research efforts. The proposal received broad industry support. Dr. DeFilippo acknowledged Dr. Brian Payne, Vice Provost, who commented that this effort is the result of ODU working with their local community and industry partners as a pillar of regional economic development.

Mr. David White, executive director of the Virginia Maritime Association, noted that the maritime industry drives the Hampton Roads economy, and the proposed school is fundamental to Virginia receiving global recognition in maritime supply chain logistics. Ms. Deb Waters, Vice Chair of the Maritime Advisory Council, spoke to the industry need for more graduates with broader skill sets to ensure continued economic development. Vinny Di Costanzo of CVInternational noted that the proposed school would assist in meeting staffing needs and propel Norfolk to the center of global maritime logistics.

In response to a query from Mr. Holloman about pulling departments from existing schools Dr. Payne noted that new programs will not be proposed until they are requested by industry partners. Mr. Fleming followed with a query regarding undergraduate students in the field. Dr. Payne and Ms. Waters both noted that

recommendations are being presented to ODU's board to develop undergraduate programs in maritime trade and supply chain logistics to fill current market demand. Mr. Holloman thanked the representatives for attending the meeting.

The following resolution was approved unanimously (4-0) to be forwarded to the full council:

BE IT RESOLVED that the State Council of Higher Education for Virginia approves the establishment of the School of Supply Chain, Logistics, and Maritime Operations at Old Dominion University, effective October 1, 2023.

ACTION ON REPORT OF AUDIT FOR A CERTIFIED POSTSECONDARY SCHOOL

Dr. DeFilippo presented SCHEV's duty as the default certifier of private post-secondary institutions operating in Virginia. This duty includes auditing existing schools for compliance with regulation and seeking Council authorization to begin revocation proceedings. If Council approves, staff would initiate required administrative processes, including an informal fact-finding conference and, if necessary, a formal hearing. Dr. DeFilippo noted that the resolution, found on page 45 of the Agenda Book, is being modified to remove the provision that would immediately forbid MPower enrolling new students. Dr. DeFilippo introduced Ms. Freeman, Director of Private Postsecondary Education, to answer questions about the audit findings and subsequent request.

In response to a query from Mr. Fleming, Ms. Freeman noted that MPower operates in other states, and she has no knowledge of similar non-compliance issues occurring in those states. Ms. Oldham asked Dr. DeFilippo to comment on potential outcomes and the appropriateness of inviting MPower representatives to speak. Dr. DeFilippo noted that the request before Council is to initiate a process, and that the process may not necessarily culminate in revocation.

Steve Chema, legal counsel for MPower Career Training, was invited to speak and made several assertions, including that SCHEV staff had not consulted with MPower during the audit, that the audit report contained factual errors and faulty assumptions, and that the regulations being cited do not support staff's findings. Ms. Freeman countered that the audit process had included consultation with MPower as well as an exit interview. Dr. DeFilippo noted that the request before the committee is the result of two audits which found a total of 18 items of non-compliance, six of which were repeat violations.

In response to a query from Mr. Straley, Ms. Freeman noted that the second audit was conducted after receipt of multiple student complaints and revealed numerous instances of repeat non-compliance. Mr. Straley clarified that the resolution would only begin proceedings, not revoke certification. Mr. Fleming added that Council might benefit from further fact finding.

The following resolution was unanimously approved (5-0) to be forwarded to the full Council:

BE IT RESOLVED that the State Council of Higher Education for Virginia instructs staff to initiate procedures to revoke MPower Career Training's certificate to operate.

ACTION ON PROPOSED DEGREE PROGRAM AT A PUBLIC INSTITUTION

Dr. DeFilippo described the background and curriculum of the proposed Data Science degree program at The University of Virginia (UVA). This program responds to recent efforts to establish Data Science as an independent academic discipline. The Bureau of Labor Statistics (BLS) shows faster than average growth in the field. No other institutions objected to this program. Dr. DeFilippo acknowledged the University of Virginia representatives present and thanked them and Dr. Osei for their work on the proposal.

Mr. El Koubi noted that knowledge work is a core growth sector in Virginia and that the growth of Data Science was forecast through the Tech Talent computer science initiative. Ms. Oldham cautioned that the pace of change in this sector is great and institutions and Council have a duty to ensure academic programs integrate with industry to produce graduates with current, relevant skills.

Dr. Brian Wright, Director of Undergraduate Programs for the School of Data Science, responded that the math underpinning the program does not change and that the program was designed with flexibility in electives to allow response to industry needs. Dr. Christina Morell, Associate Provost for Institutional Research & Analytics, and Ms. Alena Herklotz, Assistant Director for Academic Compliance, were present and responded to questions from committee members.

The following resolution was approved unanimously (5-0) to be forwarded to the full council:

BE IT RESOLVED that the State Council of Higher Education for Virginia grants approval to the University of Virginia to initiate a Bachelor of Science (B.S.) degree program in Data Science (CIP code: 30.7001), effective spring 2024.

REVIEW OF PROGRAM ANNOUNCEMENTS OF THE PUBLIC INSTITUTIONS

Dr. DeFilippo introduced the agenda item, presenting "Program Announcements" for new degree programs that public institutions plan to submit for SCHEV approval. The Program Announcement is a feature of the SCHEV program approval process in accord with Council's duty to "review and approve or disapprove all new undergraduate or graduate academic programs that any public institution of higher education proposes," Code of Virginia § 23.1-203 (5). Dr. DeFilippo spoke about the purposes of listing program announcements related to alerting staff, Council members and other institutions about institutions' programmatic plans.

Dr. DeFilippo provided descriptions of each proposed program and factors that may affect approval of such programs. Committee members offered comments and received information from institutional representatives.

BRIEFING ON DAY OF DIALOGE ON CIVIC LEARNING AND ENGAGEMENT

Dr. Fisler provided a presentation on the state of civic engagement in the Commonwealth, the Day of Dialogue, and continuing plans to further civic engagement. Background was given on civic engagement being added to policy in 2017 as a part of student learning assessment. Committee members expressed interest in how engagement is measured, who is responsible for these initiatives on each campus, what effort is being made to work with K12 institutions, and a state-wide map of engagement and assessment efforts. Dr. Fisler noted that this is a non-partisan push that encourages students to engage and act according to individual values. Further, Virginia was one of three states to affirm a commitment to have civic engagement as a part of every undergraduate student experience.

RECEIPT OF REPORT FROM ACADEMIC AFFAIRS COMMITTEE STAFF LIAISON

Dr. DeFilippo commented on the recent activities and accomplishments of Academic Affairs staff.

<u>ADJOURNMENT</u>

Ms. Oldham adjourned the meeting at 2:44 p.m.

Cheryl Oldham
Chair, Academic Affairs Committee

Kirstin Pantazis

Staff, Academic Affairs

State Council of Higher Education for Virginia Agenda Item

Item: I.C – Academic Affairs Committee – Action on Proposed Edits to the SCHEV Program Approval Policy

Date of Meeting: October 23, 2023

Presenter: Dr. Joseph G. DeFilippo

Director of Academic Affairs & Planning

joedefilippo@schev.edu

Most Recent Review/Action:

☐ No previous Council review/action

Previous review/action **Date:** May 20, 2019

Action: Council adopted the "Policy Outline for Program Approvals and Changes," and directed staff to create guidance documents and administrative processes necessary to implement its provisions as soon as practicable.

Purpose of this Agenda Item:

The purpose of this item is to present for Council action a set of edits to its policy regarding public institutions' proposals for new degree programs.

Background Information/Summary of Major Elements:

Staff seeks Council approval for a focused set of edits to its policy, *Academic Programs at Public Institutions: Policies and Procedures for Approvals and Changes.* The proposed edits have been identified in the course of working with the public institutions since February 2020, when the current version of the SCHEV policy went into effect.

The proposed edits have been presented to institutional representatives via consultations through summer and fall 2023. The attached "Annotated Table of Contents from the SCHEV Program Approval Policy," provides a succinct description of the set of seven proposed edits. The attached "Proposed Policy Edits (October 2023)" provides detailed mark-up for each of the seven proposed edits. The proposed edits include:

- Definitional clarifications: duplication; online vs. face to face programs.
- Addition of cost information to certificate program proposals.
- Incorporation of Council's policy (adopted January 2023) on community college transfer associate degree programs.
- Update of the timeline and process for new degree program proposals, to reflect current practice.
- Modification of the process for institutional feedback on duplicative programs ,to invite feedback on opportunities for collaboration.

• Addition of two headers to provide greater clarity on a new degree program's effect on existing programs at the institution.

Materials Provided:

- Annotated Table of Contents from the SCHEV Program Approval Policy
- "Proposed Policy Edits (2023)"

Financial Impact: N/A

Timetable for Further Review/Action: N/A

Relationship to the Goals of The Virginia Plan for Higher Education:

Council's consideration of proposed edits to the SCHEV program approval policy supports the following strategies outlined in *Pathways to Opportunity: The Virginia Plan for Higher Education*:

- Cultivate affordable postsecondary education pathways for traditional, nontraditional and returning students.
- Foster program and administrative innovations that enhance quality, promote collaboration and improve efficiency.
- Improve the alignment between post-secondary academic programs and labor market outcomes.

Staff Recommendation:

Staff presents the "Proposed Policy Edits (2023)" for the consideration of the Academic Affairs Committee. The Committee may act to approve; disapprove; approve with condition; or table for future action. If approved, adopt the following resolution and transmit it to Council.

Resolution:

BE IT RESOLVED, that the State Council of Higher Education for Virginia adopts the "Proposed Policy Edits (2023)," and directs staff to incorporate the proposed edits into the SCHEV program approval policy as soon as practicable.

BE IT FURTHER RESOLVED, that staff may incorporate additional minor textual edits necessary to improve the clarity and accuracy of the program approval policy.

Annotated Table of Contents from the SCHEV Program Approval Policy.

Yellow highlighting indicates sections in which edits are proposed. Italicized text describes the nature of the proposed edit.

Table of Contents

SECTION I: POLICY OUTLINE—DUTIES, REQUIREMENTS, DEFINITIONS, AND POLICY STATEMENTS

- A. Council's Statutory Duties Related to Academic Programs at Public Institutions
- B. Policy Statements on Academic Degree Programs at Public Institutions
 - I. Introduction
 - II. Degree Program Common Core Requirements
 - III. Operational Definitions of Key Terms
 - IV. New Academic Degree Programs

Minor textual edits to clarify evaluative factors related to duplication.

- V. Certificate Programs
- VI. Degree/Certificate Program Modifications
- VII. Technical Changes, Program Mergers, and Intent to Discontinue Programs
- VIII. Governing Board Approval Expiration
- IX. Degree Level Authorization

SECTION II: INTRODUCTION TO PROCEDURES & REQUIREMENTS FOR ALL DOCUMENTS

Procedures for Document Submission General Requirements for All Documents

SECTION III: CERTIFICATE PROGRAMS

- A. Procedures and Requirements for Certificate Program Documents
- B. Specific Instructions for Certificate Program Documents

Text added to clarify resources and costs to students.

SECTION IV: NEW DEGREE PROGRAMS

A. Guidelines and Procedures for New Degree Program Proposals

Text added to acknowledge Council's policy on community college transfer associate degrees.

B. Specific Instructions for New Degree Program Proposals

Program Proposal Cover Sheet

C. Process and Timeline for New Degree Program Proposals

Text modified to reflect current "timeline."

Part I: Description of Proposed Program

- A. Program Background
- B. Institutional Mission
- C. Delivery Format (if applicable)

Text added to clarify "fully online" vs "hybrid"

D. Program Accreditation or State Agency Authorization (if applicable)

- E. Admission Criteria (if applicable)
- F. Curriculum
- G. Time to Degree (if applicable)
- H. Faculty Resources
- I. Student Learning Assessment
- J. Employment Skills
- K. Relation to Existing Programs (Degree, Certificate, Sub-area)

Text added to include "expansion" and "effect on other programs."

Part II: Justification for the Proposed Program

- A. Response to Current Needs (Specific Demand)
- B. Employment Demand
- C. Duplication

Text added to invite feedback about potential for inter-institutional collaboration.

D. Student Demand

Part III: Summary of Projected Student Enrollment Summary of Projected Enrollments in Proposed Program Projected Resource Needs for the Proposed Program Funds to Initiate and Operate the Degree Program "Proposed Policy Edits (2023)" for Council's Academic Programs at Public Institutions: Policies and Procedures for Approvals and Changes.

Sections for which edits are proposed are highlighted in yellow. Added text is <u>underlined</u>; deleted text is <u>stricken through</u>.

Section I: Policy Outline—Duties, Requirements, Definitions, and Policy Statements

B. Policy Statements on Academic Degree Programs at Public Institutions

IV. New Academic Degree Programs Process for Council action

A public institution's governing board must approve each proposal for a new academic program prior to its submission to the Council. The following procedures are adopted for new degree programs not eligible for facilitated staff approval.

- Council must first be informed about a new degree program via a Program Announcement before the program can be presented for approval at a later Council meeting.
- Council action on new degree programs will occur at two specific meetings during the academic year, one in the fall and one in the spring. The chair of the Academic Affairs Committee may modify this scheduling to accommodate circumstances, such as meeting cancellations and workload management.
- Institutional officers must attest that information related to duplication and employment has been presented to the governing board prior to its approval of the new program.

For specific information about the provisions, see below under Section IV: New Degree Programs.

Factors on which SCHEV evaluation will focus

The Council is particularly interested in questions related to issues of "need" for new academic programs. These questions center around the state's need for the proposed degree program as well as the institution's need for it.

• Why does Virginia need this program at this time?

<u>State Needs</u>. Will the proposed program be an optimal use of state resources in light of state budget considerations and the contributions of any existing programs? What are the needs (justifications) for the state to initiate a new curriculum at this time?

<u>Employer Needs</u>. Will the program fill demonstrable employer needs in the state? If so, what Virginia and/or non-Virginia market data indicate current unmet employer demand for graduates of such programs and the designated degree level? If not, will the program fill demonstrable non-employment needs in the state?

<u>Student Needs</u>. Will the program fill demonstrable student needs in the state? If so, what Virginia and/or non-Virginia market data indicate current unmet student demand for such curricula? If not, why does the institution anticipate student demand for the program?

<u>Duplication</u>. Will the <u>degree program duplicate similar or related degree programs at public institutions offerings in Virginia? If so, what are the needs (justifications) for the state to duplicate these efforts? How many similar <u>degree programs</u> are offered <u>and by which public institutions? in the state; where?</u> What <u>are the studentis the enrollment strength and graduation data for rates of</u> these <u>degree similar programs?</u></u>

• Why does the institution need this program at this time?

<u>Institutional Needs</u>. Will the degree program fill demonstrable institutional needs? (Does the institution need the program to fulfill its approved mission?) If so, how and how well will the program fit with the institution's SCHEV-approved mission statement? If not, what are the institutional needs (justifications) for the proposal at this time?

Resource Needs. Will the program affect the institution's budget? If so, how and how significantly? (Will changes be required in faculty, staff, facilities, or other resources need to initiate and sustain a degree program? Will the degree program be the optimal use of institutional resources in light of state budget considerations, as well as the contributions of any existing programs and the benefits of collaborative efforts?) If not, how will resources be internally reallocated to fund the program?

Section III: Certificate Programs

B. Specific Instructions for Certificate Program Documents

iii) Narrative Description

Institutions must submit information and narrative to address (at minimum) the areas and statements below.

Note:

• the format for the proposal is <u>not</u> bulleted; use a section heading for each of the following areas/topics:

Name of certificate, CIP code, Initiation date, Description of certificate, Time to complete, Admission criteria (if applicable), Curriculum requirements, Faculty, Course delivery format, Resources, Gainful Employment, and Course descriptions, and Certificate cost.

- if a certificate program exceeds the credit hours outlined in SCHEV's Certificate Program Definitions, include a separate heading to provide justification for the credit hour requirement.
- Include a succinct narrative to describe the purpose and focus of the certificate. Indicate what students will study and learn at program level. Indicate what graduates will be prepared to do on a job. Indicate whether the certificate meets an accreditor or state board requirements, if applicable. Provide an original copy of requirements as an appendix item.
- Indicate the specific individuals/group(s) who will be targeted to enroll in the program.
- Include a narrative to indicate the time to complete the program for fulltime and part-time students for both degree seeking and non-degree seeking students.
- Describe admission criteria for the program and indicate specific requirements for different populations. Include the university's minimum scores requirements for all standardized tests.
- Provide a succinct summary of the focus of the curriculum. Summarize what students will learn from core and required coursework. Indicate the total number of credit hours required. Provide a list of all required courses (title, designator and credit hour value), restricted electives, and electives. Describe sub areas, if applicable. Describe requirements and indicate deliverables for experiential learning (e.g., a capstone project, internship, or practicum), if applicable. Indicate how student failure will be addressed. Explain any requirements of the curriculum (e.g., project, internship, practicum) needed to address special requirements for licensure.
- Describe faculty who will teach in the certificate. Indicate who selects faculty, the academic unit(s) to provide faculty, the number of existing faculty to teach in the certificate program, and the credentials (degree level and discipline area) of faculty. <u>Indicate minimum requirements for faculty</u>

- teaching required courses in the program. If using adjunct faculty to initiate the program, indicate the credentials and level of support that would be used to offer the certificate. Indicate if not using adjunct faculty.
- Indicate how (e.g., traditional, fully online, or hybrid design) the certificate program will be delivered. Describe the institution's resources to support the delivery format. If traditional, indicate space resources; if online, indicate technological resources to support online instruction and availability of technical support. Indicate faculty training and support to teach online courses and training that is required, if applicable. Indicate whether the institution can sufficiently has the ability to support the delivery format.
- Explain resources necessary to offer the certificate. Indicate additional resources or costs (e.g., administration, faculty), if needed and the source of financial support. Indicate whether the certificate will have a lead administrator (e.g., program director). Indicate whether the person is a faculty member and their position title and, primary responsibilities for the certificate program. Indicate existing faculty teaching responsibility to the certificate program. Indicate whether new faculty and/or adjunct faculty will be hired to teach core and required courses. Indicate the costs for new hires, if needed and the funding source. Indicate the institution's ability to adequately support the certificate with existing resources.
- Indicate whether the certificate is a Gainful Employment program. Indicate why the program will or will not come under Gainful Employment.
- Provide the official course description for all required courses and restricted electives. Denote if courses are new.
- Indicate the cost of the certificate program at initiation for in-state and outof-state students. Indicate how the institution assesses cost (e.g., per course, per credit hour, flat fee). Indicate if the cost will differ based on delivery format, if applicable. Indicate whether any additional fees will be collected for the certificate program. Complete one SCHEV Certificate Cost Form for the certificate program.

Note. If enrollment in the certificate program will result in additional costs for degree-seeking students—that is, students already enrolled in a degree program at the university—a detailed explanation must be provided.

Section IV: New Degree Programs

A. Guidelines and Procedures for New Degree Program Proposals

- All new degree program proposals, except those that qualify for Facilitated Staff Approval, must be reviewed and approved by Council. Proposals subject to Council approval must be submitted according to the two-stage process and applicable timelines described in section C (see page 21). All degree program proposals must include the information required by SCHEV's policy. Proposals eligible for Facilitated Approval must be submitted at least nine months prior to the anticipated initiation date. Requirements for facilitated approval are provided in the "Addendum Facilitated Approval of Degree Programs." The document is available with this policy on the SCHEV website.
- Approval to initiate a new degree program does not imply approval of the projected budget or budget initiatives for that program, or approval of a mission change.
- Proposals for new doctoral programs are also subject to the two-stage process, with the qualification that they may be presented for Council action at the next feasible meeting following completion of the external review process. Institutions must arrange (in consultation with SCHEV staff) and fund a site visit to review the degree program proposal. At least two qualified external reviewers and a SCHEV staff member will attend the external review. The site visit must be completed at least eight (8) weeks in advance of the date of expected Council action. None of the external reviewers may have an affiliation with the institution; no more than one of the external reviewers may reside within Virginia. The external reviewers must be provided with copies of the degree program proposal and faculty CV's prior to the visit and should be charged with preparation of a written report, which must be submitted to the SCHEV staff. Institutions must provide written documentation to SCHEV and to the external reviewers addressing any recommendations or significant issues from the reviewers' report. One hard copy of reviewers' CV's must be sent to SCHEV.
- Approval to initiate a new degree program may also require a substantive change review by the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) if the new program significantly modifies or expands the scope of the institution.
- Approval of new transfer associate degree programs at community colleges: Associate of Arts (AA), Associate of Science (AS), and Associate of Fine Arts (AFA). By
 Council action in January 2023, all community colleges are authorized to offer AA and AS degree programs according to 10 Classification of Instructional Programs (CIP) codes specified in the following list:
 - Associate of Arts (AA)
 Liberal Arts (CIP 24.0103)
 - Associate of Science (AS)
 General Studies (CIP 24.0102)
 Business Administration (CIP 52.0201)
 Computer Science (CIP 11.0701)
 Education (CIP 13.0101)

Engineering (CIP 14.0101)
Health Sciences (CIP 51.000)
Information Technology (CIP 11.0103)
Science (CIP 30.0101)
Social Sciences (CIP 45.0101)

For community colleges intending to initiate one of the above listed transfer associate degree programs, the VCCS academic vice chancellor must submit to SCHEV a cover letter and completed SCHEV Cover Sheet. To initiate any other transfer associate degree program, a full program proposal must be submitted as per the rest of this policy.

C. Process and Timeline for New Degree Program Proposals

Information required to seek approval for a new degree program has been revised and specific timelines have been established to support complete program proposals receiving consideration at specific Council meetings during the academic year. The purpose of this process is to improve predictability and planning for both institutions and SCHEV.

Note:

- The process/timeline below does not apply to degree program proposals eligible for Facilitated Approval, which may be submitted at any time without a Program Announcement. SCHEV reserves the right to determine whether a given proposal meets criteria for Facilitated Approval.
- Doctoral degree programs are not required to adhere to the timeline; i.e., they may
 be presented for Council action at the next feasible meeting following completion
 of the external review process.
- Specific deadlines and timeline points may be adjusted to accord with the calendar, meeting cancellations or other logistical considerations. Any such adjustments will be announced with advance notice.

Process and Timeline:

- A-Program Announcements will be presented at a specific Council meetings in March and September of each year. Any questions, concerns or requests for information raised at that time must be addressed in the full degree program proposal. The Program Announcement Form and Program Announcement Instructions are available on the SCHEV website.
- Program Announcements must be submitted to SCHEV by March 1 and
 September 1 for inclusion on the agendas of those respective Council meetings.
- Following submission of the full program proposal by a specified deadline, the new degree program will be presented for action at a subsequent specific Council meeting.
- Following the presentation of a Program Announcement at a Council meeting, SCHEV will invite public institutions' comments, with a specified (approximate) thirty-day (30 days) deadline. The full degree program proposal may not be submitted to SCHEV until that deadline has passed.

- The full degree program proposal must be submitted to SCHEV within one year from the date of the Council meeting at which the Program Announcement was presented.
- Unless otherwise specified in the approval letter from SCHEV, new degree programs must be initiated within one year of SCHEV approval.

Timeline:

- May Approval Timeline, with deadlines
 - September 1 (deadline): Program Announcement submitted to SCHEV.
 - September Council meeting: Program Announcement receives discussion.
 - December 15 (deadline): Program Proposal submitted to SCHEV.
 - Program approval considered for action at the May Council meeting; if conferred, approval is effective fall of the same year or within one calendar year after Council approval.
- October Approval Timeline, with deadlines
 - March 1 (deadline): Program Announcement submitted to SCHEV.
 - March Council meeting: Program Announcement receives discussion.
 - June 1 (deadline): Program Proposal submitted to SCHEV.
 - Program approval considered for action at the October Council meeting; if conferred, approval is effective spring semester of the same academic year or within one calendar year after Council approval.

Part I: Description of Proposed Program

C. Delivery Format (if applicable)

Information to address: If all or part of the curriculum will utilize any variation of online/electronic delivery, provide a complete description of the plan, courses, and resources available. Indicate faculty credentials and training to provide online instruction.

Note:

- Traditional "face to face" delivery format means that the institution offers the entire degree program in person, including all core and required courses, all restricted elective courses, and all experiential courses. If the curriculum is designed such that at least one core course or required experiential course is only available and must be taken online, the program is considered "hybrid" format.
- "Fully online" delivery format means that the institution offers the entire degree program online, including all core and required courses, all restricted elective courses, and all experiential courses. If the curriculum is designed such that at least one core course or required experiential course is only available and must be taken in person, the program is considered "hybrid" format.

K. Expansion of Existing Program (Sub area, Certificate) (if applicable)

Information to address: Is the proposed degree program an expansion of an existing area of concentration, emphasis area, focus area, major, option, specialization, or track, minor, or certificate program? If so, explain the historical and disciplinary relationship of the proposed degree program to the existing program at the institution. What effects will the proposed degree program have on existing sub areas in degree programs or certificate programs? Will any be closed or altered?

Components of an effective response

- Explanation of the reasons for expansion to a standalone degree program.
- Effects on existing sub-areas, minors, and/or certificate programs are clearly explained.
- Explanation of what will happen to the existing sub-area, minor, or certificate program.

L. Relation to Existing Degree Programs (if applicable Degree, Certificate, Sub-area)

Information to address: Is the institution offering other degree programs that are similar or related to the proposed degree program? Describe and compare the degree programs – focus/purpose, curriculum requirements, and outcomes for graduates. Note: degree programs must be at the same degree level as the proposed degree program. Is the proposed degree program an expansion of an existing area of emphasis, certificate, concentration, focus area, option, minor, major, specialization, or track? If so, explain the historical and disciplinary relationship of the proposed program to the existing program at the institution. What effects will the proposed degree program have on existing degree programs, certificates or sub areas? Will any be closed or altered?

Components of an effective response

- Academic units of existing related degree programs, certificates and sub areas are indicated. The academic unit of the proposed degree program in indicated.
- The degree designation and program name of existing degree programs are indicated.
- Effects on existing related degree programs, certificates and sub-areas are clearly explained, including any closures.
- Degree programs are compared only to describe: 1) the focus/purpose of the degree, 2) the core and required coursework, noting sub-areas, if applicable, curriculum, and 3) the knowledge and skills of graduates.
- If the proposed degree program is an <u>expansion</u> of an existing certificate or subarea, this is addressed in a <u>dedicated</u> sub-heading, which explains the reason for the expansion, the need for a standalone degree, and what will happen to the existing sub-area or certificate.

M. Effect on Existing Degree Programs

How will the initiation and operation of the proposed degree program affect the operation of existing degree programs? Will the initiation and operation of the proposed degree program affect resources available to any other existing degree programs at the institution? Will any degree program(s) close as a result of the initiation of the proposed degree program?

Components of an effective response

- A statement indicating whether the proposed degree program will affect any existing degree program offered by the institution.
- Statements indicating any effects on resources available to existing degree programs in the academic unit in which the proposed degree program will be located.
- A statement indicating effects on student enrollment in any existing degree programs in the academic unit or at the university.
- A statement to address the closure of any degree programs as a result of the initiation and operation of the proposed degree program.

Part II: Justification for the Proposed Program

C. Duplication

<u>Note</u>: associate degree proposals from community colleges and Richard Bland College do not address duplication. Proposals for transfer associate degrees should include:

- a brief narrative to explain how the program has been designed for effective transfer, and
- an appendix with attestations from at least two (2) four-year institutions that the proposed program will articulate with specific baccalaureate programs.

Upon publication of a Program Announcement in Council's Agenda Book, institutions already offering similar degree programs may provide feedback on the need for new degree programs and the potential effects of an additional program in Virginia. The chief academic officer of the interested institution should write SCHEV and the proposing institution within 30 days. SCHEV recommends that the feedback address (at least) the following three two questions:

- Given the institution's your experience offering a degree program with this CIP code at this degree level, does the institution's administration and/or faculty you perceive a the need exists for additional degree programs in Virginia? If not, why not?
- Would an additional degree program in Virginia with this CIP code at this <u>degree</u> level be likely to have a negative, positive or no effect on the your institution's degree program, including (but not necessarily limited to) student enrollment and access to external resources such as experiential learning sites?
- Would an additional degree program in Virginia with this CIP code at this level present opportunities for collaboration with the institution proposing the degree program? If so, briefly summarize the opportunities and indicate whether any steps have been taken to initiate collaboration.

The proposing institution must address any such feedback in the program proposal when submitted to SCHEV. This content should be included under the heading "Institution Response" in the Duplication section. Failure to address feedback received may result in action on the proposed program being deferred to a future Council agenda.

Information to address: Provide a comparison of existing degree programs and the proposed degree program. The comparison should focus on the curriculum, the specific course requirements for the core program, experiential learning requirements, specialization, and required sub areas of the program (e.g., concentration, emphasis area, focus area, option, specialization, or track). In case of concerns from institutions already offering similar degree programs, explain whether and how those concerns should be answered.

Note: the proposing institution does not need to respond to feedback that solely expresses support for the proposed degree program.

State Council of Higher Education for Virginia Agenda Item

Item: I.D – Academic Affairs Committee – Discussion of Academic Affairs Committee Responsibilities

Date of Meeting: October 23, 2023

Presenter: Dr. Joseph G. DeFilippo

Director of Academic Affairs & Planning

joedefilippo@schev.edu

Most Recent Review/Action:

No previous Council review/action
 ■
 Output
 Description
 Description

Previous review/action

Date: Action:

Purpose of the Agenda Item:

The purpose of this item is to inform the Academic Affairs Committee's review of SCHEV responsibilities related to academic affairs and to solicit input from Committee members regarding their expectations of staff and the Committee for the upcoming year.

Background Information/Summary of Major Elements:

The Academic Affairs Committee oversees work of the agency's Academic Affairs section by taking action on a range of items that come before Council for approval, and by receiving reports of staff and institutional activities related to higher education policy and the regulation of private postsecondary education. The work of the Academic Affairs section falls under two main categories, relating to public and private postsecondary education respectively.

Materials Provided:

• Appendix: SCHEV Academic Affairs Responsibilities

Financial Impact: N/A

Timetable for Further Review: N/A

Relationship to the Goals of The Virginia Plan for Higher Education:

Work overseen by the Academic Affairs Committee supports the following strategies, among others, of *Pathways to Opportunity: The Virginia Plan for Higher Education*:

 Cultivate affordable postsecondary education pathways for traditional, nontraditional and returning students.

- Foster program and administrative innovations that enhance quality, promote collaboration and improve efficiency.
- Improve the alignment between post-secondary academic programs and labor market outcomes.

Resolution: N/A

SCHEV Academic Affairs Responsibilities

I. Public Sector Academic Affairs

Main SCHEV duties related to academic affairs at public institutions of higher education:

Approval Actions:

- Degree and certificate program approval and program actions approval
- Distance education and state authorization reciprocity (National Council on State Authorization Reciprocity)
- o Instructional site approval and instructional site change approval
- Mission statement change approval

Policy Development and Administration:

- o AP/Cambridge/CLEP/IB policies
- Dual enrollment credit acceptance
- Military-friendly policies
- Student learning assessment policy
- Transfer-related policies:
 - State Policy on College Transfer
 - Guidelines for the Development of Transfer Agreements
 - Guidelines for the Development of Pathway Maps
 - Policy on Policy on Passport and Uniform Certificate of General Studies Programs

Liaisonship:

- Assessment Policy Advisory Group
- Instructional Programs Advisory Committee (IPAC), Chief Academic Officers of public institutions of higher education
- Military Education Advisory Committee (MEAC)
- Open Virginia Advisory Committee (OVAC)
- Virginia Assessment Group (VAG)
- Virginia Educational Development Collaborative (VEDC)
- Virginia Department of Education, Advisory Board on Teacher Education Licensure (ABTEL)

Policy Analyses (examples):

- Access for students with disabilities
- Transfer effectiveness
- Electronic learning capital needs

- o Faculty recruitment
- Dental school in Wise
- Community colleges and teacher education pathways

Past Grant-supported Programs:

- Faculty Collaboratives (Association of American Colleges and Universities)
- Interstate Passport (Western Interstate Commission for Higher Education)
- No Child Left Behind—Higher Education (U.S. Department of Education)
- o Transfer Virginia (Aspen Institute), in cooperation with VCCS

II. Private Postsecondary Education (PPE)

SCHEV duties related to the authorization and regulation of private and out-of-state institutions certified to operate in Virginia. ("Certification" is Virginia's term for state authorization.)

- Certification by SCHEV is required for the following institutional types to operate in Virginia:
 - o any new private degree-granting institution
 - o any new vocational postsecondary institution
 - any out-of-state institution with physical presence in Virginia
 - any degree-granting, out-of-state institution that enrolls Virginia residents in a solely online format, unless the institution is a State Authorization Reciprocity Agreement (SARA) member

Categories of activity administered by PPE:

- New applications for certification
- Annual recertification (approx. 230 certified institutions currently operate in the Commonwealth)
- Review of religious/theological schools eligible for exemption
- Oversight of school closures and ongoing preservation of student records
- Compliance audits of certified schools, both periodic and in response to student complaints

Issues:

 PPE provides regulatory assurance required by federal government agencies (U.S. Departments of Education and

- Defense) in order for students of Virginia institutions both public and private to be eligible for federal financial aid programs.
- PPE supports the analysis of student protection legislation recent examples: enrollment agreements; out-of-state distance education authorization.
- Degree-granting institutions are freed from requirement of annual recertification after a 20-year period of regulation.
- PPE is a non-general fund unit; its operating expenses are funded by fees collected from certified schools.

<u>Liaisonship</u>:

- Career College Advisory Board (CCAB)
- o Regional and national accreditors
- U.S. Department of Education (USED)
- Virginia Office of the Attorney General (OAG)
- Virginia Department of Veterans Services (DVS)
- Virginia licensing boards: Department of Professional and Occupational Regulation (DPOR); Board of Nursing
- Workforce Investment Boards (WIBs)

State Council of Higher Education for Virginia Agenda Item

Item: I.E – Academic Affairs Committee – Report of the Staff Liaison to the Academic

Affairs Committee

Date of Meeting: October 23, 2023

Presenter: Dr. Joseph G. DeFilippo

Director of Academic Affairs & Planning

joedefilippo@schev.edu

M	ost	Recent	Review	/Action:
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No previous Council review/action

Previous review/action

Date: Action:

Purpose of Agenda Item:

Staff activities report.

Background Information/Summary of Major Elements:

N/A

Materials Provided:

"Report of the Staff Liaison to the Academic Affairs Committee," by Dr. Joseph G. DeFilippo.

Financial Impact:

N/A

Relationship to Goals of The Virginia Plan for Higher Education:

N/A

Timetable for Further Review/Action:

N/A

Resolution:

N/A

Report of the Staff Liaison to the Academic Affairs Committee, October 23, 2023

Dr. Joseph G. DeFilippo Director of Academic Affairs & Planning

State Committee on Transfer

• The State Committee on Transfer (SCT) met September 28, 2023. The SCT includes representatives from all public two- and four-year institutions. The agenda included a review of the committee's roles and responsibilities, updates on Transfer Virginia, and an overview of the SCT's fall work plan. Dr. Paul Smith led a discussion on potential policy topics to be taken up by the SCT this fall. The SCT is scheduled to reconvene on October 19, 2023 to finalize its work plan.

Staff Activities and Recognition

Darlene Derricott

- Attended the National Council for State Authorization Reciprocity Agreements'
 (NC-SARA) annual meeting for State Portal Entities (SPE) in Essex, Vermont on
 September 13-14, 2023. Member states engaged in conversations on SPE
 leadership, the SARA policy modification process, and student complaints.
 Presentations included updates on the United States Department of Education
 (USED)'s regulations impacting SARA and the higher education community.
- Attended and participated in the National Association of State Administrators and Supervisors of Private Schools (NASASPS) Fall Workshop for Regulators on September 25-26, 2023, in Salt Lake City, Utah. The workshop was the first convening of State and SPE regulators. Discussions and best practices focused on consumer protection actions for students. Sessions included Borrower Defense Repayment updates, unfair marketing, student complaints, and admissions requirements.

Jodi Fisler

- Attended the Virginia Educational Development Collaborative's fall conference, "Exploring the Impact of Generative Artificial Intelligence," at George Mason University on September 22.
- Attended the launch of the Virginia Community Engagement Index (VCEI) report in Richmond on September 26. Dr. Fisler served on the core team that developed the VCEI survey, which gathered data from thousands of people across Virginia about behaviors and attitudes related to civic and community engagement.
- Served on the planning committee for the Virginia Student Democracy Summit, held at Norfolk State University on October 6.
- Attended a series of meetings for the Multistate Collaborative for Civic Learning and Democracy Engagement (MSC-CLDE) at the University of Virginia October 18-20; co-facilitated a working session on assessing student outcomes.

- Participated in "Higher Education and Democracy," a convening of leaders from higher education, philanthropy, and democracy advocacy organizations, sponsored by the University of Virginia, Lumina Foundation, and More Perfect. The convening was held at UVA October 20-21.
- Continues to serve on the planning team for the Governor's Free Speech Summit, to be held at the University of Virginia on November 29.
- Served as a reviewer for the Carnegie Foundation's Community Engagement Elective Classification for two- and four-year colleges and universities.

Kirstin Pantazis

 Attended the Southern Regional Education Board (SREB) Student Success Summit and Educational Technology Cooperative on September 13-14, in Atlanta, GA. Student success discussion focused on the effect of affordability on access and the intertwined goals of academic success and career readiness. The Education Technology Cooperative discussions centered on how to expand the use of open educational resources (OER), and recommendations around the use of generative artificial intelligence (AI) technologies.

Paul Smith

- Co-presented with representatives from the Institute for Higher Education Policy at the State Higher Education Executive Officers Association's annual meeting held in Denver, CO from August 8-10th. The discussion, "Lessons from 3 States Engaged in TransferBoost Pilot Project," outlined the outcomes from the TransferBOOST project. TransferBOOST (Bachelor's Opportunity Options that are Straightforward and Transparent) was a multi-year state initiative developed to provide students affordable, quality, well-supported two- to four-year pathways. Dr. Smith presented on "lessons learned" from Virginia's participation in the project.
- Attended the European Educational Research Association's (EERA) annual meeting held in Glasgow, Scotland from August 22nd-25th. EERA is membership association composed of more than 40 national and regional Educational Research Associations from all parts of Europe with a mission to foster "high quality educational research for the benefit of education and society." The 2023 conference covered topics spanning the educational spectrum from early childhood to higher education. Sessions included topics such as alternative curriculum, diversity and inclusion, educational leadership, gender studies, and higher education. The conference provided Dr. Smith with a comparative perspective on higher education models across Europe.

Academic Affairs Staff:

Public Sector Academic Affairs

Ms. Karen Banks, Academic Affairs Support Specialist

Dr. Joseph G. DeFilippo, Director, Academic Affairs & Planning

Ms. Darlene Derricott, Senior Coordinator, Academic Services

Dr. Jodi Fisler, Senior Associate for Assessment Policy & Analysis

- Ms. Emily Hils, Academic Programs and Services Specialist
- Ms. Emily Muniz, Associate for Transfer and Talent Pathways
- Dr. Monica Osei, Associate Director for Academic Programs & Instructional Sites
- Dr. Kirstin Pantazis, Associate for Academic Affairs
- Dr. Paul Smith, Senior Associate for Student Mobility Policy & Research

Private Postsecondary Education

- Mr. Richard Cole, Certification Specialist
- Ms. Sandra Freeman, Director, Private Postsecondary Education
- Ms. Kathleen Kincheloe, Compliance Specialist
- Ms. Monica Lewis, Fiscal Specialist
- Ms. Sylvia Rosa-Casanova, Senior Associate for Private Postsecondary Education
- Ms. Stephanie Shelton, Administrative Assistant
- Mr. Alfonso Wells, Compliance Investigator

STATE COUNCIL OF HIGHER EDUCATION FOR VIRGINIA RESOURCES AND PLANNING COMMITTEE September 18, 2023

DRAFT MINUTES

Ms. O'Holleran called the meeting to order at 1:00 p.m. in Hartman Hall at James Madison University. Committee members present: Ken Ampy; Walter Curt; Jennie O'Holleran; Delceno Miles; and John Jumper.

The following Committee members were absent: John Broderick; and Victoria Harker.

Staff members present: Tom Allison; Lee Andes; Peter Blake; Alan Edwards; Grace Covello Khattar; Tod Massa; Laura Osberger; Emily Salmon; and Yan Zheng.

APPROVAL OF MINUTES

On a motion by Mr. Curt and seconded by Mr. Ampy, the minutes from the May 15th, 2023, Resources and Planning Committee meeting were approved. Ms. Miles abstained, given that she was not a member in May.

<u>DISCUSSION OF SYSTEMWIDE BUDGET AND POLICY RECOMMENDATIONS</u> FOR THE 2024-26 BIENNIUM

Ms. O'Holleran invited Dr. Edwards to summarize the categories of the draft budget and policy recommendations; he highlighted various themes and sections in the materials prepared by staff, including affordability and access, initiatives from public institutions' six-year plans and capital outlay.

Mr. Curt asked whether the agency budget was included in the systemwide budget recommendations. Ms. O'Holleran clarified that while agencies' budget requests are separate from Council's recommendations, both topics were open for discussion. In that context, members discussed the possibility of a discretionary fund for use by the next agency director. Staff advised that such a fund is not allocated within the agency budget, but that staff would investigate the matter further.

Members inquired as to which items/topics among the draft recommendations were in most need of additional funding, and which represented new funding requests. Dr. Edwards highlighted student aid and the Virginia Military Survivors and Dependents Program (VMSDEP) as high-need topics; he also pointed to the item regarding a new potential fund pool for the recruitment and retention of talent as a theme voiced by the public institutions. Ms. Miles requested discussion of the items labelled "TBD" and voiced priority for undergraduate financial aid, the Tuition Assistance Grant (TAG) and work-based learning (WBL) initiatives. Generally, students were a common priority.

The WBL discussion led members to request a subsequent update on the grant process associated with V-TOP (Virginia Talent + Opportunity Partnership). General Jumper encouraged staff to seek collaboration with existing community and/or private sector programs in lieu of starting new programs. Members encouraged staff to consider policy

changes/amendments that could facilitate efficient and effective use of funds, including the possibility of housing support for students completing internships in locales where such short-term housing is not readily available or affordable.

Ms. O'Holleran highlighted as an ongoing Council priority the mental-health workforce pilot program, which underwrites the salaries and benefits of certain relevant master's-level students so that they can work in a campus counseling center and receive supervision hours for licensure. Ms. Salmon reviewed the program design and the funding thus far. Mr. Ampy said that for several years he had heard directly from students in various settings the need for more and better campus mental-health efforts.

Members stressed campus safety as a priority and inquired of the feasibility of including it in the recommendations; they expressed interest in pursuing a more direct line of funding for campus safety. Members also suggested looking ahead to the Governor's budget recommendations for any funding for campus safety.

Members requested that, to the extent possible, staff provide additional data and materials ahead of the October meeting, to allow members to be as helpful as possible before and during the meeting regarding the budget and policy recommendations.

DISCUSSION OF INSTITUTIONS' ENROLLMENT PROJECTIONS

Ms. O'Holleran welcomed Mr. Massa to facilitate the Committee's discussion of the 2023 enrollment projections and degree estimates. He highlighted the statutory language that requires the projections and estimates, outlines their uses and describes Council's role in approving them.

Mr. Massa highlighted key findings and trends from staff's analysis of the 2023 submissions, including a projected increase in total enrollment from 2022 to 2029 of about 13,000 students, but with considerable variance across institutions in projections of in-state first-time-in-college (FTIC) students. He noted aggressive targets set by the private non-profit institutions to increase enrollment in such areas as Master's students, transfer students and out-of-state students. Mr. Massa concluded that the enrollment projections appear to be attainable and that the Commonwealth remains on track to meet the target of the statewide strategic plan of adding a cumulative 1.5 million degrees and credentials by 2030. If such is achieved, then 70% of Virginia's workingage population will possess an Associate's or Bachelor's degree or other relevant workforce credential.

Mr. Massa also highlighted key findings by type of institution, noting that, overall, four-year institutions anticipate a decrease in in-state FTIC students. The number of four-year institutions projecting a decrease is about equal to the number projecting an increase. Over the period, distance enrollment is projected to increase from 6.8% to 8.9%.

Members raised the issue of students dropping out due to financial barriers and discussed ways to address this issue and thereby increase retention rates. Mr. Curt shared information from conversations with college presidents in which he learned of students lacking the finances to pay even relatively-small debts. The Committee

requested that staff research best practices on state-level emergency funds and/or forgiveness programs that help students eliminate smaller debts so they can continue their educations.

Members also reviewed the projections of high school graduates from WICHE (Western Interstate Compact for Higher Education) and the Weldon-Cooper Center at UVa, as well as the in-state FTIC and out-of-state FTIC projections through Fall 2029 for both public and private colleges. Mr. Massa highlighted where some projections for Fall 2023 already appear to be inaccurate, noting that the enrollment landscape is changing even from Spring 2023.

Members suggested, with certain institutions increasing enrollment, that other institutions could experience unforeseen or larger-than-foreseen declines in enrollment. Further conversation centered on Council's process for reviewing the projections and estimates and its ability to intervene. The Committee encouraged staff to further develop policy recommendations regarding the enrollment-projection process before the October meeting.

BRIEFING ON REVIEW PROCESS FOR PUBLIC INSTITUTIONS' SIX-YEAR PLANS

Ms. O'Holleran invited Mr. Allison to brief the Committee on the status of the six-year-plan process for public institutions. He highlighted the traditional process of institutions submitting draft six-year operating (academic, financial and enrollment) plans in odd numbered years for review by a group of representatives from the executive and legislative branches, known colloquially as Op-Six. He also noted a slightly changed and delayed process for 2023 involving a contract with the Boston Consulting Group to assist with and review the process, as well as the generation of a "fact-pack" about each institution to inform Op-Six members and institutional staff.

Mr. Allison noted that previous years' plans are publicly available and that institutions' final, board-approved plans for 2023 will be publicly available by December 1. Mr. Curt noted that the fact facts use the compound annual growth rate and highlighted some issues with using this approach.

<u>UPDATE ON INSTITUTIONAL PERFORMANCE STANDARDS (IPS)</u>

Ms. O'Holleran asked Dr. Khattar to give an update on the review authorized at the May meeting of the set of institutional performance standards (IPS) outlined in the Restructuring Act of 2005. That action directed staff to form a workgroup to review the IPS process and its statutory measures in consideration of ways to make the process and/or measures more timely and relevant. Dr. Khattar reviewed the potential options outlined by the workgroup for changing the IPS process and/or measures, which she said could result in recommendations for action at the October meeting on changes in SCHEV policy, statute (amendment of the Restructuring Act) and/or budget language.

Dr. Khattar noted three Council responsibilities regarding this set of performance standards: (i) assess each public institution's performance on the education-related measures; (ii) review recommendations made by the Department of Planning and Budget and the Finance Secretariat on public institutions' performance on the financial

and administrative standards; and then (iii) certify whether each institution is eligible to receive the specific financial benefits associated with this process.

Dr. Khattar reported that the workgroup identified three important issues: (i) enforcement and accountability; (ii) measures based on self-projected benchmarks; and (iii) confusion over years on which data are presented. She advised that, since the process's inception, no institution has failed to be certified for each fiscal year in question; although in some years, prior to certification, Council required additional information, known as remediation plans, from institutions that failed three or more measures. Also, four of the six education-related performance measures are based on an institution's ability to self-project. She offered that the process could be better aligned to measure actual results opposed to projections. Finally, given the current timeline for enrollment projection data submission, a lag exists when using the data to assess the measures. She suggested that updating the process to be a true biennial review – as opposed to the annual data that are provided currently – would allow for data that are aligned more closely with the IPS process.

The materials included a list of seven potential considerations for future changes or improvements to IPS. The Committee encouraged staff to continue the review, with a focus on how Council can hold institutions more accountable, including a more in-depth review of the remediation plans and more explicit feedback when an institution does not meet its enrollment projections.

BRIEFING ON CHANGES TO THE FEDERAL FINANCIAL AID POLICIES

At the request of Ms. O'Holleran, Mr. Andes provided a briefing on several federal financial-aid policy changes that will take effect in the 2024-25 academic year, including process and calculation changes regarding expected family contribution (EFC) and eligibility for Pell grants. Ms. O'Holleran encouraged staff to include in future budget and/or policy recommendations any changes to state policies and programs that will be necessitated by the federal changes.

MOTION TO ADJOURN

Ms. O'Holleran motioned to adjourn the meeting at 2:58 p.m., seconded by Mr. Curt.

Jennie O'Holleran Committee Chair	
Grace Covello Khattar	

Grace Covello Khattar SCHEV Staff

State Council of Higher Education for Virginia Agenda Item

Item: II.C – Resources and Planning Committee – Action on Budget and Policy Recommendations for the 2024-26 Biennium

Date of Meeting: October 24, 2023

Presenter: Tom Allison

Assistant Director of Finance Policy & Innovation

tomallison@schev.edu

Most Recent Review/Action:

☐ No previous Council review/action

□ Previous review/action

Date: September 18, 2023

Review: The committee discussed preliminary recommendations developed by

staff.

Purpose of the Agenda Item:

The purpose of this item is to inform Committee action on proposed budget and policy considerations that Council will recommend to the Governor and General Assembly for the 2024-26 biennium. This statutory responsibility is vested with Council in § 23.208 of the *Code of Virginia*.

A. The Council shall develop policies, formulae, and guidelines for the fair and equitable distribution and use of public funds among the public institutions of higher education, taking into account enrollment projections and recognizing differences and similarities in institutional missions. Such policies, formulae, and guidelines shall include provisions for operating expenses and capital outlay programs and shall be utilized by all public institutions of higher education in preparing requests for appropriations.

Background Information/Summary of Major Elements:

Council plays multiple statutory roles in budgetary and policy matters related to Virginia higher education. Central among these roles is the development of budgetary and policy recommendations for consideration by the executive and legislative branches. In preparation for the 2024-2026 biennium and to inform Council's action on such matters, staff provides the enclosed materials, which reflect input from Council members and stakeholders since the Committee's initial discussion in September.

Materials Provided:

Staff document, "Budgetary and Policy Considerations for the 2024-2026 Biennium," appears on the pages behind this cover sheet. Following an introductory section, the information on the proposed budget and policy recommendations is presented in six categories:

- 1. Improving student success and labor market outcomes;
- 2. Affordability and access;
- 3. Institutional operations;
- 4. Capital outlay;
- 5. Policy considerations; and
- 6. Conclusion

An appendix of background information also is provided.

Financial Impact:

The estimated impact is \$382.6 million over the biennium in general funds.

Relationship to the Goals of *The Virginia Plan for Higher Education*:

Council's budget and policy recommendations are the means through which it and its staff seek support – financial and otherwise – for the strategies and initiatives that are integral to achieving the goals and objectives of the statewide strategic plan.

Timetable for Further Review/Action:

Upon approval of the recommendations, staff will submit the information to the Governor and General Assembly for consideration by November 1, as required by statute.

Resolution:

WHEREAS, *Pathways to Opportunity*, the statewide strategic plan for higher education, seeks to make Virginia the best state for education by 2030; and

WHEREAS, Virginia's higher education system is a shared responsibility of the state, institutions and students and families to reach the highest levels of performance and accountability; and

WHEREAS, budget recommendations for the 2024-26 biennium focus on improving access, affordability, student success, labor market outcomes and institutional efficiencies and effectiveness; now therefore,

BE IT RESOLVED that the State Council of Higher Education for Virginia approves the budget and policy recommendations for the 2024-26 biennium, as amended and adopted on October 24, 2023.

Budget and Policy Recommendations for the 2024-2026 Biennium

<u>Introduction</u>

Council historically has prepared budget and policy recommendations each year, with a particular focus on the biennial budget process, which begins in odd-numbered years. Recommendations to amend the biennial budget occur in even-numbered years.) Because Council did not meet in July 2023, the staff materials provided for Council's September 2023 meeting were not as detailed as in prior odd-numbered years.

The 2023 special session of the General Assembly made significant investments in higher education, on top of an already significant investment in higher education over the 2022-24 biennium. Generally, staff budget recommendations reflect "running in place," with new general fund dollars aimed at keeping up with the growth in inflation, student financial need, minimum standards of instruction and students' opportunity to succeed. The recommendations herein are similarly focused and structured.

Summary of Estimated General Fund Requests for 2024-26 Biennium

In the table that follows, staff proposed budget recommendations that total \$157.3 million in additional general funds in the first year and \$225.3 million in the second year, totaling \$382.6 million in additional general funds over the biennium.

The increase for FY 2025 would represent a 4.8% increase over the FY 2024 baseline, and the increase for FY 2026 would represent a 6.8% increase compared to the same FY 2024 baseline.

For context, in 2021 Council <u>recommended</u> \$233 million in FY 2023 and \$468 million in FY 2025. And 2019, Council <u>recommended</u> \$76 million and \$137 million for FY 2021 and FY 2022, respectively.

Following the table, explanations of the proposed budget and policy recommendations are grouped into six sections:

- 1. Improving student success and labor market outcomes;
- 2. Affordability and access:
- 3. Institutional operations;
- 4. Capital outlay;
- 5. Policy considerations; and
- 6. Conclusion

	Budget Recommendations for 2024-26 Bie	nnium	
		FY 2025	FY 2026
Category	Item	(in mi	llions)
	Workforce Credential Grant	\$1.5	\$2.5
Improving Student Success and Labor Market Outcomes	Mental health workforce pilot program	\$0.5	\$1.0
	Mental health grants	\$9.0	\$0.0
Warket Outcomes	Graduate Financial Aid	\$10.0	\$20.0
	Graduate Financial Aid Advising and coaching Undergraduate need-based financial aid Virginia Military Survivors and Dependent Education Program (VMSDEP) - Waiver Virginia Military Survivors and Dependent Education Program (VMSDEP) - Stipend Virginia Tuition Assistance Grant (TAG)	\$0.8	\$1.5
Affordability and Access	Undergraduate need-based financial aid	\$33.9	\$51.2
		\$33.3	\$60.5
	1 - 1	\$2.0	\$2.0
	Virginia Tuition Assistance Grant (TAG)	\$0.0	\$3.6
	Tuition Mitigation	\$24.3	\$35.7
	Address Funding Disparities	\$30.5	\$30.5
Institutional Operations	O&M for new facilities	\$8.7	\$13.5
	Virtual Library of Virginia (VIVA)	\$2.3	\$2.8
	Virginia Sea Grant (VASG)	\$0.4	\$0.4
	Virginia Space Grant Consortium	\$0.1	\$0.1
Total general fund	recommendations	\$157.3	\$225.3

1. Improving Student Success and Labor Market Outcomes

Workforce Credential Grant: The Workforce Credential Grant (branded as FastForward by the community colleges) has grown enrollments while maintaining completion and credentialing rates, thus triggering more performance payments. Adjustments to the maximum state reimbursement (raised from \$3,000 to \$4,000 in the 2023 General Assembly) will put pressure on the current appropriation of \$13.5 million per year. Recognizing the need to invest in this program, the General Assembly added \$5 million for FY 2024 in its budget amendments. Based on analysis of FY 2023 performance and financial data, as well as the \$5 million addition from the budget amendments, SCHEV staff recommend an increase of \$1.5 million for FY 2025 and \$2.5 million in FY 2026. This addition would bring the total appropriation to \$20 million and \$22 million.

Mental Health Workforce Pilot program: The 2022 General Assembly allotted funds for SCHEV to award grants that enable institutions to underwrite the salary and benefits of an onsite licensed clinical social worker (LCSW) or licensed professional counselor (LPC) candidate for two years. In turn, the hosting universities hired, trained and are supervising the LCSW/LPC candidates over the two-year period to work at on-campus mental health care facilities until licensed. The higher education mental health workforce pilot seeks to address immediate student demand for services and long-term campus behavioral health workforce development.

Staff's recent report on the program's progress indicates that the pilot is increasing counseling capacity and reducing staff burnout at counseling centers. Within a fourmonth period, the five grant-funded pre-licensees served 220 individual student-patients, reduced appointment wait times and improved staff morale.

However, the pilot program was oversubscribed; of the ten institutions that applied, funding was available to support only six institutions with \$500,000 in FY 2023 and \$500,000 in FY 2024. Making the pilot into a permanent program and assuming that the original \$500,000 of the pilot is rolled into the next biennium, then increasing funding by \$500,000 in the first year and \$1 million in the second year would fund up to 15 candidates completing supervision for licensure approximately every two years.

Mental health services to institutions: In his proposed budget amendments for FY 2024, Governor Youngkin included \$9 million as a one-time appropriation to support student mental health services in institutions of higher education. His proposal was not included in the final FY 2024 budget. With such funding and in consultation with the Secretary of Education, SCHEV could coordinate and define an allocation process for public institutions to receive a portion of the total funding to provide mental health services to students on their campuses. Private not-for-profit colleges could be eligible to participate in any common vendor contracts procured through this process. Institutions could receive the flexibility to include faculty and staff in their contracts. Such services could include virtual care.

Economic Development through graduate education (Virginia Graduate Commonwealth Award): While most of the attention on affordability is focused on undergraduate enrollments, graduate programs are also critical to the economic health of the Commonwealth. This program is designed to better position the institutions in attracting the best and most diverse students for their graduate programs.

Graduate financial assistance is often associated with economic development. With increasing competition from other states to attract top graduate students, the Commonwealth should consider increasing its investment in this program, especially for research institutions and STEM programs. After receiving no new funding in the prior two biennia, the program grew from \$22.9 million in FY 2022 to \$28.9 million in FY 2024. Staff recommends an increase of \$10 million in FY 2025 and \$20 million in FY 2026, with a particular emphasis on research institutions.

Advising and coaching: Staff recommends funding to support additional near-peer and high-touch college counseling and coaching, which are strategies shown by research to improve rates of postsecondary enrollment and student success. These coaches could use resources and tools that highlight the diverse workforce training and postsecondary options Virginia offers to students. Programming also could leverage existing relationships with community-based college access organizations.

An additional \$750,000 in the first year and \$1.5 million in the second year could place college coaches in Virginia high schools with low postsecondary enrollment rates and high numbers of students receiving free and reduced priced lunch. Recent SCHEV analysis shows that college access services such as college campus visits, financial aid workshops and career counseling can improve the number of students pursuing postsecondary education and training. Research also shows the positive impact of near-peer advising (advisors who are close in age and experience to advisees) and comprehensive personal communication on postsecondary enrollment and outcomes.

SCHEV recently partnered with Strada Education Foundation in its review of the six-year plan process. "Quality Coaching" is one of the five pillars of the Strada Education Foundation, a leading national philanthropic and research organization working to ensure learning after high school provides equitable pathways to opportunity. According to a 2021 survey of recent high school graduates conducted by Strada, students ranked having an advisor as the most helpful support they could have in their pursuit of further education, with students from low-income households reporting it more difficult to find information and guidance.

2. Affordability and Access

SCHEV staff makes a series of connected and balanced recommendations that will make college more affordable and accessible for students. Rather than address

affordability through a single strategy, SCHEV believes that making college more affordable requires efforts by many actors on many fronts. The ones listed below are the most common ways to reduce the cost burden for students, but others are described in other sections of this document, such as initiatives to improve student success and labor market alignment (see previous section).

SCHEV also supports efforts by institutions and the Commonwealth to help students and families plan for higher education. To improve planning and increase transparency of student costs, SCHEV recommends that the Governor and the General Assembly provide funding for each year of the biennium so that institutions can make tuition decisions for a two-year period rather than one year at a time.

Undergraduate need-based financial aid: The Commonwealth's primary state financial aid program is the Virginia Student Financial Assistance Program. This program provides direct appropriations to public institutions to award the Virginia Commonwealth Award and the Virginia Guaranteed Assistance Program to Virginia students demonstrating financial need. In 2019, SCHEV adopted changes that weighted state aid funding toward institutions whose enrollment has the highest average need per student.

Studies have demonstrated a correlation between levels of unmet need and rates of student retention and completion. Public institutions demonstrating the highest levels of average need typically fall below the system-average completion/graduation rate. Providing higher funding levels to these institutions will assist in addressing access, affordability, retention and completion goals.

The Commonwealth provided historic increases in student financial assistance during the 2022-24 biennium. These new funds will reduce unmet need across institutions as well as narrow the funding gap between institutions; however, the actual impact cannot be measured until student-level data is available for the 2022-23 and 2023-24 award years.

Staff recommendations for additional financial aid are aimed at "running in place" – essentially not reducing unmet student need, but rather maintaining current levels given cost increases and changes in federal policy.

The changes enacted by the federal *FAFSA Simplification Act* impact student need in multiple ways ending in two primary results. Low-income students will demonstrate increased financial need given that the new Student Aid Index (SAI) calculation for these students is projected to be lower than the current Expected Family Contribution (EFC). In contrast, most middle-income students will experience a higher SAI and less need under the new model, which will put returning students at risk of having to drop out after losing eligibility for need-based aid. Furthermore, many four-year institutions have recently undertaken aggressive initiatives to increase low-income. Pell-eligible

enrollments. For these reasons, the Commonwealth needs to increase financial aid appropriations to maintain the status quo of student financial need.

Projected increases in student need can be addressed through a combination of general fund support to reduce current tuition assumptions and additional funding in student financial assistance. Based on current tuition assumptions, the following major factors impact financial need.

- The current model projects that additional funds in the FY 2024 budget amendments should mitigate need in FY 2025 but rising costs will increase student financial need by \$23.7 million in FY 2026.
- Analysis of the FAFSA Simplification Act projects that student need will increase by about 4 percent overall. A commensurate increase in student financial aid would cost \$17.9 million in each year.
- The Commonwealth should consider protecting financial aid levels for students receiving aid in 2023-24 but no longer demonstrating need under the new model in 2024-25. The cost of this provision is indeterminate but could cost \$16 million in FY 2025 and \$9.6 million in FY 2026.

In light of the historic investment in financial aid in the prior biennium, staff recommends that the Commonwealth address factors that increase need between FY 2024 and the 2024-26 biennium. Such will ensure that the Commonwealth maintains the progress gained in addressing student need with recent appropriations. Collectively, these factors total \$33.9 million for FY 2025 and \$51.2 million for FY2026.

Virginia Military Survivors and Dependent Education Program (VMSDEP): The VMSDEP aids Virginia's veterans who have made significant personal sacrifices, including loss of life, liberty (prisoner of war or missing in action), or "limb" (90% or more disabled as a result of service) by waiving tuition and required fees and providing a stipend to their dependents.

Over the past four years, the estimated cost of the tuition waivers has quadrupled, growing from \$12 million in FY 2019 to \$19.4 million in FY 2020, to \$31.3 million in FY 2021, and \$46.3 million in FY 2022. These increases reportedly are due to enhanced marketing and advising by state and federal offices providing services to veterans and their families, increased assistance in completing the VMSDEP applications and increased efficiency in obtaining federal records to verify eligibility. When tuition is waived for one student, the institution either forgoes the tuition revenue or spreads the cost of that waiver to other students.

How long this rate of growth can be sustained is unknown, as is when participation and usage will level off; nonetheless, the Department of Veterans Services reports that high growth rates should continue for at least the next biennium. Under current projections, the lost tuition revenue could grow from \$46.3 million in FY 2022 to over \$190 million by FY 2026 and the stipend expenditures from \$2.8 million to over \$13 million over the same timeframe.

While the growth rate for tuition waivers has been uneven across institutions, the speed and amount of the increase has strained every institution's budget. To address the concerns, policymakers could fund all or a portion of the tuition waivers; fund a portion of the net increase in lost waivers; make changes to the eligibility criteria; make changes to the program benefits or implement a combination of the options. A general fund offset on the tuition waivers would provide immediate but short-term relief; however, careful and appropriate changes to the program requirements and benefits can provide a longer lasting solution while preserving the intent of the program.

Sharing half of the marginal increase above FY 2023 is estimated to cost \$33.3 million in FY 2025 and \$60.5 million in FY 2026. A cost-sharing model would provide needed instant relief, but the Commonwealth could address the program long-term by amending program conditions and use requirements. (For policy recommendations regarding VMSDEP, please refer to Section 5: Policy Recommendations below.)

Staff also recommends increasing funding in FY 2025 and FY 2026 for the VMSDEP stipend by \$2 million, yielding a total appropriation of \$9.7 million in each year. Additional funding for FY 2026 can be considered again next year after reviewing final data for FY 2024 and preliminary data for FY 2025.

Virginia Tuition Assistance Grant Program (TAG): The Tuition Assistance Grant supports students enrolled into a Virginia private, non-profit colleges and universities. While not a need-based program, approximately 75% of recipients are low- and middle-income students. Over the last two biennia, the Governor and the General Assembly have increased the maximum undergraduate award from \$3,750 to \$5,000.

Following an all-time high of over 23,000 TAG recipients in FY 2019, the program has experienced a steady decline each year since, awarding 20,848 unique students in FY 2023. In FY 2023, the maximum TAG award for Historically Black College and University institutions was increased by an additional \$7,500 above the maximum authorized for all other institutions for a total maximum award of \$12,500 in FY 2024.

Raising the TAG award would improve affordability and retention as well as encourage students to consider enrolling at a Virginia private institution. The cost would be approximately \$1.7 million per \$100 increase to the residential award, which is currently set at \$5,000.

Staff recommends increasing the TAG award to \$5,125 in FY 2025 and to \$5,250 in FY 2026. As previously recommended by the Governor's Office, the Commonwealth could also consider setting the award for online education and distance learning programs at 75 percent of the residential award. Due to declining participation in this program and available balances, the combination of these changes would cost \$0 in additional funding in FY 2025 and \$3.6 million in FY 2026.

3. INSTITUTIONAL OPERATIONS

Tuition Mitigation: The Code of Virginia mandates that SCHEV calculate "the basic operations and instructional funding need for each public institution of higher education" in each year of the next biennium. Based on objective calculations of generally accepted elements, SCHEV estimated base budget adequacy using the FY 2023 Full-time Equivalent (FTE) enrollments and the FY 2025 resources for each institution. The calculation showed that all institutions are estimated at or above the base funding threshold when compared with their available resources.

Looking ahead, SCHEV staff recognizes that institutional operation costs have faced unavoidable increases and demands on tuition over the last several years. Notably, inflation for goods and services spiked in 2021 and remains tenacious. Also, institutions have used tuition revenue to pay the institutional share of faculty and staff salary increases and the operation and maintenance of new classrooms and laboratories (see below). Given the ongoing pressures on tuition and SCHEV's commitment to affordability and access, SCHEV recommends an additional \$24.3 million in FY 2025 and \$35.7 million in FY 2026 from the general fund. SCHEV calculated the additional funds by projecting inflation costs on institutional nonpersonal services expenditures. Furthermore, in a break with the traditional way of funding core operating costs, SCHEV staff recommends a cost-share calculation that provides additional funds for in-state undergraduate students. The net effect of covering a portion of unavoidable cost increases and supporting 100% of the costs for in-state undergraduate students will result in tuition increases next biennium that will be materially lower than they would have been otherwise.

Address funding disparities: Due to Virginia public institutions' diverse missions and changing enrollments, state support to these institutions is not necessarily proportional to state goals and strategies. Addressing base budget disparities would establish an equitable base appropriation for all institutions and serve as a starting point for future discussions of a funding model for higher education. This adjustment would assist the joint subcommittee on Higher Education Funding Policies, set to meet in December 2024, to review and improve funding models.

During SCHEV's cost and funding needs study, which the Joint Subcommittee is required to consider, a series of comparison were developed to measure Virginia institutions' expenditures to their national peers. Staff recommends adjustments to three institutions' base operating budgets based on this analysis.

Four peer groups were developed as follows:

 2007 Salary peers – Institutions in the <u>salary peers</u> were selected through a cluster analysis of public and private institutions. The resulting list of 75 institutions was negotiated down to 25 institutions.

- Updated salary peers The same cluster analysis was run with more recent data producing a list of 75 institutions.
- NCHEMS peers As part of the <u>Higher Education Cost and Funding Needs Study</u>, the National Center for Higher Education Management Systems (NCHEMS) conducted a cluster analysis based on sector, programs offered, enrollment, and mission.
- Carnegie Classification Carnegie classifications consist of five categories of public institutions: 2-year, Baccalaureate, Masters, High Research, and Very High Research.

Staff used national Integrated Postsecondary Education Digest of Statistics (IPEDS) data to compare institutions' education and general (E&G) expenditures (instruction, academic support, student services and institutional support expenditure per full-time equivalent student) compared to the interquartile range (25th and 75th percentile) of each set of comparison institutions.

For institutions whose education-related expenditures fell below the 25th percentile of two peer groups, staff calculated the cost of bringing that institution up to the 25th percentile of the Carnegie classification, the broadest set of peer institutions. Staff also included additional general funds provided for FY 2024 as well as applied the cost share between the Commonwealth and institutions The calculations resulted in funding recommendations to three institutions: George Mason University, James Madison University and Virginia Tech.

In October, Governor Youngkin received a joint letter from the United States Department of Education and United States Department of Agriculture reporting that between 1987 and 2020, Virginia State University had been underfunded by \$278 million in comparison to Virginia Tech. SCHEV acknowledges the letter but has not conducted an independent analysis of *historical* funding disparities. The recommendation for this item relates only to *current* funding disparities based on the methodology described above.

Operation and maintenance (O&M) of new facilities: In addition to growth in costs, each year the state supports a portion of the costs of opening a new building. As a result, new buildings that are expected to open in the coming year will require additional funding for operation and maintenance of the facilities. Staff surveyed institutions for new facilities coming online in 2024-26 and received funding requests for a total of 29 new facilities. The total funding need is approximately \$21 million for the biennium. In FY 2025, staff's O&M recommendation for general fund is \$8.7 million, and in FY 2026 staff's general fund recommendation is \$13.5 million.

Higher Education Equipment Trust Fund (HEETF): Each year, institutions receive funding for equipment through the Higher Education Equipment Trust Fund (HEETF). In 2000, Council established an equipment allocation methodology for the HEETF

based on institutional needs for (1) regular inventory replacement and (2) technology upgrades.

Using the methodology for equipment funding based on research equipment replacement, staff calculates an additional \$26.5 million annually to maintain current funding levels in research. In addition, staff identified gaps between existing research allocations and what might reasonably be expected based on research activity and recommends an additional funding for George Virginia University and University, Commonwealth James Madison University. The total annual recommended allocation in education facilities revenue bonds for the HEETF program is \$123.1 million. Staff notes that an increase in HEETF allocations could impact debt service levels depending on interest rates.

Virtual Library of Virginia (VIVA): The Virtual Library of Virginia (VIVA) is the consortium of academic libraries in Virginia. VIVA provides a national model of collaboration in higher education that combines industry-specific procurement expertise with a robust suite of services to achieve efficiency and cost containment. VIVA has identified significant collection needs in the areas of workforce and career development, foundational research skills to support and improve student retention, artificial intelligence/emerging technologies and streaming media. In addition, VIVA greatly expands the reach of its member institutions' existing collections through the implementation of resource sharing services for students and faculty and through participation in regional and national shared collection initiatives. Staffing is needed to enable greater discovery and access by students and faculty as well as increase Virginia's shared administrative savings through existing and future agreements. An increase of \$2,285,000 in FY 2025 and \$2,810,000 in FY 2026 would address the significant gaps in collection needs.

Virginia Space Grant Consortium: The Virginia Space Grant Consortium (VSGC) is requesting \$120,000 in funding to support students attending accredited colleges in Virginia for internships at NASA Centers. Each year VSGC is provided with a list of potential interns who attend higher education institutions in Virginia. These interns have been selected by a NASA mentor and VSGC sponsorships for the student stipend ensure the students get placed. Placements are made in spring, summer, and fall semesters. This funding would support an estimated 12-16 interns per year.

Virginia Sea Grant: The Virginia Sea Grant (VASG) requests \$392,113 in general fund support each year to support one-third of its 10 core staff salaries to enhance federal funding readiness. A university-based state-federal partnership program, VASG currently has no GF support. This legally constrains staff from writing federal grant proposals while being paid only from a federal grant. Between 2020 and 2022 there was a 60 percent increase in the number of competitive funding announcements from the National Sea Grant Office and available funding doubled. A general fund investment would enable VASG to better compete against neighboring Sea Grant programs (NC, MD, DE, and NY), which receive between \$500,000 to \$1 million in state support, and

give it the capacity to pursue additional federal funds to expand core programming. The result would be an increased annual economic return on investment to the Commonwealth of \$7.5 million.

4. Capital Outlay

Capital investments, planning and maintenance reserve: The Code of Virginia (§ 23.1-208) outlines SCHEV's duties, one of which is to make capital outlay recommendations. The state has made significant capital investments in the 2022-24 biennium. This year, institutions submitted capital requests to the Department of Planning and Budget (DPB) for the 2024-26 biennium. A total of 102 general fund projects were submitted to DPB for consideration. 67 projects submitted were renovation/improvement projects and do not include expanding total square footage on campus. 31 projects are defined as new buildings on campus, expanding total square footage, three projects are acquisition requests, and one project was submitted for a demolition request. Staff have reviewed these requests and provided criteria to consider in the selection of these projects if the Governor and General Assembly wish to provide additional capital in the upcoming biennium. SCHEV's criteria included factors related to the relative age of the facility, critical maintenance components including campus safety, space need and space utilization analysis, enrollment, and programmatic justification. Further, given the large investments over the years in capital, continued investments to maintain facilities should be a priority through increased maintenance reserve amounts.

The table below is a summary of projects submitted to the Department of Planning and Budget in June by the institutions:

Summary of Capital Outlay Requests for the 2024-26 Biennium

Total # of	New	Renovations/	Acquisition	Demolition
Projects	Construction	Improvements		
102	31	67	3	1

5. Policy Considerations

Enrollment: In March, Council's Enrollment Ad Hoc Workgroup reported its efforts and analyses toward better understanding of enrollment trends and projections in Virginia, as well as the factors that have impacted and will continue to impact enrollment in the future. That report noted declines in the college-going rate for recent high school graduates, enrollment declines in for-credit community college programs, and many other trends disaggregated by institution, income, race, ethnicity and gender. The workgroup developed multiple potential policy considerations, some of which would carry budgetary implications.

Throughout the summer, SCHEV staff participated in six-year-plan meetings with each of the public institutions. SCHEV also received and reviewed institutional enrollment projections for the next six years (see related item on approval of enrollment projections and degree estimates).

Based on the work of Council over the last year and the additional insights gained through meetings with institutions and leadership around Capitol Square, SCHEV staff recommends the following actions:

- 1. Restart a data collection from institutions on student applications and admissions. Over 20 years ago, SCHEV collected this information but suspended it during a period of agency and institutional budget reductions. Such a collection would enable a comprehensive state-level analysis of potential students: where they apply, where they were accepted and where they ultimately enrolled. This would involve costs at both the institutions and SCHEV for staff and data storage, but it will provide insight into the mobility of those applying and attending institutions.
- Establish an advisory committee to monitor changing demographics, college and university enrollments and strategies underway to ensure a strong and sustainable system of public and private colleges and universities. This would be similar to other advisory committees SCHEV employs to help establish and implement policies and practices.
- 3. Consider modifying the requirement that institutions charge at least 100% of costs to out-of-state students. This policy was put in place in the 1990s during a recession. Prior to the policy change, the state paid for 25% of the cost of education for out-of-state students. The world has changed since 1990. Other states are lowering their prices to compete for Virginia students. Virginia should consider eliminating or modifying the requirement for all institutions, for some institutions, for some academic programs, or to retain top talent in the Commonwealth. The General Assembly took a step in this direction in 2023 for Norfolk State University and Virginia State University. Previously, it authorized the University of Virginia's College at Wise to lower tuition for students from Appalachian Regional Commission footprint.
- 4. Reexamine limits to amount of growth in the number and percentage of out-of-state students an institution can enroll. At this time, those limits do not seem to be preventing institutions with significant out-of-state demand to enroll additional out-of-state students. The advisory committee described above should monitor that policy. If it becomes a factor in limiting out-of-state enrollment in a way that would be detrimental to an institution or the system, then the Commonwealth may want to raise the limits.
- 5. Make targeted investments in "education-to-career" coaching; tuition mitigation; need-based financial aid; outreach and communication to high school students and adults; and talent pathways. These are proven strategies to improve recruitment and retention of students and should be a part of any strategy to

- address demographic changes and other competitive enrollment pressures. The Commonwealth and the nation are in an era when more people need higher levels of education.
- 6. Expand and improve data collection for non-credit credential programs. SCHEV currently collects student-specific data for individuals who received funding through the Workforce Credential Grant program. Some evidence suggests that students are choosing these programs over credit-based programs. Enhancing current data collection efforts for non-credit programs will improve decision-making by institutions and the Commonwealth.
- 7. Combined with a reconsideration of the status of out-of-state students, consider a recruitment campaign featuring Virginia higher education to attracts students from other states. Such a campaign could highlight the quality of higher education in Virginia, unique features and employment and lifestyle opportunities.

Affordable "talent pathways": The development and enhancement of affordable pathway programs is a key strategy for improving the success of students and graduates. These strategies can include the development of new degree programs in high-demand areas, such as healthcare, information technology and public health, as well as the enhancement of existing programs to include additional work-based learning and more intern placements. The Commonwealth must ensure that students have opportunities to incorporate work-based learning to further their academic experience, gain on-the-job skills and increase their opportunities for employment, while meeting employer needs. A significant focus in this area, including internship opportunities, could make Virginia the top state for talent, further attract employers to the state and improve the overall quality of life. Staff also notes that the Commonwealth could consider contracting with private non-profit institutions for specific academic programs in high-demand, high-need programs such as nursing and teaching.

Virginia Military Survivors and Dependent Education Program (VMSDEP) The VMSDEP aids Virginia's veterans who have made significant personal sacrifices, including loss of life, liberty (prisoner of war or missing in action), or "limb" (90% or more disabled as a result of service) by waiving tuition and required fees and providing a stipend to their dependents. Additional information and history on this program is available under the same heading within the Access and Affordability section of this agenda item.

To address escalating costs of the program and to minimize the impact on institutions, tuition charges to other students and the state general fund, the Commonwealth could consider amending program requirements and benefits, while minimizing any negative impact on students. Such options include the following items:

1. Give preference to students enrolled in undergraduate programs. Graduate programs cost \$7.3 million in FY 2022, or 16% of total cost of the program.

- 2. Give priority to waiving tuition and educational and general fees prior to waiving non-educational and general fees.
- 3. Consider other forms of aid before using the VMSDEP waiver. The amount of tuition and fees to be waived will be the remaining balance, if any, after applying the following forms of financial aid.
- 4. Require that all program recipients complete the federal Free Application for Federal Student Aid (FAFSA) or the Virginia Alternative State Aid Application (VASA), whichever is applicable.
- 5. Waive only the in-state tuition portion of tuition charges. Non-resident students would still benefit but only up to the amount available to a Virginia student.
- 6. Restrict the award to those qualifying for in-state tuition a variation of the above but there would be *no* benefit for those paying out-of-state tuition. Out-of-state students cost \$2.6 million in FY2022, or 6% of total cost of the program.
- 7. Seek funding from the state general fund to pay for up to half of any incremental increase in the total cost of tuition waivers above FY 2023 levels.

Financial aid award restructuring: In 2019, SCHEV made several recommendations to improve the state's primary financial aid programs. The first of these recommendations has been completed, as the funding model for institutional appropriations is now better aligned to identify and provide funding to institutions enrolling the needlest students. In 2022, JLARC (Joint Legislative Audit Review Commission) completed its own review, and the resulting recommendations aligned closely with those of SCHEV. The 2022 Joint Legislative Audit and Review Commission (JLARC) report can be found here.

With the recommendations from the two reports in general agreement, work to adopt these recommendations should be completed by late spring 2024 in order to be considered by the 2025 session of the General Assembly. As a reminder, the five recommendations in SCHEV's 2019 report, "Review of Financial Aid Funding Formulas and Awarding Practices," are:

- 2.1 Combine the two financial aid programs into a single program.
- 2.2 Adjust the minimum award requirements.
- 2.3 Restrict aid to low- and middle-income students.
- 2.4 Restructure the incentives designed to encourage student progression to graduation.
- 2.5 Provide institutions with additional award flexibility while maintaining accountability in prioritizing low- and middle-income students and families.

Opinions vary on recommendation 2.5; therefore, staff recommends seeking consensus on a student award policy that is more transparent to the student and easier to administer by the institution.

FAFSA Simplification Act Impact: State financial aid is reliant on federal methodology for much of its administration. The Free Application for Federal State Aid (FAFSA) uses

information provided by the student to assess student financial strength, which is then used to determine student financial need. The Federal FAFSA Simplification Act of 2021 amends the terminology and methodology used to assess financial strength.

The most visible change is in terminology. The prior calculation of student financial strength was referred to as the Expected Family Contribution, or EFC. Beginning with the current application cycle, this calculation will be named the Student Aid Index, or SAI. This change better reflects the intent and usage of the calculation. The calculation for the SAI will also change as more students will be automatically assigned the maximum Pell grant and calculation for determining the individual SAI will use different data components.

Cumulatively, this is good news for low-income, Pell-eligible students who will complete a stream-lined FAFSA and qualify for larger Pell awards; however, there is a projected over-all negative impact on students falling outside the Pell-eligible range. More detail on these items is available in the September Council agenda.

The FAFSA Simplification Act will impact the administration of state financial aid programs in several areas. The Commonwealth should consider the following:

- 1. Amend state law references from EFC to SAI. Staff has drafted language that universally recognizes the new SAI as a replacement for the EFC. It is imperative that this be addressed in the next legislative session.
- Understand the impact on state financial aid need calculations and funding recommendations since the new SAI provides a new calculation that is difficult to model. Various projections estimate an increase in total calculated need of approximately 4 percent. Staff has addressed this within VSFAP funding recommendations.
- 3. Extend eligibility for returning state financial aid recipients. Current students qualifying for need-based aid under the EFC calculation could lose eligibility under the SAI calculation and be in danger of dropping out due to loss of aid. Staff has addressed this within the VSFAP funding recommendations.
- 4. Consider impact of using of the negative 1,500 SAI for need calculations. The negative SAI is in recognition of students living under the poverty level and so have greater need for living costs; however, state aid is restricted to tuition and fees. Staff has developed language that would set the minimum SAI at zero for all state funded award calculation purposes. Institutions retain the option to use the negative SAI for purposes of awarding other aid.
- 5. Consider conforming with the federal title IV treatment for Selective Service registration. With the federal government no longer requiring that students be in compliance with Selective Service registration, the institutions are now required to manually track compliance among students. This is an unfunded mandate. Staff recommends following the federal treatment of this requirement.
- 6. Consider adjusting the Transfer Grant maximum EFC (currently \$12,000) to a new SAI threshold. This issue is not an imperative for the next session but could

be taken up again once data is available to identify a comparable number in SAI to the 12,000 EFC.

Financial aid technical changes: Staff will periodically review financial aid requirements and make recommendations that will improve efficiency, equity and administration of state aid programs. Staff have identified the following concerns:

- 1. Tuition Assistance Grant Program TAG has undergone several changes in recent years and as a result current budget language has become obsolete. Staff recommends deleting obsolete language requiring lower graduate student awards and the language addressing the phase-out of TAG eligibility for students enrolled into online education and distance learning programs.
- 2. Cybersecurity Public Service Scholarship the Cybersecurity Public Service Grant was defunded in the 2023 special session; however, staff continue to administer the precedent scholarship program, which requires that recipients work in Virginia post-graduation. Some of these students are having trouble meeting the specific work requirements for the program. Staff recommends that the work requirement be modified to recognize any work within the Commonwealth.
- Teacher Scholarship Programs Two programs within SCHEV's budget are largely duplicative of programs operated by the Department of Education (VDOE). Staff recommends that the programs be merged into the VDOE budget for greater efficiency.
- 4. Participation in State Aid Programs Private non-profit institutions can participate in selected state financial aid programs; however, the criterion for participation is inconsistent. Specifically, the eligibility requirements for the Virginia Tuition Assistance Grant program are far more stringent than that of the Two-Year College Transfer Grant. Staff recommends that the Commonwealth establish a single definition that can be consistently applied across all current and future programs available to private institutions.

Dual-enrollment pricing: A 2022 JLARC <u>study</u> assessed the costs of Virginia's dual enrollment program. While most dual-enrollment courses are taught at high schools by high school teachers, neither dual enrollment courses taught on college campuses nor in career and technical education were included in the study. The report identified a shortage of high school teachers to teach dual enrollment courses and estimated (via survey) that the school divisions incur more expenses than community colleges to operate dual enrollment programs. The report made numerous recommendations including legislative action to assign responsibility to SCHEV for overseeing the state's dual enrollment program.

Institutional performance standards: This policy initiative seeks to streamline and enhance the statutory Institutional Performance Standards (IPS) by updating the measures to be more timely and relevant to the current and future needs of the Commonwealth. Staff will work with Council, members of Op-Six, and other relevant

stakeholders as appropriate to consider ways to improve the institutional performance standards.

Campus security: The Campus Threat Assessment Task Force was created out of legislation in the 2023 General Assembly Session; SCHEV is represented among its membership. This task force seeks to determine best practices and develop model policies and procedures for all threat assessment teams and public institutions of higher education. One goal of this task force is to consider and make legislative recommendations on the qualification of members of the campus task force groups by December 1, 2023. The taskforce has also discussed budgetary needs on college campuses to increase campus safety. SCHEV Council and staff recognize the need to ensure students, staff and faculty are safe on college campuses in the Commonwealth and support institutional requests related to improving campus safety.

SCHEV role in emergency aid: The Commonwealth provides funding to address access to and affordability of higher education. However, many students experience one-time unanticipated expenses, sometimes as little as \$500, that can make it difficult for a student to maintain enrollment. National reports show the benefit of providing programs that can help a student through a financial emergency. Most public institutions operate such programs, and consensus exists on standard practices for awarding such aid. The existing programs are relatively small and are funded by each institution or by private contributions. SCHEV has previously considered expanding these programs.

In the 2023 special session of the Virginia General Assembly, additional financial assistance was provided to the institutions in FY 2024. Along with these funds is language permitting a portion of state financial aid to be used for emergency assistance programs. SCHEV staff are working to develop guidelines for use of these funds.

Recruitment and retention of talent: Recruiting and retaining talented employees enhances the quality and diversity of any organization. Virginia provided 5% annual salary increases for state employees, including those employed at public institutions in FY 2020, FY 2022 and FY 2023, and then a 7.1% salary increase in FY 2024. Reports from the American Association of University Professors (AAUP) indicate that, nationally over the past three years, instructional faculty salaries increased an average of only 2.4%.

In public higher education, the Commonwealth's policy has been to fund each institution's average faculty salary at the 60th percentile of its national peers. Staff analyses project that six public institutions' average faculty salaries will meet or exceed the 60th percentile of their peers in FY2024, and seven institutions' average faculty salaries will be above the 50th percentile to their peers. One institution, George Mason University, is below the 30th percentile.

In their draft 2023 six-year plans, several institutions identified a need to use funds to address "talent" issues such as salary compression, diversity (faculty and staff) and differentials in high-demand fields where salaries are lower than in the private sector,

not only in academic programs but also in general operation fields. Though the monthly *US Economic Outlook* published by S&P Global Market Intelligence projects that inflation in 2025 and 2026 will be slightly lower than 2024, the labor market will remain tight. Such will create difficulties in institutions' staffing recruitment and retention.

Staff recommends continued efforts to provide competitive salary increases statewide to both faculty and staff. SCHEV also recommends consideration of the creation of a funding pool to support public higher education staff recruitment and retention as a talent recruitment and retention strategy other than across-the-board salary-increase mandates, which require nongeneral fund (i.e., tuition) shares. As a result, such a fund also could mitigate the need for tuition increases on in-state undergraduate students.

6: Conclusion

This set of budget and policy recommendations considers significant recent investments in Virginia higher education. As a result of that additional funding, Virginia is in a stronger position than it has been for a long time to offer high-quality, affordable, accessible and relevant education across the Commonwealth – public, independent, four-year and two-year. It also allows the state and the institutions to step back and manage the new funding ways that result in meaningful outcomes.

As such, the recommendations for this biennium are more modest and targeted at specific activities that have been identified as priorities. They seek a balance between support for institutions and support for students. They embrace an approach to state budgeting that has the potential to make tuition decisions earlier and more transparent. The recommendations also position the Commonwealth and the institutions to make additional investments in the future.

APPENDIX I

FY 2025 E&G R	FY 2025 E&G Recommendations								
	EV 2024	NDC	Funding	VMSDEP	Total	0/ 1			
	FY 2024	NPS	Disparities	Waiver	Total	% Increase			
CNU	\$46,097,000	\$462,000		\$1,131,000	\$1,593,000	3%			
GMU	\$208,433,000	\$2,868,000	\$18,536,000	\$4,163,000	\$25,567,000	12%			
JMU	\$136,028,000	\$1,770,000	\$793,000	\$2,040,000	\$4,603,000	3%			
LU	\$41,843,000	\$282,000		\$751,000	\$1,033,000	2%			
NSU	\$82,467,000	\$472,000		\$1,048,000	\$1,520,000	2%			
ODU	\$177,494,000	\$1,648,000		\$5,130,000	\$6,778,000	4%			
RU	\$70,290,000	\$556,000		\$1,018,000	\$1,574,000	2%			
UMW	\$41,976,000	\$377,000		\$772,000	\$1,149,000	3%			
UVA	\$169,628,000	\$2,531,000		\$2,191,000	\$4,722,000	3%			
UVAW	\$30,520,000	\$196,000		\$87,000	\$283,000	1%			
VCU	\$250,913,000	\$2,691,000		\$6,482,000	\$9,173,000	4%			
VMI	\$21,641,000	\$162,000		\$523,000	\$685,000	3%			
VSU	\$63,158,000	\$499,000		\$676,000	\$1,175,000	2%			
VT	\$220,559,000	\$3,028,000	\$11,179,000	\$3,493,000	\$17,700,000	8%			
WM	\$66,364,000	\$840,000		\$1,713,000	\$2,553,000	4%			
RBC	\$13,035,000	\$143,000		\$100,000	\$243,000	2%			
VCCS	\$511,910,000	\$5,779,000		\$2,022,000	\$7,801,000	2%			
Total	\$2,152,356,000	\$24,304,000	\$30,508,000	\$33,340,000	\$88,152,000	4%			

^{*} Does not include GF share of 7.1% salary increases or TTIP.

FY 2026 E&G Reco	mmendations					
	FY 2024	NPS	Funding	VMSDEP	Total	% Increase
	F1 2024	NFS	Disparities	Waiver	iotai	70 IIICI ease
CNU	\$46,097,000	\$674,000		\$2,055,000	\$2,729,000	6%
GMU	\$208,433,000	\$4,146,000	\$18,536,000	\$7,562,000	\$30,244,000	15%
JMU	\$136,028,000	\$2,586,000	\$793,000	\$3,706,000	\$7,085,000	5%
LU	\$41,843,000	\$419,000		\$1,364,000	\$1,783,000	4%
NSU	\$82,467,000	\$712,000		\$1,905,000	\$2,617,000	3%
ODU	\$177,494,000	\$2,491,000		\$9,319,000	\$11,810,000	7%
RU	\$70,290,000	\$817,000		\$1,849,000	\$2,666,000	4%
UMW	\$41,976,000	\$565,000		\$1,403,000	\$1,968,000	5%
UVA	\$169,628,000	\$3,568,000		\$3,981,000	\$7,549,000	4%
UVAW	\$30,520,000	\$297,000		\$158,000	\$455,000	1%
VCU	\$250,913,000	\$3,940,000		\$11,776,000	\$15,716,000	6%
VMI	\$21,641,000	\$236,000		\$950,000	\$1,186,000	5%
VSU	\$63,158,000	\$742,000		\$1,228,000	\$1,970,000	3%
VT	\$220,559,000	\$4,375,000	\$11,179,000	\$6,345,000	\$21,899,000	10%
WM	\$66,364,000	\$1,253,000		\$3,112,000	\$4,365,000	7%
RBC	\$13,035,000	\$217,000		\$181,000	\$398,000	3%
VCCS	\$511,910,000	\$8,626,000		\$3,672,000	\$12,298,000	2%
Total	\$2,152,356,000	\$35,664,000	\$30,508,000	\$60,566,000	\$126,738,000	6%

^{*} Does not include GF share of 7.1% salary increases or reductions in TTIP.

			FY20)25			FY20	026	
	FY2024	Maintain Current Level of Need	Increase need from FAFSA Simplification Act	Hold Harmless Previous Awards	Total	Maintain Current Level of Need	Increase need from FAFSA Simplification Act	Hold Harmless Previous Awards	Total
CNU	\$7,800,467		\$312,000	\$585,000	\$897,000	\$381,000	\$312,000	\$351,000	\$1,044,000
GMU	\$74,696,253		\$2,988,000	\$1,965,000	\$4,953,000	\$3,145,000	\$2,988,000	\$1,179,000	\$7,312,000
JMU	\$20,908,575		\$836,000	\$1,107,000	\$1,943,000	\$2,067,000	\$836,000	\$664,000	\$3,568,000
LU	\$9,208,815		\$368,000	\$523,000	\$892,000	\$500,000	\$368,000	\$314,000	\$1,182,000
NSU	\$25,907,445		\$1,036,000	\$815,000	\$1,851,000	\$975,000	\$1,036,000	\$489,000	\$2,500,000
ODU	\$59,375,494		\$2,375,000	\$1,706,000	\$4,082,000	\$3,972,000	\$2,375,000	\$1,024,000	\$7,371,000
RU	\$27,634,755		\$1,105,000	\$855,000	\$1,960,000	\$468,000	\$1,105,000	\$513,000	\$2,087,000
UMW	\$6,778,829		\$271,000	\$289,000	\$561,000	\$404,000	\$271,000	\$174,000	\$849,000
UVA	\$11,438,919		\$458,000	\$269,000	\$727,000	\$369,000	\$458,000	\$162,000	\$989,000
UVAW	\$5,901,535		\$236,000	\$231,000	\$467,000	\$100,000	\$236,000	\$139,000	\$475,000
VCU	\$54,398,102		\$2,176,000	\$2,858,000	\$5,034,000	\$3,175,000	\$2,176,000	\$1,715,000	\$7,066,000
VMI	\$1,543,318		\$62,000	\$104,000	\$166,000	\$81,000	\$62,000	\$63,000	\$206,000
VSU	\$18,497,520		\$740,000	\$692,000	\$1,432,000	\$954,000	\$740,000	\$415,000	\$2,109,000
VT	\$29,175,811		\$1,167,000	\$1,417,000	\$2,584,000	\$2,985,000	\$1,167,000	\$850,000	\$5,002,000
W&M	\$5,199,052		\$208,000	\$311,000	\$519,000	\$84,000	\$208,000	\$186,000	\$478,000
4-Year Total	\$358,464,890		\$14,339,000	\$13,727,000	\$28,066,000	\$19,663,000	\$14,339,000	\$8,236,000	\$42,238,000
RBC	\$2,346,080		\$94,000	\$53,000	\$147,000	\$75,000	\$94,000	\$32,000	\$201,000
vccs	\$87,553,355		\$3,502,000	\$2,180,000	\$5,682,000	\$3,998,000	\$3,502,000	\$1,308,000	\$8,809,000
2-YearTotal	\$89,899,435		\$3,596,000	\$2,234,000	\$5,830,000	\$4,073,000	\$3,596,000	\$1,340,000	\$9,009,000
Total	\$448,364,325		\$17,935,000	\$15,961,000	\$33,896,000	\$23,736,000	\$17,935,000	\$9,577,000	\$51,247,000

FY 2024-26 Re	ecommendations for Gra	aduate Financial Aid	
	FY 2024	FY 2025 Recommendation	FY 2026 Recommendation
CNU	\$26,563	\$9,169	\$18,337
GMU	\$3,538,941	\$1,221,529	\$2,443,058
JMU	\$1,177,171	\$406,322	\$812,643
LU	\$36,264	\$12,517	\$25,034
NSU	\$497,352	\$171,670	\$343,340
ODU	\$3,483,395	\$1,202,356	\$2,404,713
RU	\$1,180,647	\$407,521	\$815,043
UMW	\$37,033	\$12,783	\$25,565
UVA	\$6,047,345	\$2,087,350	\$4,174,699
VCU	\$4,401,184	\$1,519,148	\$3,038,295
VIMS	\$412,502	\$142,382	\$284,765
VSU	\$557,159	\$192,313	\$384,627
VT	\$6,524,825	\$2,252,160	\$4,504,321
W&M	\$1,051,024	\$362,780	\$725,560
Total	\$28,971,405	\$10,000,000	\$20,000,000

FY 2024-26 O8	FY 2024-26 O&M Recommendations						
	FY 2025	FY 2026					
CNU	\$1,296,000	\$2,597,000					
GMU	\$155,000	\$716,000					
JMU	\$0	\$278,000					
LU	\$676,000	\$699,000					
NSU	\$0	\$0					
ODU	\$0	\$0					
RU	\$509,000	\$454,000					
UMW	\$119,000	\$119,000					
UVA	\$1,052,000	\$2,078,000					
UVAW	\$0	\$0					
VCU	\$0	\$0					
VIMS	\$216,000	\$241,000					
VMI	\$0	\$0					
VSU	\$119,000	\$1,035,000					
VT	\$4,052,000	\$4,332,000					
WM	\$90,000	\$483,000					
RBC	\$0	\$0					
VCCS	\$438,000	\$438,000					
Total	\$8,722,000	\$13,468,000					

		FY 2025		FY 2026		
	Traditional	Research Initiative	FY 2025 Total	Traditional	Research Initiative	FY 2026 Total
CNU	\$934,000	\$0	\$934,000	\$934,000	\$0	\$934,000
GMU	\$5,939,000	\$2,465,000	\$8,404,000	\$5,939,000	\$2,465,000	\$8,404,000
JMU	\$3,069,000	\$300,000	\$3,369,000	\$3,069,000	\$300,000	\$3,369,000
LU	\$1,067,000	\$0	\$1,067,000	\$1,067,000	\$0	\$1,067,000
NSU	\$1,574,000	\$0	\$1,574,000	\$1,574,000	\$0	\$1,574,000
ODU	\$6,307,000	\$493,000	\$6,800,000	\$6,307,000	\$493,000	\$6,800,000
RU	\$2,073,000	\$0	\$2,073,000	\$2,073,000	\$0	\$2,073,000
UMW	\$734,000	\$0	\$734,000	\$734,000	\$0	\$734,000
UVA	\$19,230,000	\$7,145,000	\$26,375,000	\$19,230,000	\$7,145,000	\$26,375,000
UVAW	\$497,000	\$0	\$497,000	\$497,000	\$0	\$497,000
VCU	\$10,352,000	\$5,203,000	\$15,555,000	\$10,352,000	\$5,203,000	\$15,555,000
VIMS	\$389,000	\$933,000	\$1,322,000	\$389,000	\$933,000	\$1,322,000
VMI	\$1,115,000	\$0	\$1,115,000	\$1,115,000	\$0	\$1,115,000
VSU	\$1,277,000	\$0	\$1,277,000	\$1,277,000	\$0	\$1,277,000
VT	\$17,623,000	\$9,194,000	\$26,817,000	\$17,623,000	\$9,194,000	\$26,817,000
WM	\$2,577,000	\$743,000	\$3,320,000	\$2,577,000	\$743,000	\$3,320,000
RBC	\$209,000	\$0	\$209,000	\$209,000	\$0	\$209,000
VCCS	\$18,548,000	\$0	\$18,548,000	\$18,548,000	\$0	\$18,548,000
SWVHEC	\$65,000	\$0	\$65,000	\$65,000	\$0	\$65,000
RHEA	\$57,000	\$0	\$57,000	\$57,000	\$0	\$57,000
IALR	\$183,000	\$0	\$183,000	\$183,000	\$0	\$183,000
SVHEC	\$315,000	\$0	\$315,000	\$315,000	\$0	\$315,000
NCI	\$269,000	\$0	\$269,000	\$269,000	\$0	\$269,000
EVMS	\$2,241,000	\$0	\$2,241,000	\$2,241,000	\$0	\$2,241,000
Total	\$96,644,000	\$26,476,000	\$123,120,000	\$96,644,000	\$26,476,000	\$123,120,000

APPENDIX II

Background

Council plays multiple, statutory roles in budgetary and policy matters related to Virginia higher education, including:

- "develop policies, formulae, and guidelines for the fair and equitable distribution and use of public funds among the public institutions of higher education, taking into account enrollment projections and recognizing differences and similarities in institutional missions" (Code of Virginia, § 23.1-208);
- "provide periodic updates of base adequacy funding guidelines" (Code of Virginia, § 23.1-203); and
- "calculate each [public] institution's basic operations and instruction funding need for each year of the next biennium and shall make that calculation available to the Governor, the General Assembly and all public institutions of higher education" (Code of Virginia, § 23.1-303).

Council historically has prepared budget and policy recommendations each year, with a particular focus on the biennial budget process, which begins in odd-numbered years. Recommendations to amend the biennial budget occur in even-numbered years.) Because Council did not meet in July 2023, the staff materials provided for Council's September 2023 meeting were not as detailed as in prior odd-numbered years.

<u>State Context</u>: The 2023 special session of the General Assembly made significant investments in higher education, on top of an already significant investment in higher education over the 2022-24 biennium. Additional funding in the FY 2024 budget amendments include additional allocations to operating, financial aid, and SCHEV's initiative to help institutions recruit and retain more Pell students. The conference budget included an additional 2% salary increase, on top of the already implemented 5% increase. Such impacts the estimated costs of any potential additional 2% salary increases, as the base of that 2% increase will be higher.

Virginia's <u>unemployment rate in August was an historically low 2.5%</u>, and lower than the U.S. rate of 3.5%. The Virginia Employment Commission also <u>reported</u> labor force participation rate (the proportion of adults either working or looking for work out of the population) at a ten-year high. In his <u>August presentation to the Joint Money Committees</u>, Secretary of Finance Stephen Cummings recommended continued caution as risk factors could still lead to an economic downturn.

Agency Context: SCHEV staff's development of potential budget and policy recommendations is guided by the statewide strategic plan, *Pathways to Opportunity: The Virginia Plan for Higher Education (The Virginia Plan)*, which is created by Council at least every six years. The current *Virginia Plan* lays out three goals for higher education: equitable, affordable and transformative.

For the current plan, Council has approved a series of priority initiatives to guide the agency's implementation of its roles in fulfilling *Pathways to Opportunity*. Council's priority initiatives are aligned with the four goals of the Governor's Higher Education Guiding Objectives, which are: (i) Prepare Students for the Increasing Demands of the Knowledge Economy; (ii) Maintain Affordability and Reduce the Cost of Higher Education; (iii) Build the College and Career Pipeline in Partnership with K-12; and (iv) Promote a Vibrant Campus Life.

SCHEV staff also consider the national context and how Virginia compares to other states. The State Higher Education Executive Officers (SHEEO) "State Higher Education Finance (SHEF) Report" compares how states finance their higher education enterprises. Consistent with previous years, this year Virginia ranks near the median (27th) of states in total funding (state budget and tuition revenues combined) per student in FY 2022. However, Virginia relies more on tuition revenue (18th in nation) and less on state funding (32nd) compared to other states.

Current Environment of Higher Education

The current environment of higher education is also evolving. Policymakers, researchers, students and families are focused on enrollment volume and composition, financial effectiveness and sustainability, and program outcomes and alignment.

While enrollment at Virginia institutions generally <u>stabilized</u> in Fall 2022, some Virginia institutions are experiencing declining enrollment. (See Item IV.D on enrollment projections for more information on the enrollment outlook as well as the 2023 early enrollment estimates.)

In ranking Virginia the <u>#2 Best State For Business</u>, CNBC ranked Virginia #1 for education, a factor which included long-term trends in state support for higher education and each state's each state's community college and career education systems.

A <u>2021 SCHEV survey</u> of graduates of Virginia institutions found that 88% of graduates were satisfied with their education overall, but only 57% thought their education was worth the cost. A 2022 <u>Strada Education Foundation's outcomes survey</u> found that 65% of bachelor's degree graduates nationwide reported that their education was "worth the cost."

Also, a sharpening focus exists on mental health, free speech, and diversity equity and inclusion on campus. The <u>2022-23 Student Advisory Council</u>, comprised of student leaders from institutions across the Commonwealth, focused on these issues. Many participated in participated in Governor Youngkin's mental health summit, held at the College of William & Mary in March 2023.

The 2023 six-year plan process reflects these themes. The revised templates emphasized enrollment volume and composition, financial effectiveness and

sustainability, and program outcomes and alignment. All institutions included some sort of proposal for internships / experiential learning.

The information below summarizes the agency's processes on budget and policy recommendations and outlines some initial options for Council's consideration. Council's discussion and feedback to staff in September and thereafter will shape and structure the final budget and policy recommendations that staff brings forward at Council's October meeting.

<u>Agency Process</u>: SCHEV's typical process for developing recommendations includes the following assessments, in consideration of the statewide strategic plan's three goals – equitable, affordable and transformative – in each area:

- Institution requests: This process begins with the six-year plans and SCHEV's
 review of planned items. This year plans were received July 17, and staff are in
 the process of reviewing these requests along with staff of the legislative money
 committees, the Secretary of Finance, the Secretary of Education and the
 Department of Planning and Budget.
- Financial and academic analysis: This process is an assessment of financial and academic measures to help understand areas of opportunity. For financial matters, this analysis can include a review of funding and costs per full-time equivalent student (FTE), fiscal health of the institutions and comparisons to national averages at a state or institutional level. For academic matters, this analysis can include changes in enrollment, retention, and completion of students (including subgroups). The financial and academic matters can be merged into a performance funding mechanisms to incentivize outcomes aligned with state strategy.
- Economic factors: This process includes assessing current economic conditions, such as the impact of costs due to inflation, minimum wage increases, etc. Last year, SCHEV estimated increased costs at institutions for nonpersonal services due to changes in minimum wage and inflationary costs. In addition, SCHEV looks at revenue forecasts for the state in terms of whether additional funds may be available or if cuts may need be considered (in the case of an economic downturn).
- State or regional needs: In addition, other factors to support state and regional needs may be considered. Council has developed several priority initiatives related to topics such as strategic access efforts, mental health and disabilities support, restructuring state financial aid, and transparency in transfer. Other state and regional needs include: workforce development, college access and enrollment, and constructive dialogue programs. Staff will review additional statewide and regional needs through the six-year plan process.

State Council of Higher Education for Virginia Agenda Item

Item: II.D - Resources and Planning Committee - Action on Institutions' Enrollment

Projections

Date of Meeting: October 23, 2023

Presenter: Tod Massa

Policy Analytics Director todmassa@schev.edu

Most Recent Review/Action:

☐ No previous Council review/action

□ Previous review/action

Date: September 18, 2023

Action: The Committee reviewed information on the enrollment-projection process, the degree-estimation process and the status of the 2023 projections and estimates.

<u>Purpose of Agenda Item:</u> The purpose of this item is to inform Council's review of and action on the six-year enrollment projections and degree estimates from Virginia's public and Tuition Assistance Grant-eligible private non-profit institutions.

<u>Background Information/Summary of Major Elements</u>: Review of and action on public institutions' enrollment projections and degree estimates is the fourth of Council's general statutory duties:

4. Review and approve or disapprove all enrollment projections proposed by each public institution of higher education. The Council's projections shall be organized numerically by level of enrollment and shall be used solely for budgetary, fiscal, and strategic planning purposes. The Council shall develop estimates of the number of degrees to be awarded by each public institution of higher education and include those estimates in its reports of enrollment projections. The student admissions policies for such institutions and their specific programs shall remain the sole responsibility of the individual governing boards but all baccalaureate public institutions of higher education shall adopt dual admissions policies with comprehensive community colleges as required by § 23.1-907.

During the 2011 legislative session, *The Virginia Higher Education Opportunity Act*, also known as "Top Jobs for the 21st Century," added requirements for the nonprofit private institutions participating in the Tuition Assistance Grant (TAG) program in § 23.1-304:

C. To assist the General Assembly in determining the per student amount provided for in subsection A and its relation to the per student amount provided to nonprofit private institutions of higher education pursuant to the Tuition Assistance Grant Act (§ 23.1-628 et seq.), each nonprofit private institution of higher education eligible to participate in the Tuition Assistance Grant Program shall submit to the Council its Virginia student enrollment projections for that fiscal year and its actual Virginia student enrollment for the prior fiscal year in a manner determined by the Council. The student admissions policies for such private institutions and their specific programs shall remain the sole responsibility of the governing boards of such individual institutions.

Summary of Enrollment Projections: As of October 1, the total projected enrollment for all institutions (public and Tuition Assistance Grant-eligible private institutions) will grow from fall 2022's total of 519,093 to 532,464 in the fall of 2029. Total in-state undergraduate enrollment is projected to drop from 307,117 students to 300,334 over the same time, with projected losses coming from the community colleges, which anticipate total fall enrollments dropping from 140,341 to 126,292 in-state students. If existing patterns hold, a third of those enrollments will come from dual-enrolled high school students. On average, 77% of the public two-year college projected in-state enrollments will be a combination of continuing students and high school dual-enrollment students.

Public four-year colleges and universities are projecting to grow in-state enrollment from 137,589 to 140,240 undergraduates, with about 73% coming from continuing enrollment. Out-of-state undergraduate enrollment is projected to increase from 34,456 to 38,600 with 70% coming from continuing students. These institutions are planning to increase undergraduate distance enrollment from 15,899 in fall of 2022 to 19,457 in fall of 2029, with most of the growth planned at Old Dominion University. First professional enrollment (medicine, law, veterinary medicine, and pharmacy) is expected to remain essentially flat, from 4,886 to 4,889 total enrollment, averaging about 45% in-state enrollment. Graduate enrollment is expected to increase from 44,208 to 48,323. Overall, total enrollment growth is projected from 221,120 to 237,982 in fall 2029.

Independent colleges and universities project in-state undergraduate growth from 28,700 to 31,502 in fall 2029. On average, 71% of this enrollment comes from continuing student enrollment. Out-of-state undergraduate students are projected from 56,076 to 58,343, with an average of 73% based on continuing student enrollment. Undergraduate distance enrollment at the independent institutions is projected to be flat, comprising an average of just over 40,000 students, or almost 49% of undergraduate enrollment. First professional enrollment is projected to grow from 4,559 to 5,058 students. Graduate enrollment will grow slightly from 57,469 to 60,173. Overall, independent institutions project growth from 149,280 to 155,078.

As of this writing, the enrollment projections and degree estimates continue to be a matter of discussion among members of Op-Six (Secretary of Education, Secretary of Finance,

Director of Planning and Budget, staff directors of Senate Finance & Appropriations and House Appropriations committees, and SCHEV Director). Op-Six members do not want to discourage institutions from pursuing ambitious targets, but they also want institutions to be cautious about the implications of potentially not meeting the projections. While SCHEV staff recommends approval of the projections, staff also encourages selected institutions to consider modeling future financial conditions based on more conservative estimates.

Staff acknowledges significant interest in the enrollment of first-time in college (FTIC) students, particularly those direct from Virginia high schools, given projected demographic changes. Staff's analysis relied on the most current projections from the Western Interstate Compact for Higher Education (WICHE), Weldon-Cooper Center at the University of Virginia and SCHEV's data resources. Please note: In the materials provided for Council's September meeting, the projections in the corresponding table were incorrect – the data incorrectly **deflated** the number of high school graduates, based on a previous model, and which were several thousand lower than should have been used. The projections used herein from both Weldon-Cooper and WICHE are the original projections.

Overall, the institutions – public and private – project a modest decrease of in-state enrollment from 58,801 to 58,113 first-time in college (FTIC) students; however, these figures include students of non-traditional age and those more than one-year from college graduation. Modeling the percentage of FTIC enrollment likely to be direct from high school, based on the last decade of enrollment, suggests a minor decrease from 46,138 students to 45,988 students.

To determine the feasibility of these projections, a similar model of likely FTIC students direct from high school was applied against the average of the two projections of public high school graduates from WICHE and Weldon-Cooper. Comparing the estimates from the institutional projections against the estimates derived from the high school graduate projections suggests that the institutions have been cautious in their projections. Two staff findings of note:

- (i) the WICHE projections historically have always been noticeably lower than the actuals (an average of 1,788 graduates over the last five years); and
- (ii) the institutions' projections are not exclusive to public high school graduates, and WICHE typically projects 4,000-5,000 graduates annually from private high schools in Virginia.

Table 1: Projections of High School Graduates

			Average of	
			Weldon-Cooper	WICHE Total
	Weldon-	WICHE	and WICHE	(includes private
	Cooper	(Public only)	(Public)	HS estimates)
2022-23/Fall 2023	90,254	88,260	89,257	96,700
2023-24/Fall 2024	89,819	89,630	89,725	98,180
2024-25/Fall 2025	89,026	91,620	90,323	100,210
2025-26/Fall 2026	93,899	91,740	92,820	100,160
2026-27/Fall 2027	91,907	89,440	90,674	97,800
2027-28/Fall 2028	88,710	87,250	87,980	95,650
2028-29/Fall 2029	86,471	87,160	86,816	95,550

The projections from the Weldon-Cooper Center rely on the use of birth rates, the fall membership (enrollment) reports from VDOE and the on-time graduation counts from VDOE. They count **only** the federally recognized diplomas – standard, advanced and International Baccalaureate, thus excluding GEDs, special and modified diplomas. The current estimate of these diplomas from 2022-23 is about 91,000. Two possibly significant differences exist in Weldon-Cooper's approach. First, Weldon-Cooper's data are more recent and use the most recent information from VDOE that capture the jump in graduation rates during the pandemic. The second is that the figures reflect a greater loss of families of moving out of Virginia in the later years. Given the existence of two sets of projections with some differences and given that SCHEV has historically used the WICHE projections, staff have chosen to use an average of the Weldon-Cooper projections and WICHE's public-high-school-only projections. Such is consistent with advice from Weldon-Cooper, specifically when using projections beyond five years.

Table 2: Estimates of First-time (FTIC) in College Enrollments

	Est. of FTIC			
	Based on			Est of FTIC based on
	Average of W-C	Est of FTIC based	FTIC from Inst.	Most Recent 5 Years
	& WICHE	on WICHE Total	Projections	Enrollment
Fall 2023	46,610	50,497	57,869	46,138
Fall 2024	46,854	51,270	58,191	45,795
Fall 2025	47,167	52,330	57,949	46,050
Fall 2026	48,470	52,304	58,436	45,858
Fall 2027	47,350	51,072	58,226	46,244
Fall 2028	45,943	49,949	58,200	46,078
Fall 2029	45,335	49,897	58,113	46,057

The table above uses the three sets of projections of Virginia high school graduates – those from Weldon-Cooper, the public-high-school-only projections from WICHE and the combined public and private high school projections from WICHE to produce estimates of new first-time in college enrollments that are direct from high school. Further, using the most recent five-year average of the proportion of recent high school graduates enrolling as first-time in college students in the fall, staff calculated estimates of those enrollments against the average of two public high school projections and against the total-graduates projections from WICHE. Staff then provide projected numbers of in-state first-time in college students from the institutions' submissions and calculated an estimate of those projections likely to be recent high school graduates, again from the most recent five-year average. Data in the final column (derived from institutional projections) indicate likely adequate numbers of high school graduates available to meet these projections when compared against the WICHE estimates for total graduates. However, a shortfall does appear possible in the last two years when compared against the estimates based on the average of the public high school projections. This potential shortfall becomes more acute if we rely solely on the Weldon-Cooper projections, which estimate a likely population of 45,155 in Fall 2029, as opposed to 45,335.

As a general statement, the opinion of staff is that these projections are feasible, in terms of in-state undergraduates at the state level. This conclusion is bolstered by the number of institutions reporting rebounding enrollments, such as Norfolk State, Virginia Commonwealth, Virginia Union, and the VCCS. Significant variability exists in the projections for the individual institutions, with George Mason projecting an increase of 542 in-state FTIC by 2029, and a few other institutions projecting increases of significance to their size or recent history.

Context and Focus on Public Four-year Institutions

Throughout this analysis, staff have anchored the data to the period from fall 2005 through to fall 2022 because of the availability of admissions data by locality (allowing staff to create regional aggregations) and because 2005 also represents a year of lower numbers of high school graduates than Virginia can expect between now and 2029. During this period, total enrollment at the public four-year institutions grew 19% (from 194,422 to 221,640). Most of this growth occurred between 2005 and 2012, with a 15% increase (to 214,640 students). Focusing specifically on in-state undergraduates, enrollment increased 16% from 2005 (116,662) to 2012 (135,833), but by only one percent (to 137,311) in 2022.

Between 2012 and 2022, ten of the 15 public four-year institutions lost in-state enrollment, ranging from 1% to 33%. During the same period, George Mason University grew by 32%, James Madison University grew by 22%, University of Virginia by 11%, Virginia Tech by

17% and William & Mary by 9%. These five institutions were responsible for a total increase of 13,129 students, which offset the 11,651 lost by the other 10 by a total of 1,478 students. Of the 13,129 increase, 5,679 were at George Mason University.

Of the 10 institutions that lost enrollment, Christopher Newport University (13%), Longwood University (30%), Norfolk State University (29%), Radford University (33%), UVa's College at Wise (33%) and University of Mary Washington (21%) had the largest decreases. Of these six institutions, five (all but Mary Washington) also decreased instate enrollment between 2005 and 2022; Radford University had a 30% reduction. In short, the enrollment gains made by these institutions in the lead up to the 2008 recession were temporary, or the institutions were simply unable to hold on to these gains.

Applications, Admission, and Yield Rates

Members of Council, the Administration and legislative staff have commented on the trend in increasing rates of admission of first-time in college students and the parallel drop in the yield (enrollment) rate of those students. What Virginia is experiencing now reflects the national trend since 2001. Using the federally-collected data in the Integrated Postsecondary Education Data System (IPEDS), Jon Boeckenstedt, Vice Provost of Enrollment at Oregon State University, has been tracking and reporting these phenomena for a number of years to help explain the impact of the Common Application and its ability to allow to students to apply to more colleges with greater ease and lower cost.

Between 2005 and 2021 (the most recent data published), public institutions, excluding open-enrollment institutions such as community colleges, saw a 37% increase in the number of FTIC enrollments. To enroll those students, they worked through a 160% increase in applications of 3.19 million to 6.87 million applications and admitted 64% in 2005 and 67% in 2021, a 161% increase in the number of admitted students. The yield rates of enrolled students dropped from 41.4% to 23.3% nationally, representing the shifting market as tens of thousands of potential students submitted many more applications than previous years.

In Virginia, the pattern has been somewhat similar, but with striking differences. Virginia public four-years experienced only an 18% increase in FTIC enrollment between 2005 and 2021, from 30,024 to 35,284. Applications increased by 86% from 122,079 to 226,658, but the number of admitted applicants increased 101% from 74,936 to 150,424, reflecting a change in admission rates from 61% to 66%, while yield rates dropped from 60.1% to 23.5% over the period.

Narrowing the focus to in-state applicants to Virginia public four-year institutions, FTIC enrollment increased by 14% (from 22,977 to 26,252) from 2005 to 2021. Applications increased 64% (from 72,247 to 118,473) with an 87% increase in the number of admitted applicants (from 46,505 to 86,828). The admission rate supporting this increase rose from

64% to 73%, while the yield rate dropped from 49% to 30% of admitted applicants enrolling.

Although the comparing of admission rates and yield rates in Virginia to the national average suggests potentially little difference in what has happened since 2005, it is notable that overall applications here increased at a much lower rate – 86% in Virginia compared to 115% nationally. Further, while admissions in Virginia increased 101%, a greater increase than the increase in applications, Virginia's increase has been much lower than the 126% increase in admissions nationally. Which is not to say that no problem exists in Virginia, but that perhaps the situation is less severe than nationally. Staff, and others, certainly have concerns about institutions that admit 90% of their applicants, and lacking good data on who is applying, SCHEV cannot perform much objective evaluation. Thus, the consensus of staff has become that SCHEV should return to collecting individual records on every applicant to each Virginia institution, a collection that was dropped in 2001 to reduce burden on institutions and comply with directives on decentralization.

The benefits of an applicant record collection are significant. First, SCHEV would be able to evaluate the numbers of applicants that apply to multiple institutions, and to which institutions they apply and whether they are admitted and subsequently enroll. Additionally, SCHEV would be able to enhance admissions reporting to include disaggregation by locality as reported now, to include gender, race and ethnicity. Further, SCHEV could match the entire record set with National Student Clearinghouse for better understanding of where applicants to Virginia institutions attend out of state. The downside to such a collection is the imposition of an additional burden on the institutions and the need for the agency to absorb additional costs.

Regional Changes in Enrollment Demand and Behavior

As described previously, from 2005 to 2021, in-state FTIC enrollment at public four-year institutions increased from 22,977 to 26,252, and then increased to 27,646 in fall of 2022. Restricting the same numbers to those students who had graduated high school within the 12 months prior to applying, enrollment was 21,417 in 2005 and 26,015 in 2022, a 21.5% increase. The changes by region varied by -31% from Southwest Virginia and +63% from Northern Virginia. In 2022, 40% or 10,424 students entering students who were recent high school graduates came from Northern Virginia, dwarfing all other regions, with only Hampton Roads (19%) and Greater Richmond (17%) coming close.

To understand more about these students, staff looked at the numbers of advanced diploma graduates produced by Virginia public high schools in each region. The advanced diploma is closely aligned to the admission requirements of the public four-year colleges and represent more than 90% of in-state FTIC who are recent high school graduates. From 2005 to 2022, most regions increased the number of advanced diploma graduates, with only two regions — Southside and Southwest — decreasing by 7% and 5%

respectively. Likewise, enrollment of their graduates in public four-year institutions decreased by 12% from Southside and 32% from Southwest.

Over the same period, the number advanced diploma graduates from Northern Virginia increased by 72% (to 20,227), followed by a 42% increase from Greater Richmond, 39% increase from Greater Fredericksburg, 33% from Shenandoah, 31% from Greater Charlottesville, 18% from Hampton Roads and 7% from Roanoke/New River/Lynchburg. However, the total increase in advanced diploma graduates outside of Northern Virginia was only 73% that of the increase from Northern Virginia. This growth of Northern Virginia graduates and their choices is a key driving factor in the enrollment changes at Virginia public four-years.

From 2005 to 2022, four of the 15 public four-year institutions lost enrollment from recent high school graduates from Northern Virginia (CNU, LU, RU, UVA-W); one (VSU) had zero change; and the remaining 10 universities increased their enrollment from Northern Virginia (NoVa) between 8% and 213%, with the University of Mary Washington the only one with single-digit growth, and all others growing by at least a 33% increase. The largest percentage increase was at Virginia Commonwealth University, growing from 446 to 1,398 NoVa students, for a 213% increase. George Mason University grew NoVa FTIC enrollment by 107% (from 1,114 to 2,310) for net gain of 1,196 students. Virginia Tech had a net gain of 702 students (62%), James Madison University had a net gain of 640 (76%) students, University of Virginia added 455 (57%) net new students, Old Dominion University increased 255 (121%) net new students, with 123 net new students at William & Mary, 18 net new students at Norfolk State University and 14 at Virginia Military Institute.

George Mason University's 2022 FTIC fall enrollment of recent high school graduates totaled 2,964 students with 2,310 or 78% from Northern Virginia, and a net loss of nine students from the other eight regions, as its increases were not enough to offset losses from Hampton Roads and, to a lesser degree, Greater Charlottesville. Given that GMU is the only major public university in Northern Virginia, it is not surprising that its home region is the source of GMU's growth.

As for the four institutions that lost enrollment from Northern Virginia, they struggled in other regions from 2005 to 2022. Christopher Newport University experienced net gains only in students from the Greater Richmond region. Longwood University had net gains from the Shenandoah Valley and Southwest, but those gains amounted to 12 students. Radford University had net losses across all nine regions. University of Virginia's College at Wise also had net losses across eight regions, and no net change in the ninth. With losses like these, it seems difficult to attribute these losses to any one or two institutions, when other institutions found the ability to maintain or grow.

One can argue that selecting 2005 as the base year hides the worst of the enrollment losses. Staff does not disagree; however, the opinion of staff is that much of the enrollment leading up to the enrollment peaks around 2012 and 2013, depending on the institution, was "unearned;" i.e., that it was driven by high unemployment rates. The average statewide unemployment of 4% in fall of 2005 is much closer to that which the Commonwealth is currently experiencing (2.5% in August). The number of standard and advanced diploma graduates in 2012 and 2013 were significantly lower than these numbers have been in recent years, as many as 5,000 - 6,000 graduates fewer. For these reasons, staff has used a consistent set of years for comparison in these analyses.

Student Outcomes

From the fall entering class of 2005 through that 2021, first-year retention of in-state undergraduates that were recent high school graduates has held remarkably constant – from 85% to 86% -- despite changes in applications, admissions rates and yield rates. Of course, this is the overall picture. At individual institutions, both struggles and successes have occurred.

- Christoper Newport University: From a 53% admission rate and 79% retention rate to an 89% admission rate and 86% retention rate, down from a high of 88% in 2016.
- George Mason University: From a 78% admission rate and 84% retention rate to a 91% admission rate and 87% retention rate that was as high as 90% in 2013.
- James Madison University: From a 61% admission rate and 93% retention rate to an 81% admission rate and 90% retention rate that was as high as 94% in 2013.
- Longwood University: From a 60% admission rate and 75% retention rate to a 92% admission rate and 76% retention rate that had reached a high of 80% in 2012.
- Norfolk State University: From a 73% admission rate and 69% retention rate to a 92% admission rate and 73% retention rate, that was as high as 77% in 2010.
- Old Dominion University: From a 60% admission rate and 75% retention rate to a 92% admission rate and 76% retention rate, previously 80% in 2012.
- Radford University: From an 81% admission rate and 74% retention rate to a 95% admission rate and 69% retention rate that had reached 78% in 2012.
- University of Mary Washington: From a 57% admission rate and 86% retention rate to an 86% admission rate and 84% retention rate that reached a high of 87% in 2010.

- University of Virginia: From a 52% admission rate and 98% retention rate to a 32% admission rate and 98% retention rate (a rate with only tiny changes over the years).
- University of Virginia's College at Wise: From a 92% admission rate and 65% retention rate to a 96% admission rate and 71% retention rate, a rate that has been lower more often over the years than higher, between 56% and 76%.
- Virginia Commonwealth University: From a 73% admission rate and 82% retention rate to a 93% and 85% retention rate that had been has high as 88% in 2012 and 2013.
- Virginia Military Institute: From a 55% admission rate and 83% retention rate to a 66% admission rate and 85% retention rate, that has usually been in the mid- to upper-80s, but one time as was as high as 95% in 2014.
- Virginia State University: From a 72% admission rate and 76% retention rate to an 87% admission rate and 74% retention rate. Other than in 2006, the three other years with higher retention rates all admission rates of 87% or greater and those retention rates topped out at 78%.
- Virginia Tech: From a 64% admission rate and 90% retention rate to a 44% admission rate and 93% retention rate that had previously averaged around 94% when admission rates where typically in the 64% to 68% range.
- William & Mary: From a 47% admission rate and 96% retention rate to a 44% admission rate and 96% retention rate has seen little variance in retention rate and only moderate variance in its admission rate.

For the most part, these institutions do not appear to be enrolling under-qualified students and struggling to retain them. George Mason University, James Madison University, Longwood University, Old Dominion University, Radford University, and Virginia Commonwealth University all saw their highest retention rates during the height of the recession when the cost of dropping out, particularly dropping out with student debt, was at its highest. They also saw minor dips during the pandemic years, and the student-level data being submitted this fall will indicate whether retention is rebounding for the students who first enrolled in the fall of 2022. Staff does believe it is in the best interests of the institutions, the Commonwealth and the students of these institutions to ensure that increased admission rates do not have negative impacts on student success and that area/topic is one for Council to monitor going forward.

Program Draw as an Enrollment Factor

In its six-year-plan meeting presentation, George Mason University argued that its growth was not the cause of enrollment decreases at other institutions because it was losing enrollment in the same program areas as they were. In follow-up, staff again looked at instate undergraduate enrollment between 2005-06 and 2022-23, using annual unduplicated enrollment by program at the broad discipline level — Business & Communications, Education, Health Professions, Liberal Arts, Social Sciences, and STEM (Science, Technology, Engineering and Math).

Overall, the proportional changes in enrollment by discipline at the public four-years saw most dramatic in STEM programs, moving from 17% to 24% of the total. Education program enrollment increased by two percentage points to five percent, and health professions enrollment increased by two points to six percent. Liberal Arts decreased from 18% to 13% of the total enrollment, and Social Sciences decreased from 19% to 17% of the total, with other disciplines remaining flat or experiencing modest increases. It is notable that the raw number of Liberal Arts majors dropped by only 2,069 students or 10%, but since the overall population of students increased by 28,280 students annually (unduplicated major counts across fall, spring, and summer) and the number of STEM majors increased by almost 15,000, the proportion of Liberal Arts majors dropped drastically. STEM enrollments increased proportionally everywhere.

At the institutions where enrollment increased since 2005 (all except CNU, LU, NSU, RU, UVA-Wise), George Mason University had no significant change, and University of Virginia, Virginia Commonwealth University, Virginia Military Institute and Virginia Tech had growth in Liberal Arts enrollment, between 15% and 67%. If program draw is a factor, then it might be as much a function of institutional size as anything else. Reviewing specific programs within the Liberal Arts (and Humanities), we see that English, and all foreign language programs, declined in enrollment at these institutions, except for Virginia Military Institute. The growth in visual and performing arts was at Virginia Commonwealth University, which had initiated several new programs during that time period with substantial enrollments that do not exist elsewhere.

Conclusions

The years leading up to 2012 and the height of the last recession, with unemployment rates in Virginia around seven percent and significant enrollment increases year after year, may have left many institutions unprepared for a strengthening economy and shifting higher education market changes that followed. While George Mason University and Virginia Tech made frequent headlines for their growth and student recruitment, they were not the only institutions to grow, as James Madison University, University of Virginia and William & Mary were able to grow, and with all five institutions gaining heavily from Northern Virginia high school graduates.

The institutions that have struggled the most since 2012 have also fallen below their 2005 enrollment levels. Christopher Newport University, Longwood University, Radford

University, and University of Virginia's College at Wise have generally experienced enrollment losses from most regions of the state, especially from Northern Virginia, except for CNU, which has seen only small decreases across the state.

The number of applications has increased as the percentages of admitted students has increased at most institutions in response to the use of the Common App and more students applying to multiple colleges. Such is part of a national phenomenon and Virginia's numbers track with the nation's. Understandable concern exists that this is leading to decline in student quality; however, based on first-year retention rates, staff does not see immediate evidence of such. Staff recommends that Council and others pay increased attention to early indicators of student success, such as retention and other measures that might be developed.

The evidence is clear that a greater proportion of students are enrolled in STEM fields than ever before. While psychology was still the most popular major among undergraduates at public four-year institutions last year, it was followed by biology, computer science, nursing, and business & commerce. This is a notable change from 2005, when the order was psychology, biology, business administration, English, and history. Students are moving away from liberal arts and humanities majors, and this trend may be affecting those institutions that lack enough STEM and other "majors of interest" to attract students. Larger institutions generally have more majors across the spectrum and so may be the beneficiaries of this market shift.

In short, institution size and program offerings (and national recognition) may be the key factors driving student choice over the last decade.

Issues with the Projections

Given the ambitious growth in George Mason University's projections, the university should understand that approval of these projections comes with no guarantees of future funding for such growth or capital investment. The institution should be prepared to fund this growth on its own.

The following institutions have enrollment targets that are less ambitious in raw numbers, but in terms of scale and history, staff considers them ambitious and recommends them for approval – with the proviso that the institutions should begin contingency financial planning with more conservative numbers, based on in-state, out-of-state or both.

- Christopher Newport University
- Longwood University
- Norfolk State University
- Radford University
- University of Mary Washington
- University of Virginia's College at Wise

Virginia Military Institute

Materials Provided:

To supplement the background and summary information immediately above, a set of tables are provided below, as well as the tables and charts found at: https://research.schev.edu/rdPage.aspx?rdReport=Projections.Submissions2023

Financial Impact:

N/A

Relationship to Goals of *The Virginia Plan for Higher Education*:

Enrollment relates directly to the plan's goals of closing gaps in access and completion. It also serves as a mechanism to reach the plan's attainment objective of 70% of working-aged Virginians having a certificate, degree or credential by 2030. Enrollment further supports the plan's vision of "Best State for Education." The Enrollment Projections and Degree Estimates serve as the Council's tool for projecting progress toward these objectives.

Timetable for Further Review/Action:

Council's actions on the resolutions below will determine the timetable for further review and/or action.

Resolutions:

Staff offers for Council consideration the following resolution, the end of which provides two options between which Council is asked to choose:

BE IT RESOLVED that the State Council of Higher Education for Virginia approves the FY2023 - FY2029 institutional enrollment projections and degree estimates for the purposes of budgetary and fiscal planning and performance measurement. Staff is directed to make the detailed enrollment targets and degree estimates available to the public via the SCHEV website, with full detail.

BE IT FURTHER RESOLVED that approval of these institutional enrollment targets does not constitute either implicit or explicit approval of any new degree program, instructional site, higher education center or campus determined by an institution as necessary to achieve these targets. Further, approval of these projections does not provide assurance or guarantee of future funding for additional enrollment.

BE IT FURTHER RESOLVED that the State Council directs staff to replace the existing aggregate collection of application and admission data with a person-level collection beginning in Spring, 2025.

Total Public Institutions

PUBS:	PUBS: Headcount Enrollment - First-Time-in-College and New Transfer											
		First-	Time in Col	llege			N	ew Transfe	r			
	In-Stat	te HC	Out-of-S	tate HC	Total	In-State HC Out-of-State HC						
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)		
2021	50,265	82.0%	11,003	18.0%	61,268	14,909	87.7%	2,086	12.3%	16,995		
2022	53,286	82.0%	11,662	18.0%	64,948	14,776	87.1%	2,188	12.9%	16,964		
2023	52,105	82.0%	11,412	18.0%	63,517	14,729	88.2%	1,971	11.8%	16,700		
2024	52,219	82.5%	11,050	17.5%	63,269	14,733	88.2%	1,971	11.8%	16,704		
2025	51,800	81.9%	11,452	18.1%	63,252	14,756	88.2%	1,983	11.8%	16,739		
2026	52,147	82.2%	11,300	17.8%	63,447	14,776	87.8%	2,049	12.2%	16,825		
2027	51,848	81.9%	11,476	18.1%	63,324	14,882	87.8%	2,075	12.2%	16,957		
2028	51,750	82.1%	11,302	17.9%	63,052	14,965	87.7%	2,098	12.3%	17,063		
2029	51,585	81.8%	11,440	18.2%	63,025	15,072	87.7%	2,118	12.3%	17,190		

PUBS: Fall Headcount Enrollment, Total											
	Un	dergradua	te	Firs	t Professio	nal		Graduate		All	
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total	
2021	196,509	121,719	318,228	4,835	154	4,989	23,230	21,695	44,925	368,146	
2022	195,752	124,979	320,731	4,738	149	4,887	22,988	21,382	44,370	369,992	
2023	195,505	122,504	318,009	4,652	148	4,800	23,305	20,786	44,091	366,906	
2024	195,785	123,111	318,896	4,642	156	4,798	23,673	20,869	44,542	368,240	
2025	196,519	122,818	319,337	4,580	156	4,736	24,051	21,081	45,132	369,210	
2026	197,005	122,493	319,498	4,584	156	4,740	24,556	21,311	45,867	370,110	
2027	197,693	123,626	321,319	4,641	156	4,797	24,999	21,601	46,600	372,722	
2028	198,178	124,866	323,044	4,694	157	4,851	25,473	21,964	47,437	375,337	
2029	199,283	124,878	324,161	4,743	157	4,900	25,975	22,346	48,321	377,386	

PUBS: Full-Time Equivalent Enrollment, Total												
			Regular Se	ession FTE				Annual FTE				
	Undergr	aduate	First Prof	essional	Grad	uate	All					
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total			
2022	215,932	35,540	2,633	2,821	19,956	15,841	238,771	54,272	293,043			
2023	215,434	36,488	2,566	2,844	19,801	16,690	238,034	56,080	294,115			
2024	213,937	37,604	2,554	2,817	19,457	17,034	236,191	57,526	293,717			
2025	212,949	38,473	2,556	2,824	19,386	17,319	235,128	58,685	293,814			
2026	212,559	39,405	2,553	2,817	19,665	17,605	235,009	59,894	294,903			
2027	212,673	39,812	2,554	2,819	20,066	17,909	235,521	60,606	296,127			
2028	212,709	40,120	2,569	2,885	20,559	18,132	236,058	61,204	297,262			
2029	212,913	40,457	2,584	2,948	21,155	18,316	236,867	61,788	298,655			
2030	213,762	40,829	2,599 Sta	3,006 ate Council of I	21,840 Higher Education	n for Virginia	238,417	62,431	300,8 <u>4</u> 8			

PUBS: Degree Estimates												
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	15,460	12,454	5,730	39,123	2,249	1,418	11,939	166	1,916	90,455		
2023	15,209	12,489	5,693	38,624	2,173	1,382	12,931	156	2,014	90,671		
2024	15,299	12,524	5,695	38,421	2,101	1,372	12,914	155	1,981	90,462		
2025	15,392	12,559	5,709	38,945	2,168	1,410	13,388	156	2,008	91,735		
2026	15,376	12,595	5,723	39,343	2,118	1,369	13,500	159	2,005	92,188		
2027	15,427	12,631	5,738	39,533	2,113	1,370	13,669	162	2,016	92,659		
2028	15,474	12,663	5,752	39,751	2,136	1,370	13,999	164	2,023	93,332		
2029	15,502	12,697	5,766	40,006	2,145	1,369	14,339	166	2,025	94,015		
2030	15,546	12,734	5,781	40,292	2,163	1,371	14,739	166	2,039	94,831		

PUBS: Degree Estimates, Awards to In-State Students													
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards			
2022	14,738	12,192	5,558	31,869	1,327	634	7,751	153	919	75,141			
2023	14,828	12,226	5,522	31,183	1,270	616	8,295	143	972	75,055			
2024	14,871	12,260	5,523	31,149	1,237	624	8,222	142	953	74,981			
2025	14,905	12,295	5,537	31,439	1,262	622	8,281	145	962	75,448			
2026	14,945	12,329	5,551	31,719	1,240	622	8,204	147	956	75,713			
2027	14,980	12,363	5,565	31,872	1,237	622	8,190	150	951	75,930			
2028	15,019	12,398	5,578	32,005	1,236	622	8,293	152	950	76,253			
2029	15,055	12,432	5,592	32,183	1,244	622	8,430	154	948	76,660			
2030	15,094	14,168	5,606	32,404	1,251	622	8,619	154	953	78,871			

Total Public Four-Year Institutions

PUB4: Headcount Enrollment - First-Time-in-College and New Transfer											
		First-	Time in Col	llege		New Transfer					
	In-Stat	te HC	Out-of-S	Out-of-State HC Total		In-State HC		Out-of-State HC		Total	
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)	
2021	26,521	74.8%	8,951	25.2%	35,472	9,410	89.3%	1,129	10.7%	10,539	
2022	28,047	74.7%	9,475	25.3%	37,522	9,311	88.6%	1,193	11.4%	10,504	
2023	27,079	73.6%	9,698	26.4%	36,777	9,134	88.1%	1,238	11.9%	10,372	
2024	27,369	74.5%	9,346	25.5%	36,715	9,177	88.1%	1,243	11.9%	10,420	
2025	27,103	73.5%	9,757	26.5%	36,860	9,235	88.0%	1,257	12.0%	10,492	
2026	27,589	74.2%	9,613	25.8%	37,202	9,287	87.5%	1,328	12.5%	10,615	
2027	27,415	73.7%	9,795	26.3%	37,210	9,419	87.4%	1,354	12.6%	10,773	
2028	27,428	74.0%	9,628	26.0%	37,056	9,526	87.3%	1,381	12.7%	10,907	
2029	27,336	73.7%	9,769	26.3%	37,105	9,656	87.3%	1,402	12.7%	11,058	

PUB4: Fall Headcount Enrollment, Total											
	Un	dergraduat	te	Firs	t Professio	nal		Graduate		All	
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total	
2021	152,814	19,107	171,921	4,835	154	4,989	23,230	21,695	44,925	221,839	
2022	153,174	18,871	172,045	4,738	149	4,887	22,988	21,382	44,370	221,307	
2023	153,536	19,047	172,583	4,652	148	4,800	23,305	20,786	44,091	221,481	
2024	154,097	19,256	173,353	4,642	156	4,798	23,673	20,869	44,542	222,698	
2025	155,004	19,527	174,531	4,580	156	4,736	24,051	21,081	45,132	224,402	
2026	155,776	19,743	175,519	4,584	156	4,740	24,556	21,311	45,867	226,132	
2027	156,459	20,026	176,485	4,641	156	4,797	24,999	21,601	46,600	227,887	
2028	157,082	20,332	177,414	4,694	157	4,851	25,473	21,964	47,437	229,706	
2029	158,242	20,596	178,838	4,743	157	4,900	25,975	22,346	48,321	232,063	

PUB4: Full-Time Equivalent Enrollment, Total												
			Regular Se	ession FTE				Annual FTE				
	Undergr	raduate	First Prof	fessional	Grad	uate	All					
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total			
2022	130,675	32,890	2,633	2,821	19,956	15,841	153,514	51,622	205,135			
2023	130,170	34,424	2,566	2,844	19,801	16,690	152,771	54,016	206,786			
2024	130,165	35,349	2,554	2,817	19,457	17,034	152,420	55,271	207,690			
2025	130,098	36,239	2,556	2,824	19,386	17,319	152,277	56,451	208,728			
2026	130,445	37,181	2,553	2,817	19,665	17,605	152,895	57,670	210,565			
2027	131,098	37,597	2,554	2,819	20,066	17,909	153,946	58,391	212,337			
2028	131,597	37,913	2,569	2,885	20,559	18,132	154,947	58,997	213,943			
2029	132,163	38,255	2,584	2,948	21,155	18,316	156,117	59,586	215,703			
2030	133,299	38,633	2,599 Sta	3,006 ate Council of F	21,840 Higher Education	n for Virginia	157,953	60,235	218,188			

PUB4: Degree Estimates												
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	581	0	103	39,123	2,249	1,418	11,939	166	1,916	57,495		
2023	293	0	52	38,624	2,173	1,382	12,931	156	2,014	57,625		
2024	346	0	40	38,421	2,101	1,372	12,914	155	1,981	57,330		
2025	401	0	40	38,945	2,168	1,410	13,388	156	2,008	58,516		
2026	348	0	40	39,343	2,118	1,369	13,500	159	2,005	58,882		
2027	361	0	40	39,533	2,113	1,370	13,669	162	2,016	59,264		
2028	370	0	40	39,751	2,136	1,370	13,999	164	2,023	59,853		
2029	361	0	40	40,006	2,145	1,369	14,339	166	2,025	60,451		
2030	367	0	40	40,292	2,163	1,371	14,739	166	2,039	61,177		

PUB4: Degree Estimates, Awards to In-State Students													
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards			
2022	164	0	100	31,869	1,327	634	7,751	153	919	42,917			
2023	218	0	50	31,183	1,270	616	8,295	143	972	42,747			
2024	224	0	38	31,149	1,237	624	8,222	142	953	42,589			
2025	222	0	38	31,439	1,262	622	8,281	145	962	42,971			
2026	225	0	38	31,719	1,240	622	8,204	147	956	43,151			
2027	222	0	38	31,872	1,237	622	8,190	150	951	43,282			
2028	225	0	38	32,005	1,236	622	8,293	152	950	43,521			
2029	224	0	38	32,183	1,244	622	8,430	154	948	43,843			
2030	226	0	38	32,404	1,251	622	8,619	154	953	44,267			

Christopher Newport University

CNU: F	l eadcour	nt Enrolli	ment - F	irst-Time	e-in-Coll	College and New Transfer				
		First-	Time in Co	llege			N	ew Transfe	r	
	In-Stat	te HC	Out-of-S	tate HC	Total	In-State HC Out-of-State				Total
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)
2021	958	94.7%	54	5.3%	1,012	131	93.6%	9	6.4%	140
2022	1,083	93.3%	78	6.7%	1,161	135	95.1%	7	4.9%	142
2023	1,035	90.0%	115	10.0%	1,150	119	92.1%	11	7.9%	130
2024	1,035	90.0%	115	10.0%	1,150	119	92.1%	11	7.9%	130
2025	1,035	90.0%	115	10.0%	1,150	119	92.1%	11	7.9%	130
2026	1,057	90.0%	118	10.0%	1,175	119	92.1%	11	7.9%	130
2027	1,057	90.0%	118	10.0%	1,175	124	92.1%	11	7.9%	135
2028	1,080	90.0%	120	10.0%	1,200	124	92.1%	11	7.9%	135
2029	1,080	90.0%	120	10.0%	1,200	129	92.1%	11	7.9%	140

CNU: Fall Headcount Enrollment, Total											
	Un	dergradua	te	Firs	t Professio	nal		Graduate		All	
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total	
2021	4,388	83	4,471	0	0	0	90	22	112	4,584	
2022	4,347	102	4,449	0	0	0	85	25	110	4,559	
2023	4,284	75	4,359	0	0	0	90	25	115	4,474	
2024	4,267	74	4,341	0	0	0	90	25	115	4,456	
2025	4,336	76	4,412	0	0	0	95	25	120	4,532	
2026	4,361	76	4,437	0	0	0	95	25	120	4,557	
2027	4,388	76	4,464	0	0	0	100	25	125	4,589	
2028	4,435	77	4,512	0	0	0	100	25	125	4,637	
2029	4,481	78	4,559	0	0	0	100	25	125	4,684	

CNU: Full-Time Equivalent Enrollment, Total												
			Regular Se	ession FTE				Annual FTE				
	Undergr	aduate	First Prof	fessional	Grad	uate	All					
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total			
2022	4,069	256	0	0	107	7	4,177	263	4,440			
2023	4,061	257	0	0	95	9	4,156	267	4,422			
2024	3,944	297	0	0	99	11	4,043	308	4,351			
2025	3,928	296	0	0	99	11	4,027	307	4,334			
2026	3,991	301	0	0	103	11	4,094	312	4,406			
2027	4,014	302	0	0	107	12	4,121	314	4,435			
2028	4,038	304	0	0	111	12	4,149	316	4,465			
2029	4,085	308	0	0	111	12	4,196	320	4,516			
2030	4,127	311	O Sta	0 ate Council of I	111 Higher Education	n for Virginia	4,238	323	4,561			

CNU: Degree Estimates											
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards	
2022	0	0	0	1,056	0	0	83	0	0	1,139	
2023	0	0	0	1,000	0	0	90	0	0	1,090	
2024	0	0	0	950	0	0	95	0	0	1,045	
2025	0	0	0	850	0	0	95	0	0	945	
2026	0	0	0	930	0	0	95	0	0	1,025	
2027	0	0	0	933	0	0	100	0	0	1,033	
2028	0	0	0	935	0	0	100	0	0	1,035	
2029	0	0	0	940	0	0	105	0	0	1,045	
2030	0	0	0	955	0	0	105	0	0	1,060	

CNU: Degree Estimates, Awards to In-State Students												
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	0	0	0	966	0	0	77	0	0	1,043		
2023	0	0	0	910	0	0	83	0	0	993		
2024	0	0	0	865	0	0	87	0	0	952		
2025	0	0	0	774	0	0	87	0	0	861		
2026	0	0	0	846	0	0	87	0	0	933		
2027	0	0	0	849	0	0	92	0	0	941		
2028	0	0	0	851	0	0	92	0	0	943		
2029	0	0	0	855	0	0	96	0	0	951		
2030	0	0	0	869	0	0	96	0	0	965		

William & Mary

W&M:	Headcou	ınt Enro	llment -	llege and	d New Tr	ansfer					
		First-	Time in Col	llege		New Transfer					
	In-Stat	te HC	Out-of-S	tate HC	Total	In-State HC Out-of-State HC				Total	
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)	
2021	1,073	63.7%	611	36.3%	1,684	156	80.8%	37	19.2%	193	
2022	982	59.8%	660	40.2%	1,642	113	72.9%	42	27.1%	155	
2023	1,011	62.0%	619	38.0%	1,630	130	76.5%	40	23.5%	170	
2024	1,011	62.0%	619	38.0%	1,630	130	76.5%	40	23.5%	170	
2025	1,011	62.0%	619	38.0%	1,630	130	76.5%	40	23.5%	170	
2026	1,011	62.0%	619	38.0%	1,630	130	76.5%	40	23.5%	170	
2027	1,011	62.0%	619	38.0%	1,630	130	76.5%	40	23.5%	170	
2028	1,011	62.0%	619	38.0%	1,630	130	76.5%	40	23.5%	170	
2029	1,011	62.0%	619	38.0%	1,630	130	76.5%	40	23.5%	170	

W&M: Fall Headcount Enrollment, Total										
	Un	dergradua [.]	te	Firs	t Professio	nal		Graduate		All
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total
2021	6,464	79	6,543	613	8	621	1,128	1,225	2,353	9,517
2022	6,716	81	6,797	600	6	606	1,093	1,158	2,251	9,654
2023	6,902	85	6,987	547	5	552	1,065	1,397	2,462	10,001
2024	6,897	84	6,981	531	5	536	1,070	1,373	2,443	9,960
2025	6,897	84	6,981	480	5	485	1,069	1,457	2,526	9,992
2026	6,897	84	6,981	480	5	485	1,069	1,457	2,526	9,992
2027	6,897	84	6,981	480	5	485	1,069	1,457	2,526	9,992
2028	6,897	84	6,981	480	5	485	1,069	1,457	2,526	9,992
2029	6,897	84	6,981	480	5	485	1,069	1,457	2,526	9,992

W&M: Full-Time Equivalent Enrollment, Total												
			Regular Se	ession FTE				Annual FTE				
	Undergr	raduate	First Prof	fessional	Grad	uate	All					
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total			
2022	4,101	2,135	155	320	1,025	1,137	5,291	3,598	8,889			
2023	4,273	2,183	177	377	1,068	1,152	5,523	3,715	9,238			
2024	4,470	2,225	167	388	1,162	1,236	5,807	3,856	9,663			
2025	4,417	2,219	167	388	1,159	1,232	5,750	3,844	9,594			
2026	4,418	2,217	167	388	1,184	1,267	5,776	3,877	9,653			
2027	4,418	2,217	167	388	1,184	1,267	5,776	3,877	9,653			
2028	4,418	2,217	167	388	1,184	1,267	5,776	3,877	9,653			
2029	4,418	2,217	167	388	1,184	1,267	5,776	3,877	9,653			
2030	4,418	2,217	167 Sta	388 ate Council of I	1 184 Higher Education	1,267 on for Virginia	5,776	3,877	9,653			

W&M: Degree Estimates											
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards	
2022	0	0	0	1,583	30	226	810	13	84	2,746	
2023	0	0	0	1,660	30	213	946	7	89	2,945	
2024	0	0	0	1,620	30	166	637	7	73	2,533	
2025	0	0	0	1,901	30	198	757	7	81	2,974	
2026	0	0	0	1,814	30	149	792	7	81	2,873	
2027	0	0	0	1,805	30	149	827	7	81	2,899	
2028	0	0	0	1,805	30	149	827	7	81	2,899	
2029	0	0	0	1,805	30	149	827	7	81	2,899	
2030	0	0	0	1,805	30	149	827	7	81	2,899	

W&M: Degree Estimates, Awards to In-State Students												
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	0	0	0	1,016	25	71	385	10	36	1,543		
2023	0	0	0	1,099	25	63	435	5	32	1,659		
2024	0	0	0	1,129	25	59	291	5	21	1,530		
2025	0	0	0	1,248	25	60	329	5	24	1,691		
2026	0	0	0	1,151	25	46	343	5	24	1,594		
2027	0	0	0	1,179	25	46	356	5	24	1,635		
2028	0	0	0	1,179	25	46	356	5	24	1,635		
2029	0	0	0	1,179	25	46	356	5	24	1,635		
2030	0	0	0	1,179	25	46	356	5	24	1,635		

George Mason University

GMU: H	Headcoui	nt Enroll	ment - F	ege and	New Tra	ansfer					
		First-	Time in Col	lege		New Transfer					
	In-Stat	te HC	Out-of-S	tate HC	Total	In-State HC Out-of-State H				Total	
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)	
2021	3,359	77.8%	956	22.2%	4,315	2,468	92.6%	197	7.4%	2,665	
2022	3,409	75.5%	1,104	24.5%	4,513	2,439	91.6%	223	8.4%	2,662	
2023	3,681	75.9%	1,168	24.1%	4,849	2,510	91.1%	245	8.9%	2,755	
2024	3,718	75.7%	1,194	24.3%	4,912	2,539	91.2%	246	8.8%	2,785	
2025	3,752	75.4%	1,225	24.6%	4,977	2,575	91.3%	245	8.7%	2,820	
2026	3,794	75.1%	1,258	24.9%	5,052	2,605	91.1%	255	8.9%	2,860	
2027	3,814	74.7%	1,293	25.3%	5,107	2,645	91.0%	262	9.0%	2,907	
2028	3,850	74.5%	1,322	25.5%	5,172	2,680	90.8%	270	9.2%	2,950	
2029	3,891	74.3%	1,346	25.7%	5,237	2,740	90.7%	280	9.3%	3,020	

GMU: Fall Headcount Enrollment, Total										
	Un	dergraduat	te	Firs	t Professio	nal			All	
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total
2021	22,062	5,253	27,315	463	141	604	3,963	7,183	11,146	39,067
2022	22,227	5,245	27,472	468	140	608	4,299	7,149	11,448	39,528
2023	23,247	5,465	28,712	473	140	613	4,432	6,744	11,176	40,505
2024	24,003	5,598	29,601	473	148	621	4,452	6,388	10,840	41,065
2025	24,652	5,741	30,393	473	148	621	4,521	6,272	10,793	41,810
2026	25,145	5,855	31,000	473	148	621	4,616	6,238	10,854	42,479
2027	25,556	5,968	31,524	478	148	626	4,708	6,276	10,984	43,137
2028	25,935	6,079	32,014	482	149	631	4,820	6,364	11,184	43,833
2029	26,310	6,193	32,503	482	149	631	4,936	6,451	11,387	44,524

GMU: Full-Time Equivalent Enrollment, Total												
			Regular Se	ession FTE				Annual FTE				
	Undergr	raduate	First Prof	fessional	Grad	uate	All					
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total			
2022	21,299	3,817	211	352	4,304	2,651	25,879	6,856	32,735			
2023	21,223	4,255	206	364	4,063	3,246	25,543	7,895	33,438			
2024	21,859	4,635	224	355	3,757	3,304	25,912	8,333	34,244			
2025	22,346	5,018	224	355	3,482	3,485	26,124	8,898	35,023			
2026	22,799	5,316	224	355	3,377	3,622	26,471	9,332	35,803			
2027	23,142	5,566	224	355	3,323	3,750	26,761	9,711	36,472			
2028	23,465	5,770	224	359	3,321	3,847	27,081	10,016	37,097			
2029	23,673	5,914	224	364	3,340	3,933	27,309	10,251	37,559			
2030	24,002	6,050	22 <u>4</u> Sta	364 ate Council of I	3,375 Higher Education	4,032 on for Virginia	27,672	10,485	38,157			

GMU: Degree Estimates											
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards	
2022	0	0	0	6,229	793	148	2,835	0	276	10,281	
2023	0	0	0	6,120	853	153	3,252	0	278	10,656	
2024	0	0	0	6,221	790	188	3,352	0	280	10,831	
2025	0	0	0	6,376	810	190	3,485	0	286	11,147	
2026	0	0	0	6,671	776	194	3,338	0	287	11,266	
2027	0	0	0	6,853	759	194	3,185	0	293	11,284	
2028	0	0	0	6,983	767	194	3,206	0	293	11,443	
2029	0	0	0	7,095	771	194	3,219	0	293	11,572	
2030	0	0	0	7,203	775	195	3,250	0	295	11,718	

GMU: [GMU: Degree Estimates, Awards to In-State Students													
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards				
2022	0	0	0	5,379	568	60	1,994	0	133	8,134				
2023	0	0	0	5,196	536	53	2,174	0	134	8,093				
2024	0	0	0	5,334	500	66	2,110	0	133	8,143				
2025	0	0	0	5,479	523	64	1,961	0	136	8,163				
2026	0	0	0	5,690	497	70	1,748	0	131	8,136				
2027	0	0	0	5,808	488	70	1,548	0	126	8,040				
2028	0	0	0	5,889	484	70	1,475	0	122	8,040				
2029	0	0	0	5,971	488	70	1,432	0	120	8,081				
2030	0	0	0	6,055	489	70	1,422	0	118	8,154				

James Madison University

JMU: H	leadcoun	nt Enrollr	nent - Fi	-in-Colle	ege and	New Tra	nsfer			
		First-	Time in Col	llege			N	ew Transfe	r	
	In-Stat	te HC	Out-of-S	tate HC	Total	In-Sta	te HC	Out-of-S	State HC Total	
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)
2021	3,781	78.1%	1,062	21.9%	4,843	693	90.4%	74	9.6%	767
2022	3,605	73.4%	1,304	26.6%	4,909	714	92.8%	55	7.2%	769
2023	3,450	73.6%	1,235	26.4%	4,685	713	93.4%	51	6.6%	764
2024	3,449	73.6%	1,236	26.4%	4,685	716	93.5%	51	6.5%	767
2025	3,448	73.5%	1,244	26.5%	4,692	719	93.5%	51	6.5%	770
2026	3,448	73.5%	1,244	26.5%	4,692	722	93.5%	51	6.5%	773
2027	3,448	73.5%	1,244	26.5%	4,692	726	93.5%	50	6.5%	776
2028	3,448	73.5%	1,244	26.5%	4,692	729	93.5%	50	6.5%	779
2029	3,448	73.5%	1,245	26.5%	4,693	732	93.5%	51	6.5%	783

JMU: Fall Headcount Enrollment, Total										
	Un	dergradua	te	Firs	t Professio	nal		Graduate		All
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total
2021	18,727	1,343	20,070	0	0	0	1,115	981	2,096	22,166
2022	18,922	1,424	20,346	0	0	0	1,047	831	1,878	22,224
2023	18,927	1,435	20,362	0	0	0	977	841	1,818	22,181
2024	18,877	1,454	20,331	0	0	0	946	850	1,796	22,127
2025	18,801	1,466	20,267	0	0	0	949	863	1,812	22,079
2026	18,716	1,471	20,187	0	0	0	943	876	1,819	22,006
2027	18,685	1,482	20,167	0	0	0	952	893	1,845	22,013
2028	18,682	1,494	20,176	0	0	0	946	907	1,853	22,029
2029	18,686	1,508	20,194	0	0	0	959	924	1,883	22,078

JMU: Ful	JMU: Full-Time Equivalent Enrollment, Total											
			Regular Se	ession FTE				Annual FTE				
	Undergr	aduate	First Prof	essional	Grad	uate	All					
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total			
2022	15,277	4,233	0	0	1,195	400	16,498	4,635	21,133			
2023	15,640	4,537	0	0	1,100	410	16,761	4,948	21,709			
2024	15,814	4,546	0	0	1,083	403	16,917	4,950	21,867			
2025	15,890	4,597	0	0	1,086	401	16,997	5,000	21,997			
2026	15,875	4,714	0	0	1,109	408	17,006	5,124	22,129			
2027	15,930	4,754	0	0	1,128	414	17,081	5,170	22,251			
2028	16,044	4,793	0	0	1,157	422	17,224	5,217	22,441			
2029	16,183	4,838	0	0	1,178	428	17,385	5,268	22,653			
2030	16,334	4,886	O Sta	0 ate Council of I	1,210 Higher Education	438 on for Virginia	17,568	5,326	22,8 <u>95</u>			

JMU: D	JMU: Degree Estimates												
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards			
2022	0	0	0	4,535	0	0	748	26	37	5,346			
2023	0	0	0	4,503	0	0	711	25	37	5,276			
2024	0	0	0	4,535	0	0	682	24	37	5,278			
2025	0	0	0	4,746	0	0	671	23	37	5,477			
2026	0	0	0	4,822	0	0	676	23	37	5,558			
2027	0	0	0	4,651	0	0	677	24	37	5,389			
2028	0	0	0	4,653	0	0	684	24	37	5,398			
2029	0	0	0	4,656	0	0	685	24	37	5,402			
2030	0	0	0	4,659	0	0	695	24	37	5,415			

JMU: D	egree Es	stimates,	Awards	to In-Sta	ate Stude	ents				
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards
2022	0	0	0	3,529	0	0	595	23	19	4,166
2023	0	0	0	3,504	0	0	566	22	19	4,111
2024	0	0	0	3,529	0	0	543	21	19	4,112
2025	0	0	0	3,693	0	0	534	20	19	4,266
2026	0	0	0	3,752	0	0	538	20	19	4,329
2027	0	0	0	3,619	0	0	539	21	19	4,198
2028	0	0	0	3,621	0	0	544	21	19	4,205
2029	0	0	0	3,623	0	0	545	21	19	4,208
2030	0	0	0	3,625	0	0	553	21	19	4,218

Longwood University

LU: He	adcount	Enrollme	ent - Firs	t-Time-i	n-Colleg	e and N	ew Trans	fer		
		First-	Time in Col	lege			N	ew Transfe	r	
	In-Stat	te HC	Out-of-S	tate HC	Total	In-State HC Out-of-State HC				Total
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)
2021	690	87.8%	96	12.2%	786	119	86.2%	19	13.8%	138
2022	765	89.8%	87	10.2%	852	118	85.5%	20	14.5%	138
2023	749	90.8%	76	9.2%	825	119	90.8%	13	9.2%	132
2024	728	90.9%	74	9.1%	802	116	90.4%	13	9.6%	129
2025	711	91.0%	71	9.0%	782	112	90.4%	13	9.6%	125
2026	693	91.0%	69	9.0%	762	107	90.4%	12	9.6%	119
2027	680	91.1%	67	8.9%	747	103	90.3%	12	9.7%	115
2028	669	90.9%	67	9.1%	736	99	89.4%	12	10.6%	111
2029	664	90.8%	68	9.2%	732	96	90.3%	11	9.7%	107

LU: Fall Headcount Enrollment, Total										
	Un	dergradua	te	Firs	t Professio	nal		Graduate		All
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total
2021	3,010	475	3,485	0	0	0	264	862	1,126	4,611
2022	2,871	283	3,154	0	0	0	313	891	1,204	4,357
2023	2,759	269	3,028	0	0	0	355	927	1,282	4,310
2024	2,652	272	2,924	0	0	0	440	1,048	1,488	4,412
2025	2,551	276	2,827	0	0	0	500	1,055	1,555	4,382
2026	2,450	278	2,728	0	0	0	607	1,127	1,734	4,461
2027	2,356	285	2,641	0	0	0	743	1,208	1,951	4,592
2028	2,265	295	2,560	0	0	0	921	1,297	2,218	4,778
2029	2,178	308	2,486	0	0	0	1,150	1,395	2,545	5,030

LU: Full-	LU: Full-Time Equivalent Enrollment, Total												
			Regular Se	ession FTE				Annual FTE					
	Undergr	raduate	First Prof	fessional	Grad	uate	All						
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total				
2022	3,178	237	0	0	1,008	176	4,190	414	4,604				
2023	2,988	238	0	0	925	161	3,918	399	4,317				
2024	2,900	203	0	0	1,210	81	4,114	284	4,398				
2025	2,799	205	0	0	1,261	87	4,064	292	4,356				
2026	2,688	191	0	0	1,450	100	4,142	291	4,433				
2027	2,617	197	0	0	1,749	122	4,369	320	4,689				
2028	2,575	209	0	0	2,122	150	4,700	359	5,059				
2029	2,572	225	0	0	2,588	185	5,163	410	5,573				
2030	2,669	250	O Sta	0 ate Council of I	3,172 Higher Education	228 on for Virginia	5,844	478	6,322				

LU: De	LU: Degree Estimates												
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards			
2022	0	0	0	857	0	0	345	0	0	1,202			
2023	0	0	0	704	0	0	417	0	0	1,121			
2024	0	0	0	613	0	0	482	0	0	1,095			
2025	0	0	0	591	0	0	519	0	0	1,110			
2026	0	0	0	571	0	0	599	0	0	1,170			
2027	0	0	0	552	0	0	692	0	0	1,244			
2028	0	0	0	533	0	0	799	0	0	1,332			
2029	0	0	0	515	0	0	923	0	0	1,438			
2030	0	0	0	497	0	0	1,066	0	0	1,563			

LU: De	LU: Degree Estimates, Awards to In-State Students													
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards				
2022	0	0	0	817	0	0	304	0	0	1,121				
2023	0	0	0	650	0	0	327	0	0	977				
2024	0	0	0	589	0	0	372	0	0	961				
2025	0	0	0	568	0	0	411	0	0	979				
2026	0	0	0	549	0	0	455	0	0	1,004				
2027	0	0	0	530	0	0	503	0	0	1,033				
2028	0	0	0	512	0	0	557	0	0	1,069				
2029	0	0	0	495	0	0	616	0	0	1,111				
2030	0	0	0	478	0	0	682	0	0	1,160				

Norfolk State University

NSU: H	leadcoun	nt Enrollr	nent - Fi	ege and	New Tra	nsfer					
		First-	Time in Co	llege		New Transfer					
	In-Stat	te HC	Out-of-S	tate HC	Total	In-Sta	te HC	Out-of-S	tate HC	Total	
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)	
2021	747	66.6%	375	33.4%	1,122	258	73.1%	95	26.9%	353	
2022	847	64.8%	461	35.2%	1,308	250	72.5%	95	27.5%	345	
2023	947	66.6%	477	33.4%	1,424	242	69.8%	106	30.2%	348	
2024	951	66.6%	478	33.4%	1,429	242	69.8%	106	30.2%	348	
2025	958	66.6%	482	33.4%	1,440	254	69.5%	112	30.5%	366	
2026	972	66.5%	489	33.5%	1,461	267	69.2%	120	30.8%	387	
2027	1,001	66.5%	504	33.5%	1,505	281	68.9%	127	31.1%	408	
2028	1,001	66.5%	504	33.5%	1,505	281	68.9%	127	31.1%	408	
2029	1,028	66.5%	520	33.5%	1,548	295	68.9%	134	31.1%	429	

NSU: Fall Headcount Enrollment, Total										
	Un	dergradua	te	Firs	t Professio	nal		Graduate		All
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total
2021	4,520	496	5,016	0	0	0	307	135	442	5,458
2022	4,618	719	5,337	0	0	0	276	170	446	5,783
2023	4,627	727	5,354	0	0	0	276	170	446	5,800
2024	4,652	742	5,394	0	0	0	281	175	456	5,850
2025	4,667	757	5,424	0	0	0	291	185	476	5,900
2026	4,724	804	5,528	0	0	0	311	211	522	6,050
2027	4,774	834	5,608	0	0	0	321	221	542	6,150
2028	4,819	859	5,678	0	0	0	336	236	572	6,249
2029	4,914	927	5,841	0	0	0	381	278	659	6,500

NSU: Fu	NSU: Full-Time Equivalent Enrollment, Total												
			Regular Se	ession FTE				Annual FTE					
	Undergr	aduate	First Prof	essional	Grad	uate	All						
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total				
2022	3,478	1,286	0	0	234	73	3,715	1,359	5,074				
2023	3,641	1,371	0	0	242	99	3,885	1,469	5,354				
2024	3,645	1,372	0	0	242	99	3,889	1,471	5,360				
2025	3,652	1,375	0	0	242	99	3,896	1,474	5,370				
2026	3,680	1,386	0	0	252	102	3,933	1,488	5,422				
2027	3,712	1,399	0	0	255	104	3,969	1,502	5,472				
2028	3,725	1,404	0	0	264	109	3,991	1,513	5,504				
2029	3,814	1,438	0	0	259	109	4,075	1,547	5,621				
2030	3,922	1,479	0 Sta	0 ate Council of I	259 Higher Education	109 on for Virginia	4,183	1,588	5,771				

NSU: Degree Estimates											
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards	
2022	1	0	0	700	0	0	124	0	10	835	
2023	1	0	0	780	0	0	133	0	6	920	
2024	1	0	0	780	0	0	133	0	6	920	
2025	1	0	0	780	0	0	133	0	6	920	
2026	1	0	0	780	0	0	133	0	6	920	
2027	1	0	0	780	0	0	133	0	6	920	
2028	1	0	0	780	0	0	133	0	6	920	
2029	1	0	0	780	0	0	133	0	6	920	
2030	1	0	0	780	0	0	133	0	6	920	

NSU: Degree Estimates, Awards to In-State Students											
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards	
2022	1	0	0	558	0	0	100	0	5	664	
2023	1	0	0	594	0	0	94	0	2	691	
2024	1	0	0	594	0	0	94	0	2	691	
2025	1	0	0	594	0	0	94	0	2	691	
2026	1	0	0	594	0	0	94	0	2	691	
2027	1	0	0	594	0	0	94	0	2	691	
2028	1	0	0	594	0	0	94	0	2	691	
2029	1	0	0	594	0	0	94	0	2	691	
2030	1	0	0	594	0	0	94	0	2	691	

Old Dominion University

ODU: H	Headcour	nt Enroll	ment - F	irst-Time	e-in-Coll	ollege and New Transfer					
		First-	Time in Col	lege		New Transfer					
	In-Stat	te HC	Out-of-S	tate HC	Total	In-Sta	Total				
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)	
2021	2,702	89.0%	335	11.0%	3,037	1,628	90.4%	172	9.6%	1,800	
2022	2,895	90.4%	308	9.6%	3,203	1,588	88.6%	204	11.4%	1,792	
2023	2,781	91.6%	255	8.4%	3,036	1,546	89.2%	188	10.8%	1,734	
2024	2,805	91.2%	272	8.8%	3,077	1,510	89.1%	184	10.9%	1,694	
2025	2,825	92.3%	235	7.7%	3,060	1,473	89.1%	181	10.9%	1,654	
2026	2,844	93.5%	198	6.5%	3,042	1,436	86.1%	232	13.9%	1,668	
2027	2,864	94.7%	160	5.3%	3,024	1,462	86.1%	236	13.9%	1,698	
2028	2,883	95.9%	123	4.1%	3,006	1,483	85.9%	244	14.1%	1,727	
2029	2,883	95.9%	123	4.1%	3,006	1,483	85.9%	244	14.1%	1,727	

ODU: Fall Headcount Enrollment, Total										
	Un	dergradua	te	Firs	t Professio	nal		Graduate		All
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total
2021	13,905	4,773	18,678	0	0	0	1,721	3,095	4,816	23,494
2022	13,896	4,479	18,375	0	0	0	1,686	3,046	4,732	23,107
2023	13,462	4,613	18,075	0	0	0	1,706	3,003	4,709	22,787
2024	13,227	4,657	17,884	0	0	0	1,733	2,978	4,711	22,598
2025	12,951	4,686	17,637	0	0	0	1,762	2,990	4,752	22,393
2026	12,676	4,716	17,392	0	0	0	1,793	3,004	4,797	22,191
2027	12,400	4,746	17,146	0	0	0	1,825	3,015	4,840	21,989
2028	12,124	4,822	16,946	0	0	0	1,857	3,028	4,885	21,833
2029	12,124	4,822	16,946	0	0	0	1,857	3,028	4,885	21,833

ODU: Fu	ODU: Full-Time Equivalent Enrollment, Total											
			Regular Se	ession FTE				Annual FTE				
	Undergr	aduate	First Prof	fessional	Grad	uate	All					
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total			
2022	14,437	1,405	0	0	2,350	695	16,848	2,105	18,953			
2023	14,303	1,503	0	0	2,258	654	16,622	2,163	18,784			
2024	14,013	1,491	0	0	2,276	644	16,342	2,138	18,480			
2025	13,851	1,495	0	0	2,280	637	16,178	2,135	18,313			
2026	13,641	1,494	0	0	2,292	629	15,974	2,124	18,098			
2027	13,431	1,492	0	0	2,304	632	15,770	2,124	17,894			
2028	13,220	1,491	0	0	2,314	637	15,562	2,128	17,690			
2029	13,010	1,490	0	0	2,338	627	15,368	2,117	17,486			
2030	13,010	1,490	0 Sta	0 ate Council of I	2,338 Higher Education	on for Virginia	15,368	2,117	17,486			

ODU: Degree Estimates											
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards	
2022	94	0	0	3,672	107	0	1,016	58	210	5,157	
2023	90	0	0	3,711	111	0	1,013	62	210	5,197	
2024	90	0	0	3,664	108	0	1,015	64	206	5,147	
2025	85	0	0	3,617	105	0	1,017	65	203	5,092	
2026	85	0	0	3,570	101	0	1,019	68	199	5,042	
2027	79	0	0	3,522	98	0	1,020	70	196	4,985	
2028	79	0	0	3,475	95	0	1,022	72	192	4,935	
2029	78	0	0	3,428	92	0	1,024	74	189	4,885	
2030	78	0	0	3,428	92	0	1,024	74	189	4,885	

ODU: [ODU: Degree Estimates, Awards to In-State Students												
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards			
2022	88	0	0	3,231	83	0	755	57	140	4,354			
2023	88	0	0	3,260	90	0	757	61	138	4,394			
2024	85	0	0	3,217	89	0	761	63	136	4,351			
2025	80	0	0	3,174	89	0	766	66	134	4,309			
2026	80	0	0	3,131	88	0	771	68	131	4,269			
2027	75	0	0	3,088	88	0	776	70	129	4,226			
2028	75	0	0	3,045	87	0	780	72	127	4,186			
2029	73	0	0	3,003	86	0	785	74	125	4,146			
2030	73	0	0	3,003	86	0	785	74	125	4,146			

Radford University

RU: He	adcount	Enrollm	ent - Firs	st-Time-i	in-Collec	lege and New Transfer					
		First-	Time in Col	lege		New Transfer					
	In-Stat	e HC	Out-of-S	tate HC	Total	In-State HC Out-of-State HC				Total	
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)	
2021	1,138	88.1%	154	11.9%	1,292	541	93.1%	40	6.9%	581	
2022	1,098	89.0%	136	11.0%	1,234	502	89.3%	60	10.7%	562	
2023	982	88.5%	128	11.5%	1,110	464	89.1%	57	10.9%	521	
2024	1,000	88.5%	130	11.5%	1,130	473	89.1%	58	10.9%	531	
2025	1,017	88.4%	133	11.6%	1,150	477	89.0%	59	11.0%	536	
2026	1,035	88.5%	135	11.5%	1,170	486	89.0%	60	11.0%	546	
2027	1,052	88.4%	138	11.6%	1,190	491	89.1%	60	10.9%	551	
2028	1,079	88.4%	141	11.6%	1,220	495	89.0%	61	11.0%	556	
2029	1,096	88.4%	144	11.6%	1,240	504	89.0%	62	11.0%	566	

RU: Fall Headcount Enrollment, Total										
	Un	dergraduat	te	Firs	t Professio	nal		Graduate		All
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total
2021	6,024	489	6,513	0	0	0	722	1,763	2,485	8,998
2022	5,488	520	6,008	0	0	0	703	1,007	1,710	7,718
2023	5,054	576	5,630	0	0	0	699	1,011	1,710	7,340
2024	4,856	579	5,435	0	0	0	721	1,039	1,760	7,195
2025	4,824	611	5,435	0	0	0	743	1,077	1,820	7,255
2026	4,875	645	5,520	0	0	0	760	1,115	1,875	7,395
2027	4,964	691	5,655	0	0	0	775	1,155	1,930	7,585
2028	5,077	743	5,820	0	0	0	787	1,198	1,985	7,805
2029	5,197	788	5,985	0	0	0	799	1,241	2,040	8,025

RU: Full-	RU: Full-Time Equivalent Enrollment, Total											
			Regular Se	ession FTE				Annual FTE				
	Undergr	raduate	First Prof	essional	Grad	uate	All					
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total			
2022	5,662	534	0	0	1,128	238	6,811	774	7,585			
2023	5,183	506	0	0	1,045	241	6,251	750	7,001			
2024	4,834	491	0	0	1,044	242	5,902	737	6,638			
2025	4,637	492	0	0	1,045	242	5,706	738	6,444			
2026	4,605	501	0	0	1,046	243	5,675	747	6,422			
2027	4,650	509	0	0	1,047	243	5,722	755	6,477			
2028	4,741	521	0	0	1,048	243	5,814	768	6,581			
2029	4,864	534	0	0	1,049	244	5,938	781	6,719			
2030	4,989	549	0 Sta	0 ate Council of I	1,050 Higher Education	244 on for Virginia	6,065	797	6,861			

RU: Degree Estimates												
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	18	0	68	1,562	37	0	440	6	53	2,184		
2023	15	0	12	1,441	37	0	455	8	77	2,045		
2024	15	0	0	1,186	35	0	475	8	70	1,789		
2025	15	0	0	1,100	35	0	485	8	75	1,718		
2026	15	0	0	1,056	35	0	495	8	75	1,684		
2027	15	0	0	1,032	35	0	505	8	75	1,670		
2028	15	0	0	1,030	35	0	515	8	80	1,683		
2029	15	0	0	1,075	35	0	525	8	80	1,738		
2030	15	0	0	1,106	35	0	535	8	85	1,784		

RU: Degree Estimates, Awards to In-State Students												
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	14	0	66	1,447	34	0	385	5	50	2,001		
2023	13	0	12	1,347	34	0	400	6	64	1,876		
2024	13	0	0	1,099	30	0	414	6	59	1,621		
2025	13	0	0	1,013	30	0	421	6	62	1,545		
2026	13	0	0	970	30	0	428	6	62	1,509		
2027	13	0	0	948	30	0	435	6	62	1,494		
2028	13	0	0	944	30	0	442	6	65	1,500		
2029	13	0	0	977	30	0	449	6	65	1,540		
2030	13	0	0	1,003	30	0	456	6	70	1,578		

University of Mary Washington

UMW:	Headcou	ınt Enrol	lment - I	First-Tim	ne-in-Co	College and New Transfer				
		First-	Time in Col	lege			N	ew Transfe	r	
	In-Stat	te HC	Out-of-S	tate HC	Total	In-Sta	te HC	Out-of-S	tate HC	Total
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)
2021	561	85.4%	96	14.6%	657	236	94.8%	13	5.2%	249
2022	649	86.3%	103	13.7%	752	258	92.8%	20	7.2%	278
2023	650	85.3%	113	14.7%	763	237	93.1%	18	6.9%	255
2024	655	84.4%	122	15.6%	777	249	93.2%	19	6.8%	268
2025	662	83.4%	132	16.6%	794	264	92.3%	23	7.7%	287
2026	678	82.5%	144	17.5%	822	284	92.0%	25	8.0%	309
2027	695	81.6%	157	18.4%	852	310	91.7%	29	8.3%	339
2028	713	80.7%	171	19.3%	884	344	91.5%	32	8.5%	376
2029	733	79.9%	186	20.1%	919	384	91.4%	37	8.6%	421

UMW: Fall Headcount Enrollment, Total										
	Un	dergradua [.]	te	Firs	t Professio	nal		Graduate		All
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total
2021	3,111	549	3,660	0	0	0	123	173	296	3,956
2022	2,982	510	3,492	0	0	0	98	166	264	3,757
2023	2,918	547	3,465	0	0	0	100	162	262	3,727
2024	2,925	532	3,457	0	0	0	100	162	262	3,719
2025	2,967	504	3,471	0	0	0	100	163	263	3,733
2026	2,993	508	3,501	0	0	0	101	164	265	3,766
2027	3,029	514	3,543	0	0	0	102	165	267	3,811
2028	3,087	523	3,610	0	0	0	104	169	273	3,883
2029	3,164	536	3,700	0	0	0	107	173	280	3,979

UMW: Full-Time Equivalent Enrollment, Total											
			Regular Se	ession FTE				Annual FTE			
	Undergr	raduate	First Prof	essional	Grad	uate	All				
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total		
2022	3,045	341	0	0	194	12	3,238	355	3,593		
2023	2,854	328	0	0	164	11	3,018	339	3,357		
2024	2,924	323	0	0	180	2	3,104	325	3,429		
2025	2,893	320	0	0	178	2	3,071	322	3,393		
2026	2,903	320	0	0	177	2	3,080	322	3,402		
2027	2,945	324	0	0	180	2	3,124	327	3,451		
2028	2,975	326	0	0	181	2	3,155	329	3,484		
2029	3,035	332	0	0	184	2	3,218	335	3,553		
2030	3,111	341	O Sta	0 ate Council of I	188 Higher Education	on for Virginia	3,300	343	3,6 <u>43</u>		

UMW: Degree Estimates												
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	17	0	0	964	21	0	150	0	0	1,152		
2023	11	0	0	884	1	0	121	0	0	1,017		
2024	13	0	0	862	0	0	121	0	0	996		
2025	15	0	0	893	0	0	122	0	0	1,030		
2026	17	0	0	909	0	0	124	0	0	1,050		
2027	19	0	0	925	0	0	126	0	0	1,070		
2028	21	0	0	943	0	0	128	0	0	1,092		
2029	23	0	0	958	0	0	130	0	0	1,111		
2030	25	0	0	981	0	0	132	0	0	1,138		

UMW: Degree Estimates, Awards to In-State Students													
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards			
2022	17	0	0	891	20	0	144	0	0	1,072			
2023	9	0	0	811	1	0	113	0	0	934			
2024	10	0	0	787	0	0	115	0	0	912			
2025	12	0	0	816	0	0	117	0	0	945			
2026	14	0	0	830	0	0	119	0	0	963			
2027	16	0	0	845	0	0	121	0	0	982			
2028	18	0	0	862	0	0	123	0	0	1,003			
2029	20	0	0	876	0	0	125	0	0	1,021			
2030	22	0	0	897	0	0	127	0	0	1,046			

University of Virginia

UVA: Headcount Enrollment - First-Time-in-College and New Transfer										
		First-	Time in Col	lege			N	ew Transfe	r	
	In-Stat	te HC	Out-of-S	tate HC	Total	In-Sta	tate HC	Total		
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)
2021	2,528	62.2%	1,539	37.8%	4,067	594	78.2%	166	21.8%	760
2022	2,623	62.4%	1,578	37.6%	4,201	628	82.7%	131	17.3%	759
2023	2,612	64.2%	1,455	35.8%	4,067	559	82.1%	122	17.9%	681
2024	2,612	64.2%	1,455	35.8%	4,067	559	82.1%	122	17.9%	681
2025	2,613	64.2%	1,456	35.8%	4,069	559	82.1%	122	17.9%	681
2026	2,613	64.2%	1,456	35.8%	4,069	559	82.1%	122	17.9%	681
2027	2,613	64.2%	1,456	35.8%	4,069	559	82.1%	122	17.9%	681
2028	2,614	64.2%	1,456	35.8%	4,070	559	82.1%	122	17.9%	681
2029	2,614	64.2%	1,457	35.8%	4,071	559	82.1%	122	17.9%	681

UVA: Fall Headcount Enrollment, Total											
	Un	dergradua [.]	te	Firs	t Professio	nal		Graduate		All	
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total	
2021	16,525	812	17,337	1,572	4	1,576	5,212	1,899	7,111	26,025	
2022	16,451	910	17,361	1,503	1	1,504	4,681	2,603	7,284	26,149	
2023	16,792	817	17,609	1,457	1	1,458	4,660	1,761	6,421	25,488	
2024	16,881	822	17,703	1,456	1	1,457	4,695	1,958	6,653	25,813	
2025	16,906	864	17,770	1,445	1	1,446	4,730	2,090	6,820	26,036	
2026	16,908	838	17,746	1,449	1	1,450	4,857	2,156	7,013	26,209	
2027	16,905	845	17,750	1,452	1	1,453	4,890	2,207	7,097	26,300	
2028	16,903	855	17,758	1,452	1	1,453	4,909	2,267	7,176	26,387	
2029	16,904	864	17,768	1,452	1	1,453	4,905	2,333	7,238	26,458	

UVA: Ful	UVA: Full-Time Equivalent Enrollment, Total												
			Regular Se	ession FTE				Annual FTE					
	Undergr	aduate	First Prof	fessional	Grad	uate	All						
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total				
2022	11,449	5,203	518	1,050	2,405	4,681	14,384	10,947	25,331				
2023	11,607	5,261	505	1,021	2,704	4,943	14,841	11,234	26,075				
2024	11,745	5,327	487	979	2,497	4,571	14,753	10,886	25,639				
2025	11,803	5,346	486	977	2,516	4,602	14,830	10,933	25,763				
2026	11,840	5,360	483	970	2,567	4,656	14,914	10,994	25,908				
2027	11,902	5,278	484	973	2,630	4,772	15,040	11,031	26,072				
2028	11,904	5,279	485	975	2,659	4,811	15,072	11,074	26,146				
2029	11,903	5,278	485	975	2,682	4,838	15,095	11,099	26,194				
2030	11,906	5,279	485 Sta	975 ate Council of I	2,698 Higher Education	4,847 on for Virginia	15,114	11,109	26,2 <u>24</u>				

UVA: Degree Estimates												
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	448	0	0	4,478	404	492	2,405	9	367	8,603		
2023	176	0	0	4,367	297	476	2,254	7	344	7,921		
2024	224	0	0	4,433	292	478	2,277	8	346	8,058		
2025	282	0	0	4,426	331	482	2,312	8	352	8,193		
2026	227	0	0	4,409	307	479	2,281	8	347	8,058		
2027	244	0	0	4,422	310	480	2,290	8	349	8,103		
2028	251	0	0	4,419	316	480	2,294	8	349	8,117		
2029	241	0	0	4,417	311	479	2,288	8	348	8,092		
2030	245	0	0	4,419	312	480	2,291	8	349	8,104		

UVA: Degree Estimates, Awards to In-State Students												
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	41	0	0	3,136	108	146	1,178	6	92	4,707		
2023	107	0	0	3,081	113	150	1,031	4	90	4,576		
2024	112	0	0	3,126	119	149	1,063	5	91	4,665		
2025	113	0	0	3,114	117	148	1,090	5	91	4,678		
2026	114	0	0	3,107	117	149	1,061	5	91	4,644		
2027	114	0	0	3,116	118	149	1,071	5	91	4,664		
2028	115	0	0	3,112	117	149	1,074	5	91	4,663		
2029	114	0	0	3,112	117	149	1,069	5	91	4,657		
2030	114	0	0	3,113	118	149	1,071	5	91	4,661		

University of Virginia's College at Wise

UVA-W	UVA-W: Headcount Enrollment - First-Time-in-College and New Transfer												
		First-	Time in Col	llege			N	ew Transfe	r				
	In-Sta	te HC	Out-of-S	tate HC	Total	In-State HC		Out-of-State HC		Total			
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)			
2021	284	85.8%	47	14.2%	331	60	77.9%	17	22.1%	77			
2022	476	88.0%	65	12.0%	541	69	75.8%	22	24.2%	91			
2023	217	72.6%	83	27.4%	300	71	71.6%	29	28.4%	100			
2024	224	72.5%	85	27.5%	309	74	70.7%	32	29.3%	106			
2025	231	72.5%	88	27.5%	319	78	71.5%	32	28.5%	110			
2026	238	72.6%	91	27.4%	329	81	71.1%	34	28.9%	115			
2027	246	72.6%	93	27.4%	339	85	71.5%	35	28.5%	120			
2028	253	72.6%	96	27.4%	349	89	71.5%	36	28.5%	125			
2029	260	72.5%	99	27.5%	359	93	72.0%	37	28.0%	130			

UVA-W: Fall Headcount Enrollment, Total											
	Un	dergraduat	te	Firs	t Professio	nal			All		
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total	
2021	1,076	740	1,816	0	0	0	0	0	0	1,816	
2022	1,062	675	1,737	0	0	0	0	0	0	1,737	
2023	1,134	641	1,775	0	0	0	3	12	15	1,790	
2024	1,128	641	1,769	0	0	0	5	18	23	1,792	
2025	1,139	641	1,780	0	0	0	5	22	27	1,807	
2026	1,161	641	1,802	0	0	0	5	22	27	1,829	
2027	1,187	643	1,830	0	0	0	5	22	27	1,857	
2028	1,219	644	1,863	0	0	0	5	22	27	1,890	
2029	1,253	645	1,898	0	0	0	5	22	27	1,925	

UVA-W:	UVA-W: Full-Time Equivalent Enrollment, Total												
			Regular Se	ession FTE				Annual FTE					
	Undergr	raduate	First Prof	fessional	Grad	uate	All						
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total				
2022	1,216	145	0	0	0	0	1,216	145	1,361				
2023	1,205	169	0	0	0	0	1,205	169	1,374				
2024	1,200	144	0	0	7	2	1,207	146	1,353				
2025	1,194	143	0	0	12	2	1,205	146	1,351				
2026	1,205	145	0	0	14	3	1,220	147	1,367				
2027	1,221	147	0	0	14	3	1,235	150	1,385				
2028	1,241	150	0	0	14	3	1,255	153	1,408				
2029	1,266	154	0	0	14	3	1,281	156	1,437				
2030	1,292	158	O Sta	0 ate Council of I	1 Higher Education	16 on for Virginia	1,294	173	1,467				

UVA-W: Degree Estimates												
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	0	0	0	235	0	0	0	0	0	235		
2023	0	0	0	212	0	0	0	0	0	212		
2024	0	0	0	212	0	0	0	0	0	212		
2025	0	0	0	215	0	0	4	0	0	219		
2026	0	0	0	215	0	0	7	0	0	222		
2027	0	0	0	218	0	0	9	0	0	227		
2028	0	0	0	218	0	0	11	0	0	229		
2029	0	0	0	222	0	0	12	0	0	234		
2030	0	0	0	222	0	0	12	0	0	234		

UVA-W: Degree Estimates, Awards to In-State Students													
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards			
2022	0	0	0	202	0	0	0	0	0	202			
2023	0	0	0	175	0	0	0	0	0	175			
2024	0	0	0	175	0	0	0	0	0	175			
2025	0	0	0	177	0	0	3	0	0	180			
2026	0	0	0	177	0	0	5	0	0	182			
2027	0	0	0	179	0	0	7	0	0	186			
2028	0	0	0	179	0	0	9	0	0	188			
2029	0	0	0	182	0	0	10	0	0	192			
2030	0	0	0	182	0	0	10	0	0	192			

Virginia Commonwealth University

VCU: H	eadcoun	t Enrollr	nent - Fi	rst-Time	-in-Colle	ege and	New Tra	nsfer		
		First-	Time in Col	llege			N	ew Transfe	r	
	In-Stat	te HC	Out-of-S	tate HC	Total	In-State HC Out-of-State HC				Total
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)
2021	3,754	90.3%	403	9.7%	4,157	1,479	92.7%	116	7.3%	1,595
2022	3,807	90.0%	423	10.0%	4,230	1,371	91.7%	124	8.3%	1,495
2023	3,756	88.0%	512	12.0%	4,268	1,309	88.0%	180	12.0%	1,489
2024	3,792	88.0%	518	12.0%	4,310	1,323	88.0%	181	12.0%	1,504
2025	3,831	88.0%	522	12.0%	4,353	1,336	88.0%	183	12.0%	1,519
2026	3,650	88.0%	497	12.0%	4,147	1,336	88.0%	183	12.0%	1,519
2027	3,477	88.0%	474	12.0%	3,951	1,336	88.0%	183	12.0%	1,519
2028	3,313	88.0%	451	12.0%	3,764	1,336	88.0%	183	12.0%	1,519
2029	3,313	88.0%	451	12.0%	3,764	1,336	88.0%	183	12.0%	1,519

VCU: Fall Headcount Enrollment, Total											
	Un	dergradua	te	Firs	t Professio	nal		Graduate		All	
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total	
2021	18,750	2,954	21,704	1,515	0	1,515	3,492	2,201	5,693	28,916	
2022	18,425	2,843	21,268	1,496	0	1,496	3,466	2,166	5,632	28,401	
2023	18,704	2,879	21,583	1,496	0	1,496	3,412	2,107	5,519	28,603	
2024	18,704	2,879	21,583	1,496	0	1,496	3,438	2,124	5,562	28,644	
2025	18,916	2,906	21,822	1,496	0	1,496	3,468	2,141	5,609	28,932	
2026	18,906	2,905	21,811	1,496	0	1,496	3,484	2,150	5,634	28,946	
2027	18,951	2,911	21,862	1,496	0	1,496	3,498	2,156	5,654	29,017	
2028	18,873	2,900	21,773	1,496	0	1,496	3,512	2,164	5,676	28,950	
2029	18,873	2,900	21,773	1,496	0	1,496	3,512	2,164	5,676	28,950	

VCU: Full-Time Equivalent Enrollment, Total												
			Regular Se	ession FTE				Annual FTE				
	Undergi	raduate	First Pro	fessional	Grad	uate	All					
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total			
2022	18,176	1,790	1,146	617	3,594	1,420	22,955	3,829	26,785			
2023	17,778	1,817	1,120	614	3,484	1,488	22,416	3,924	26,340			
2024	17,673	2,216	1,120	614	3,414	1,475	22,236	4,311	26,548			
2025	17,671	2,217	1,120	614	3,457	1,469	22,278	4,307	26,584			
2026	17,871	2,241	1,120	614	3,498	1,472	22,519	4,334	26,852			
2027	17,865	2,236	1,120	614	3,517	1,475	22,533	4,332	26,864			
2028	17,912	2,237	1,120	614	3,534	1,477	22,596	4,335	26,931			
2029	17,841	2,225	1,120	614	3,552	1,479	22,544	4,325	26,868			
2030	17,841	2,225	1,120 Sta	614 ate Council of I	3,552 Higher Education	1,479 on for Virginia	22,544	4,325	26,868			

VCU: Degree Estimates												
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	0	0	0	5,024	290	392	1,421	39	374	7,540		
2023	0	0	0	4,855	256	380	1,533	32	415	7,471		
2024	0	0	0	4,920	246	380	1,480	29	410	7,465		
2025	0	0	0	4,940	245	380	1,500	30	410	7,505		
2026	0	0	0	5,040	245	380	1,500	30	410	7,605		
2027	0	0	0	5,140	245	380	1,500	30	410	7,705		
2028	0	0	0	5,140	245	380	1,500	30	410	7,705		
2029	0	0	0	5,140	245	380	1,500	30	410	7,705		
2030	0	0	0	5,140	245	380	1,500	30	410	7,705		

VCU: D	VCU: Degree Estimates, Awards to In-State Students													
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards				
2022	0	0	0	4,674	253	253	1,050	39	248	6,517				
2023	0	0	0	4,465	227	246	1,157	32	274	6,401				
2024	0	0	0	4,525	219	246	1,117	29	271	6,407				
2025	0	0	0	4,544	218	246	1,132	30	271	6,441				
2026	0	0	0	4,636	218	246	1,132	30	271	6,533				
2027	0	0	0	4,728	218	246	1,132	30	271	6,625				
2028	0	0	0	4,728	218	246	1,132	30	271	6,625				
2029	0	0	0	4,728	218	246	1,132	30	271	6,625				
2030	0	0	0	4,728	218	246	1,132	30	271	6,625				

Virginia Military Institute

VMI: Headcount Enrollment - First-Time-in-College and New Transfer											
		First-	Time in Col	llege		New Transfer					
	In-Stat	te HC	Out-of-S	tate HC	Total	In-State HC Out-of-State HC				Total	
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)	
2021	262	61.5%	164	38.5%	426	14	45.2%	17	54.8%	31	
2022	218	62.8%	129	37.2%	347	9	64.3%	5	35.7%	14	
2023	240	60.0%	160	40.0%	400	9	62.0%	6	38.0%	15	
2024	267	60.0%	178	40.0%	445	10	62.0%	7	38.0%	17	
2025	282	60.0%	188	40.0%	470	12	62.0%	8	38.0%	20	
2026	282	60.0%	188	40.0%	470	12	62.0%	8	38.0%	20	
2027	291	60.0%	194	40.0%	485	13	62.0%	9	38.0%	22	
2028	291	60.0%	194	40.0%	485	13	62.0%	9	38.0%	22	
2029	291	60.0%	194	40.0%	485	13	62.0%	9	38.0%	22	

VMI: Fall Headcount Enrollment, Total											
	Un	dergradua	te	Firs	t Professio	nal		Graduate		All	
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total	
2021	1,652	0	1,652	0	0	0	0	0	0	1,652	
2022	1,513	0	1,513	0	0	0	0	0	0	1,513	
2023	1,490	0	1,490	0	0	0	0	0	0	1,490	
2024	1,487	0	1,487	0	0	0	0	0	0	1,487	
2025	1,552	0	1,552	0	0	0	0	0	0	1,552	
2026	1,665	0	1,665	0	0	0	0	0	0	1,665	
2027	1,717	0	1,717	0	0	0	0	0	0	1,717	
2028	1,733	0	1,733	0	0	0	0	0	0	1,733	
2029	1,733	0	1,733	0	0	0	0	0	0	1,733	

VMI: Full-Time Equivalent Enrollment, Total										
			Annual FTE							
	Undergr	raduate	First Prof	fessional	Grad	uate		All		
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total	
2022	1,151	653	0	0	0	0	1,151	653	1,804	
2023	1,094	572	0	0	0	0	1,094	572	1,666	
2024	1,029	579	0	0	0	0	1,029	579	1,608	
2025	1,019	586	0	0	0	0	1,019	586	1,605	
2026	1,064	612	0	0	0	0	1,064	612	1,676	
2027	1,244	717	0	0	0	0	1,244	717	1,961	
2028	1,181	680	0	0	0	0	1,181	680	1,861	
2029	1,181	680	0	0	0	0	1,181	680	1,861	
2030	1,181	680	O Sta	0 ate Council of I	0 Higher Education	on for Virginia	1,181	680	1,861 105	

VMI: D	VMI: Degree Estimates											
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	0	0	0	384	0	0	0	0	0	384		
2023	0	0	0	345	0	0	0	0	0	345		
2024	0	0	0	358	0	0	0	0	0	358		
2025	0	0	0	329	0	0	0	0	0	329		
2026	0	0	0	260	0	0	0	0	0	260		
2027	0	0	0	288	0	0	0	0	0	288		
2028	0	0	0	306	0	0	0	0	0	306		
2029	0	0	0	324	0	0	0	0	0	324		
2030	0	0	0	324	0	0	0	0	0	324		

VMI: D	VMI: Degree Estimates, Awards to In-State Students											
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	0	0	0	233	0	0	0	0	0	233		
2023	0	0	0	215	0	0	0	0	0	215		
2024	0	0	0	222	0	0	0	0	0	222		
2025	0	0	0	204	0	0	0	0	0	204		
2026	0	0	0	161	0	0	0	0	0	161		
2027	0	0	0	179	0	0	0	0	0	179		
2028	0	0	0	190	0	0	0	0	0	190		
2029	0	0	0	201	0	0	0	0	0	201		
2030	0	0	0	201	0	0	0	0	0	201		

Virginia State University

VSU: Headcount Enrollment - First-Time-in-College and New Transfer											
		First-	Time in Co	llege		New Transfer					
	In-Stat	te HC	Out-of-State HC		Total	In-Sta	te HC	Out-of-State HC		Total	
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)	
2021	637	68.6%	291	31.4%	928	245	82.5%	52	17.5%	297	
2022	1,009	72.7%	378	27.3%	1,387	233	76.4%	72	23.6%	305	
2023	714	68.1%	335	31.9%	1,049	198	78.3%	55	21.7%	253	
2024	729	68.1%	342	31.9%	1,071	207	78.3%	58	21.7%	265	
2025	759	68.3%	353	31.7%	1,112	218	78.3%	61	21.7%	279	
2026	716	64.1%	403	35.9%	1,119	234	80.4%	58	19.6%	292	
2027	718	64.1%	403	35.9%	1,121	246	80.4%	61	19.6%	307	
2028	719	64.1%	403	35.9%	1,122	258	80.4%	64	19.6%	322	
2029	765	68.1%	360	31.9%	1,125	255	80.4%	63	19.6%	318	

VSU: F	VSU: Fall Headcount Enrollment, Total											
	Undergraduate			First Professional			Graduate			All		
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total		
2021	3,665	234	3,899	0	0	0	246	155	401	4,300		
2022	4,087	212	4,299	0	0	0	199	149	348	4,648		
2023	3,553	148	3,701	0	0	0	283	166	449	4,150		
2024	3,630	151	3,781	0	0	0	297	174	471	4,252		
2025	3,691	154	3,845	0	0	0	312	184	496	4,341		
2026	3,913	163	4,076	0	0	0	328	193	521	4,597		
2027	4,050	168	4,218	0	0	0	345	203	548	4,767		
2028	4,201	175	4,376	0	0	0	362	213	575	4,951		
2029	4,435	185	4,620	0	0	0	370	217	587	5,207		

VSU: Full-Time Equivalent Enrollment, Total										
			Annual FTE							
	Undergr	aduate	First Prof	fessional	Grad	uate		All		
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total	
2022	3,130	1,244	0	0	254	62	3,386	1,307	4,693	
2023	3,152	1,282	0	0	262	61	3,417	1,344	4,761	
2024	3,177	1,326	0	0	269	61	3,450	1,387	4,837	
2025	3,205	1,339	0	0	275	59	3,484	1,398	4,882	
2026	3,236	1,352	0	0	278	61	3,519	1,413	4,932	
2027	3,254	1,360	0	0	284	58	3,542	1,419	4,961	
2028	3,273	1,368	0	0	283	59	3,561	1,427	4,988	
2029	3,273	1,368	0	0	283	59	3,561	1,427	4,988	
2030	3,273	1,368	O Sta	0 ate Council of I	283 Higher Education	59 on for Virginia	3,561	1,427	4,988	

VSU: D	VSU: Degree Estimates											
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	3	0	0	587	2	0	102	0	8	702		
2023	0	0	0	675	12	0	95	0	22	804		
2024	3	0	0	589	12	0	120	0	12	736		
2025	3	0	0	590	12	0	100	0	12	717		
2026	3	0	0	590	12	0	100	0	12	717		
2027	3	0	0	590	12	0	100	0	12	717		
2028	3	0	0	591	12	0	100	0	12	718		
2029	3	0	0	591	12	0	100	0	12	718		
2030	3	0	0	591	12	0	100	0	12	718		

VSU: D	VSU: Degree Estimates, Awards to In-State Students											
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	3	0	0	420	1	0	75	0	8	507		
2023	0	0	0	425	4	0	75	0	10	514		
2024	3	0	0	425	10	0	96	0	10	544		
2025	3	0	0	425	10	0	96	0	10	544		
2026	3	0	0	425	10	0	96	0	10	544		
2027	3	0	0	425	10	0	96	0	10	544		
2028	3	0	0	427	10	0	96	0	10	546		
2029	3	0	0	427	10	0	96	0	10	546		
2030	3	0	0	427	10	0	96	0	10	546		

Virginia Tech

VT: He	adcount	Enrollme	ent - Firs	t-Time-i	n-Colleg	e and N	ew Trans	sfer			
		First-	Time in Co	llege		New Transfer					
	In-Stat	te HC	Out-of-S	tate HC	Total	In-Sta	te HC	Out-of-S	tate HC	Total	
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)	
2021	4,047	59.4%	2,768	40.6%	6,815	788	88.2%	105	11.8%	893	
2022	4,581	63.3%	2,661	36.7%	7,242	884	88.7%	113	11.3%	997	
2023	4,249	58.8%	2,972	41.2%	7,221	902	88.0%	123	12.0%	1,025	
2024	4,389	63.4%	2,532	36.6%	6,921	902	88.0%	123	12.0%	1,025	
2025	3,964	57.8%	2,898	42.2%	6,862	902	88.0%	123	12.0%	1,025	
2026	4,554	62.7%	2,708	37.3%	7,262	902	88.0%	123	12.0%	1,025	
2027	4,445	60.7%	2,878	39.3%	7,323	902	88.0%	123	12.0%	1,025	
2028	4,501	62.3%	2,719	37.7%	7,220	902	88.0%	123	12.0%	1,025	
2029	4,254	59.9%	2,842	40.1%	7,096	902	88.0%	123	12.0%	1,025	

VT: Fall Headcount Enrollment, Total											
	Un	dergradua	te	Firs	t Professio	nal		Graduate		All	
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total	
2021	28,935	825	29,760	672	1	673	4,847	1,999	6,846	37,279	
2022	29,569	865	30,434	671	2	673	5,042	2,021	7,063	38,170	
2023	29,678	771	30,449	679	2	681	5,241	2,461	7,702	38,833	
2024	29,904	775	30,679	686	2	688	5,401	2,557	7,958	39,325	
2025	30,147	760	30,907	686	2	688	5,501	2,557	8,058	39,654	
2026	30,382	758	31,140	686	2	688	5,581	2,577	8,158	39,986	
2027	30,594	778	31,372	735	2	737	5,661	2,597	8,258	40,368	
2028	30,828	779	31,607	784	2	786	5,741	2,617	8,358	40,752	
2029	31,089	756	31,845	833	2	835	5,821	2,637	8,458	41,139	

VT: Full-	VT: Full-Time Equivalent Enrollment, Total												
			Regular Se	ession FTE				Annual FTE					
	Undergr	aduate	First Prof	essional	Grad	uate		All					
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total				
2022	21,008	9,609	604	481	2,160	4,289	23,775	14,380	38,155				
2023	21,169	10,145	557	468	2,392	4,214	24,121	14,828	38,949				
2024	20,939	10,173	556	481	2,218	4,903	23,716	15,559	39,275				
2025	20,793	10,590	558	490	2,293	4,991	23,647	16,072	39,719				
2026	20,629	11,034	558	490	2,318	5,029	23,509	16,554	40,062				
2027	20,754	11,097	558	490	2,342	5,055	23,658	16,643	40,301				
2028	20,886	11,163	572	548	2,367	5,093	23,829	16,805	40,634				
2029	21,045	11,254	587	606	2,392	5,131	24,028	16,992	41,020				
2030	21,223	11,351	602 Sta	665 te Council of I	2,418 Higher Education	on for Virginia	24,246	17,186	41,432				

VT: Degree Estimates											
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards	
2022	0	0	35	7,257	565	160	1,460	15	497	9,989	
2023	0	0	40	7,367	576	160	1,911	15	536	10,605	
2024	0	0	40	7,478	588	160	2,045	15	541	10,867	
2025	0	0	40	7,591	600	160	2,188	15	546	11,140	
2026	0	0	40	7,706	612	167	2,341	15	551	11,432	
2027	0	0	40	7,822	624	167	2,505	15	557	11,730	
2028	0	0	40	7,940	636	167	2,680	15	563	12,041	
2029	0	0	40	8,060	649	167	2,868	15	569	12,368	
2030	0	0	40	8,182	662	167	3,069	15	575	12,710	

VT: De	VT: Degree Estimates, Awards to In-State Students													
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards				
2022	0	0	34	5,370	235	104	709	13	188	6,653				
2023	0	0	38	5,451	240	104	1,083	13	209	7,138				
2024	0	0	38	5,533	245	104	1,159	13	211	7,303				
2025	0	0	38	5,616	250	104	1,240	13	213	7,474				
2026	0	0	38	5,700	255	111	1,327	13	215	7,659				
2027	0	0	38	5,785	260	111	1,420	13	217	7,844				
2028	0	0	38	5,872	265	111	1,519	13	219	8,037				
2029	0	0	38	5,960	270	111	1,625	13	221	8,238				
2030	0	0	38	6,050	275	111	1,739	13	223	8,449				

Total Public Two-Year Institutions

2YRS: H	Headcou	nt Enroll	ment - F	irst-Time	e-in-Coll	College and New Transfer					
		First-	Time in Col	llege		New Transfer					
	In-Stat	te HC	Out-of-S	tate HC	Total	In-State HC Out-of-State				Total	
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)	
2021	23,744	92.0%	2,052	8.0%	25,796	5,499	85.2%	957	14.8%	6,456	
2022	25,239	92.0%	2,187	8.0%	27,426	5,465	84.6%	995	15.4%	6,460	
2023	25,026	93.6%	1,714	6.4%	26,740	5,594	88.4%	734	11.6%	6,328	
2024	24,850	93.6%	1,703	6.4%	26,553	5,556	88.4%	728	11.6%	6,284	
2025	24,697	93.6%	1,694	6.4%	26,391	5,521	88.4%	726	11.6%	6,247	
2026	24,557	93.6%	1,688	6.4%	26,245	5,489	88.4%	721	11.6%	6,210	
2027	24,432	93.6%	1,681	6.4%	26,113	5,462	88.3%	721	11.7%	6,183	
2028	24,322	93.6%	1,674	6.4%	25,996	5,438	88.3%	718	11.7%	6,156	
2029	24,248	93.6%	1,671	6.4%	25,919	5,415	88.3%	716	11.7%	6,131	

2YRS: Fall Headcount Enrollment, Total											
	Un	dergraduat	te	Firs	t Professio	nal		All			
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total	
2021	43,695	102,612	146,307	0	0	0	0	0	0	146,307	
2022	42,577	106,107	148,684	0	0	0	0	0	0	148,684	
2023	41,968	103,454	145,422	0	0	0	0	0	0	145,423	
2024	41,687	103,853	145,540	0	0	0	0	0	0	145,540	
2025	41,515	103,290	144,805	0	0	0	0	0	0	144,807	
2026	41,226	102,751	143,977	0	0	0	0	0	0	143,978	
2027	41,232	103,600	144,832	0	0	0	0	0	0	144,834	
2028	41,095	104,535	145,630	0	0	0	0	0	0	145,630	
2029	41,039	104,282	145,321	0	0	0	0	0	0	145,322	

2YRS: Full-Time Equivalent Enrollment, Total												
			Regular Se	ession FTE				Annual FTE				
	Undergr	aduate	First Pro	fessional	Grad	uate		All				
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total			
2022	85,258	2,650	0	0	0	0	85,258	2,650	87,908			
2023	85,264	2,065	0	0	0	0	85,264	2,065	87,329			
2024	83,772	2,255	0	0	0	0	83,772	2,255	86,027			
2025	82,852	2,235	0	0	0	0	82,852	2,235	85,086			
2026	82,113	2,224	0	0	0	0	82,113	2,224	84,338			
2027	81,575	2,215	0	0	0	0	81,575	2,215	83,790			
2028	81,112	2,207	0	0	0	0	81,112	2,207	83,319			
2029	80,749	2,202	0	0	0	0	80,749	2,202	82,951			
2030	80,463	2,196	O Sta	0 ate Council of I	0 Higher Education	on for Virginia	80,463	2,196	82,659			

2YRS: Degree Estimates												
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards		
2022	14,879	12,454	5,627	0	0	0	0	0	0	32,960		
2023	14,916	12,489	5,641	0	0	0	0	0	0	33,046		
2024	14,953	12,524	5,655	0	0	0	0	0	0	33,132		
2025	14,991	12,559	5,669	0	0	0	0	0	0	33,219		
2026	15,028	12,595	5,683	0	0	0	0	0	0	33,306		
2027	15,066	12,631	5,698	0	0	0	0	0	0	33,395		
2028	15,104	12,663	5,712	0	0	0	0	0	0	33,479		
2029	15,141	12,697	5,726	0	0	0	0	0	0	33,564		
2030	15,179	12,734	5,741	0	0	0	0	0	0	33,654		

2YRS: [2YRS: Degree Estimates, Awards to In-State Students													
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards				
2022	14,574	12,192	5,458	0	0	0	0	0	0	32,224				
2023	14,610	12,226	5,472	0	0	0	0	0	0	32,308				
2024	14,647	12,260	5,485	0	0	0	0	0	0	32,392				
2025	14,683	12,295	5,499	0	0	0	0	0	0	32,477				
2026	14,720	12,329	5,513	0	0	0	0	0	0	32,562				
2027	14,758	12,363	5,527	0	0	0	0	0	0	32,648				
2028	14,794	12,398	5,540	0	0	0	0	0	0	32,732				
2029	14,831	12,432	5,554	0	0	0	0	0	0	32,817				
2030	14,868	14,168	5,568	0	0	0	0	0	0	34,604				

Richard Bland College

RBC: H	eadcoun	t Enrolln	nent - Fi	rst-Time	-in-Colle	ege and l	New Trai	nsfer			
		First-	Time in Co	llege		New Transfer					
	In-Stat	te HC	Out-of-S	tate HC	Total	In-Sta	te HC	Out-of-S	tate HC	Total	
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)	
2021	283	89.3%	34	10.7%	317	43	86.0%	7	14.0%	50	
2022	369	93.4%	26	6.6%	395	31	79.5%	8	20.5%	39	
2023	61	51.0%	59	49.0%	120	4	77.4%	1	22.6%	5	
2024	62	51.0%	60	49.0%	122	5	81.1%	1	18.9%	6	
2025	64	51.2%	61	48.8%	125	5	64.6%	3	35.4%	8	
2026	65	51.0%	64	49.0%	129	5	64.5%	3	35.5%	8	
2027	67	51.0%	65	49.0%	132	5	49.1%	6	50.9%	11	
2028	69	51.2%	66	48.8%	135	5	45.8%	7	54.2%	12	
2029	70	51.2%	68	48.8%	138	5	42.7%	8	57.3%	13	

RBC: Fall Headcount Enrollment, Total											
	Un	dergradua	te	Firs	t Professio	nal		Graduate		All	
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total	
2021	633	1,458	2,091	0	0	0	0	0	0	2,091	
2022	644	1,487	2,131	0	0	0	0	0	0	2,131	
2023	672	1,524	2,196	0	0	0	0	0	0	2,197	
2024	685	1,555	2,240	0	0	0	0	0	0	2,240	
2025	769	1,639	2,408	0	0	0	0	0	0	2,409	
2026	790	1,678	2,468	0	0	0	0	0	0	2,469	
2027	925	3,042	3,967	0	0	0	0	0	0	3,968	
2028	975	4,439	5,414	0	0	0	0	0	0	5,415	
2029	1,083	4,596	5,679	0	0	0	0	0	0	5,681	

RBC: Ful	RBC: Full-Time Equivalent Enrollment, Total								
			Regular Se	ession FTE				Annual FTE	
	Undergr	raduate	First Prof	fessional	Grad	uate		All	
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total
2022	1,034	164	0	0	0	0	1,034	164	1,199
2023	1,055	168	0	0	0	0	1,055	168	1,223
2024	1,076	171	0	0	0	0	1,076	171	1,247
2025	1,098	174	0	0	0	0	1,098	174	1,272
2026	1,121	183	0	0	0	0	1,121	183	1,304
2027	1,149	188	0	0	0	0	1,149	188	1,337
2028	1,178	192	0	0	0	0	1,178	192	1,370
2029	1,207	197	0	0	0	0	1,207	197	1,404
2030	1,237	199	O Sta	0 ate Council of I	0 Higher Education	on for Virginia	1,237	199	1,436

RBC: D	RBC: Degree Estimates									
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards
2022	0	168	0	0	0	0	0	0	0	168
2023	0	172	0	0	0	0	0	0	0	172
2024	0	176	0	0	0	0	0	0	0	176
2025	0	181	0	0	0	0	0	0	0	181
2026	0	186	0	0	0	0	0	0	0	186
2027	0	191	0	0	0	0	0	0	0	191
2028	0	192	0	0	0	0	0	0	0	192
2029	0	194	0	0	0	0	0	0	0	194
2030	0	200	0	0	0	0	0	0	0	200

RBC: D	RBC: Degree Estimates, Awards to In-State Students									
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards
2022	0	153	0	0	0	0	0	0	0	153
2023	0	157	0	0	0	0	0	0	0	157
2024	0	161	0	0	0	0	0	0	0	161
2025	0	165	0	0	0	0	0	0	0	165
2026	0	169	0	0	0	0	0	0	0	169
2027	0	173	0	0	0	0	0	0	0	173
2028	0	177	0	0	0	0	0	0	0	177
2029	0	181	0	0	0	0	0	0	0	181
2030	0	1,886	0	0	0	0	0	0	0	1,886

Virginia Community College System

VCCS: I	Headcou	nt Enrol	lment - F	irst-Tim	e-in-Col	lege and	New Tra	ansfer		
		First-	Time in Col	lege		New Transfer				
	In-Stat	te HC	Out-of-S	tate HC	Total	In-Sta	te HC	Out-of-State HC		Total
Fall	(n)	(%)	(n)	(%)	(n)	(n)	(%)	(n)	(%)	(n)
2021	23,461	92.1%	2,018	7.9%	25,479	5,456	85.2%	950	14.8%	6,406
2022	24,870	92.0%	2,161	8.0%	27,031	5,434	84.6%	987	15.4%	6,421
2023	24,964	93.8%	1,656	6.2%	26,620	5,590	88.4%	733	11.6%	6,323
2024	24,787	93.8%	1,644	6.2%	26,431	5,550	88.4%	728	11.6%	6,278
2025	24,632	93.8%	1,634	6.2%	26,266	5,516	88.4%	723	11.6%	6,239
2026	24,491	93.8%	1,625	6.2%	26,116	5,483	88.4%	719	11.6%	6,202
2027	24,365	93.8%	1,616	6.2%	25,981	5,457	88.4%	715	11.6%	6,172
2028	24,252	93.8%	1,609	6.2%	25,861	5,432	88.4%	712	11.6%	6,144
2029	24,177	93.8%	1,604	6.2%	25,781	5,409	88.4%	709	11.6%	6,118

VCCS: Fall Headcount Enrollment, Total										
	Un	dergraduat	te	First Professional			Graduate			All
Fall	FT	PT	Total	FT	PT	Total	FT	PT	Total	Total
2021	43,062	101,154	144,216	0	0	0	0	0	0	144,216
2022	41,933	104,620	146,553	0	0	0	0	0	0	146,553
2023	41,296	101,930	143,226	0	0	0	0	0	0	143,225
2024	41,002	102,297	143,299	0	0	0	0	0	0	143,299
2025	40,745	101,652	142,397	0	0	0	0	0	0	142,398
2026	40,436	101,073	141,509	0	0	0	0	0	0	141,509
2027	40,306	100,558	140,864	0	0	0	0	0	0	140,865
2028	40,119	100,096	140,215	0	0	0	0	0	0	140,215
2029	39,955	99,686	139,641	0	0	0	0	0	0	139,641

VCCS: Fu	VCCS: Full-Time Equivalent Enrollment, Total								
			Regular Se	ession FTE				Annual FTE	
	Undergr	aduate	First Pro	fessional	Grad	uate		All	
Fiscal Year	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	In-State	Out-of- State	Total
2022	84,223	2,486	0	0	0	0	84,223	2,486	86,709
2023	84,209	1,897	0	0	0	0	84,209	1,897	86,106
2024	82,696	2,084	0	0	0	0	82,696	2,084	84,780
2025	81,754	2,061	0	0	0	0	81,753	2,061	83,814
2026	80,993	2,041	0	0	0	0	80,993	2,041	83,034
2027	80,426	2,027	0	0	0	0	80,426	2,027	82,453
2028	79,934	2,015	0	0	0	0	79,934	2,015	81,949
2029	79,542	2,005	0	0	0	0	79,542	2,005	81,547
2030	79,226	1,997	O Sta	ote Council of I	0 Higher Education	on for Virginia	79,226	1,997	81,22 <u>3</u>

VCCS: [VCCS: Degree Estimates									
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards
2022	14,879	12,286	5,627	0	0	0	0	0	0	32,792
2023	14,916	12,317	5,641	0	0	0	0	0	0	32,874
2024	14,953	12,348	5,655	0	0	0	0	0	0	32,956
2025	14,991	12,378	5,669	0	0	0	0	0	0	33,038
2026	15,028	12,409	5,683	0	0	0	0	0	0	33,120
2027	15,066	12,440	5,698	0	0	0	0	0	0	33,204
2028	15,104	12,471	5,712	0	0	0	0	0	0	33,287
2029	15,141	12,503	5,726	0	0	0	0	0	0	33,370
2030	15,179	12,534	5,741	0	0	0	0	0	0	33,454

VCCS: I	VCCS: Degree Estimates, Awards to In-State Students									
Fiscal Year	Short- term Certs.	Assoc, Transfer	Assoc, Applied	Bachelor	Post- Bach. Certs	First Prof.	Master	Post- Master's Certs.	Doctor	Total Awards
2022	14,574	12,039	5,458	0	0	0	0	0	0	32,071
2023	14,610	12,069	5,472	0	0	0	0	0	0	32,151
2024	14,647	12,099	5,485	0	0	0	0	0	0	32,231
2025	14,683	12,130	5,499	0	0	0	0	0	0	32,312
2026	14,720	12,160	5,513	0	0	0	0	0	0	32,393
2027	14,758	12,190	5,527	0	0	0	0	0	0	32,475
2028	14,794	12,221	5,540	0	0	0	0	0	0	32,555
2029	14,831	12,251	5,554	0	0	0	0	0	0	32,636
2030	14,868	12,282	5,568	0	0	0	0	0	0	32,718

STATE COUNCIL OF HIGHER EDUCATION FOR VIRGINIA JOINT SCHEV/COUNCIL OF PRESIDENTS MEETING September 18, 2023

DRAFT MINUTES

Mr. Ampy called the meeting to order at 3:00 p.m. in Room 2021 of Hartman Hall, James Madison University, Harrisonburg, Virginia.

Mr. Ampy introduced the current Chair of the Council of Presidents, President Taylor Reveley IV. President Reveley thanked everyone for attending and expressed gratitude for being able to gather in person.

Council members present: Ken Ampy, Walter Curt, Victoria Harker, William Harvey, Jennie O'Holleran, Thaddeus Holloman, Cheryl Oldham, Jason El Koubi, Delceno Miles, Doug Straley, Scott Fleming and John Jumper.

Council members absent: John Broderick.

Staff members present: Tom Allison, Lee Andes, Peter Blake, Grace Covello Khattar, Joseph DeFilippo, Alan Edwards, Jodi Fisler, Sandra Freeman, Tod Massa, Laura Osberger, Emily Salmon, Bob Spieldenner, Kristin Whelan and Yan Zheng.

Other notable attendees: Deb Love from the Office of the Attorney General; the Honorable Aimee Guidera, Secretary of Education; Kirk Cox, President, Virginia Business Higher Education Council (VBHEC); and Nicholas Kent, Deputy Secretary of Education.

See the list at the end of this document of Presidents who attended.

INTRODUCTIONS AND OBSERVATIONS

President Alger welcomed everyone and thanked them for coming to JMU. He thanked Peter Blake for his years of service as SCHEV director. President Alger shared some information about JMU and the genesis of Hartman Hall.

Mr. Ampy called for the presidents and Council members to introduce themselves. He then asked if any presidents could share their experiences with the mental health pilot program. Several participants spoke about how the program benefits their campuses.

Mr. Blake asked the presidents to address how their campuses are helping to ensure the success of Pell Grant eligible students. The presidents discussed how they've been able to increase Pell eligible enrollment at their universities. They discussed wrap-around services and strategies to help Pell Grant eligible and first-generation students complete their degrees.

The presidents discussed mental health initiatives, campus safety and affirmative action. They also discussed administrative costs and challenges to hiring. The presidents also talked about the partnership between K-12 and higher education. They also discussed the impact of low teacher pay on college student interest in studying education.

WHAT VIRGINIANS THINK ABOUT VIRGINIA HIGHER EDUCATION

Mr. Ampy introduced Mr. Cox from the Virginia Business Higher Education Council (VBHEC) and invited him to address the presidents and Council members.

Mr. Cox spoke about the VBHEC's 2023-2024 Growth4VA advocacy campaign. The campaign's message is that it's time to invest in Virginia's talent.

The VBHEC sponsored a comprehensive economic impact study by the Weldon Center at UVA. The study found that Virginia public institutions contribute \$52 billion annually to Virginia's gross state product. The public system accounts for 188,000 jobs in the state, and higher education returns approximately \$3.8 billion in revenue to the state treasury. The investment in higher education more than pays for itself.

According to a public opinion poll released by the VBHEC, more than 90% of Virginians in both parties say that making sure that every Virginian can earn a certificate or degree is the most important investment the state can make.

Mr. Cox wrapped up his remarks by advocating for greater investment in VTOP as the best way to provide more opportunities for students and Virginia business.

After his remarks, Mr. Cox shared a short video.

GENERAL DISCUSSION ON TOPICS OF MUTUAL INTEREST

Mr. Ampy opened the floor to questions for Mr. Cox and reactions to his presentation.

Mr. Cox answered questions about the polling data and the bipartisan support for higher education in Virginia. Council members asked about the methodology behind the poll and asked for data connecting the internships to outcomes. Mr. Cox stated that it is too soon to measure those results.

Mr. Ampy invited Secretary Guidera to share some remarks. On behalf of the Governor, she thanked the returning Council members and welcomed the new ones. She updated the group about initiatives from her office.

CLOSING COMMENTS

Mr. Blake applauded Secretary Guidera for her partnership. He thanked the new Council members and welcomed the new presidents and chancellor. Mr. Blake reflected on his memories and important accomplishments in Virginia higher ed during his tenure.

MOTION TO ADJOURN

The chair adjourned the joint meeting at 5:15 p.m.

Council Secretary
Kvistis VVIII alar
Kristin Whelan
Coordinator of Board and Executive Operations

Council of Presidents Attendees

Bret Danilowicz, Radford University Cedric Wins, Virginia Military Institute Greg Hodges, Patrick & Henry Community College Michael Rao, Virginia Commonwealth University Adam Hutchison, Virginia Highlands Community College Donna Price Henry, UVA-Wise Troy Paino, University of Mary Washington Taylor Reveley IV, Longwood University Jon Alger, James Madison University Brian Hemphill, Old Dominion University Tim Sands, Virginia Tech Jim Ryan, University of Virginia Gregory Washington, George Mason University Javuane Adams-Gaston, Norfolk State University David Doré, Chancellor, Virginia Community College System Bill Kelly, Christopher Newport University

STATE COUNCIL OF HIGHER EDUCATION FOR VIRGINIA COUNCIL ORIENTATION SEPTEMBER 18, 2023 DRAFT MINUTES

Council Members present: Ken Ampy, Walter Curt, Scott Fleming, John Jumper, Delceno Miles and Doug Straley.

Staff members present: Lee Andes, Tom Allison, Peter Blake, Lynne Brownlee, Joe DeFilippo, Alan Edwards, Grace Khattar, Tod Massa, Laura Osberger, Kristin Whelan and Yan Zheng.

Mr. Ampy started the meeting at 10:45 a.m. in Room 3016 of Hartman Hall at James Madison University. Mr. Ampy welcomed the Council members and thanked them for agreeing to serve.

Mr. Blake asked the new members to introduce themselves. Mr. Blake asked Mr. Ampy, Mr. Curt and staff members to introduce themselves.

Mr. Blake discussed SCHEV's role and functions as the state coordinating board and provided a brief history of the agency. He explained SCHEV's decentralized system with the flexibility to facilitate innovation at each institution. Mr. Blake described the primary priorities for SCHEV as cost, quality and access. He gave a brief overview of the size of Virginia's system and presented some data points on enrollment, degrees awarded and state funding. He also explained how Council does most of its work through two committees and meets six times per year.

Mr. Blake referenced a document provided to members with lists of Council members and staff members. He talked about the processes involving travel to meetings, expense reimbursements, and how FOIA rules may impact email communications. He also reviewed a summary of strategic plan priority initiatives and the "Key Facts" booklet providing important data about higher education in Virginia.

Mr. Blake described the expressed and implied duties of SCHEV and directed the new members to the SCHEV Responsibilities document included in the Orientation materials.

Gen. Jumper asked Mr. Blake to describe SCHEV's relationship to the General Assembly and the Governor's office. SCHEV is an Executive branch agency and has some responsibilities to the General Assembly. By design, the SCHEV director is not an appointed head, which works to assure some independence. Members of SCHEV staff and the director occasionally testify to the General Assembly.

Direct report staff members provided overviews of the work of their section and how they work with Council members:

- Dr. DeFilippo talked about the Academic Affairs department and its duties of coordination over both the public and private higher education sectors. Dr. DeFilippo answered several questions from new Council members about certification requirements and degree approvals.
- Dr. Edwards talked about the Finance, Policy and Innovation department and its
 work on the strategic plan goals and initiatives, the innovative internship
 program, the fund for excellence and innovation and the mental health
 workforce pilot. Much of their work is on systemwide budget recommendations,
 student aid, financial aid management, policy recommendations, outreach and
 access in the K-12 sector. Dr. Edwards responded to questions from the
 Council Members. Mr. Andes briefly introduced the Council members to the
 Virginia College Access Network (V-CAN).
- Mr. Massa talked about the Policy Analytics department and the data it collects and maintains. SCHEV is the lead agency for Virginia Longitudinal Data System (VLDC) and therefore has access to data from all the partner agencies. The Policy Analytics department directly supports several of SCHEV's assigned duties and supports the work of all other SCHEV departments.
- Dr. Edwards briefly discussed the Strategic Plan, Pathways to Opportunity, and work-based learning, Innovative Internship Program, Virginia Talent + Opportunity Partnership (VTOP). Dr. Edwards answered questions from the Council members.
- Ms. Brownlee provided an overview of the budget and finance department. She
 described how her unit supports the work of the agency units.
- Ms. Osberger discussed her role in coordinating logistics for Council meetings and members, agency operations and communications.

The meeting concluded at 12:00 p.m.



David Doré Biography

David Doré became Chancellor of the Virginia Community College System (VCCS) on April 1, 2023. Dr. Doré is the tenth person to lead the system, which was founded in 1966. He succeeded Dr. Sharon Morrissey, who served in the post on an interim basis since July 2022. In his position, Dr. Doré provides day-to-day leadership for a system serving more than 200,000 degree-seeking and workforce-career training students annually. That's more than 40 percent of Virginia's undergraduate students. He oversees 23 independently accredited community

colleges across 40 locations in every corner of Virginia.

David Doré joined the VCCS in his twenty-seventh year serving community college students. Like so many of our students, he was a first-generation college student. His career has been guided by a fundamental belief that every learner can succeed if the conditions are right. He has focused on serving diverse and underrepresented populations to foster inclusive learning communities, supporting open access, student success, and economic mobility.

Dr. Doré came to Virginia from Tucson, Arizona, where he served as President of Campuses and Executive Vice Chancellor at Pima Community College. There he led the College's five campuses and workforce development initiatives, including the development of the College's Centers of Excellence in response to the needs of Arizona's workforce sectors.

Prior to Pima, Dr. Doré served as Dean of Career and Technical Education with the Maricopa Community College District in Tempe, Arizona, and Dean of the School of Business and Dean of the Downtown Campus at City College of San Francisco.

Doré served as a full-time faculty member at the community college, university and secondary levels for twenty years.

Doré earned his Doctor of Education degree at Pepperdine University; a Master of Business Administration degree at Georgetown University; his Master of Education at Boston College; a Master of Theological Studies (Ethics) at Santa Clara University; Licentiate of Philosophy in Ethics at Gonzaga University; and his Bachelor of Arts in Philosophy at Gannon University.

He was a 2017-18 Presidential Fellow of the Aspen Institute's College Excellence Program and has been active in community leadership and in advocating for community college education at the state and national levels.

David Doré is married to his partner of 25 years, Chauncey Roach, who has served 30 years in federal employment, including six years in the U.S. Air Force and 24 years with the Veterans Health Administration, as a registered nurse.

State Council of Higher Education for Virginia Agenda Item

Item: III.D - Discussion of SCHEV's Role in Civic Engagement and the Day of

Dialogue

Date of Meeting: October 24, 2023

Presenter: Dr. Jodi Fisler

Senior Associate for Assessment Policy & Analysis

jodifisler@schev.edu

Most Recent Review/Action:

No previous Council review/action
 ■
 No previous Council review/action
 No previous Council review
 No previous Counc

Previous review/action

Date: Action:

Purpose of the Agenda Item:

The purpose of this item is to provide Council with information about the agency's ongoing work to support institutional efforts to teach and assess civic engagement in accordance with expectations set forth in SCHEV's Policy on Student Learning Assessment and Quality in Undergraduate Education.

Background Information/Summary of Major Elements:

SCHEV's Policy on Student Learning Assessment and Quality in Undergraduate Education requires all public institutions to assess their undergraduate students on six core competencies, one of which is civic engagement. This competency was added to the policy as part of extensive revisions adopted in 2017. The inclusion of civic engagement as a required competency was grounded in the 2014 iteration of *The Virginia Plan for Higher Education*, which made two specific references to civic engagement.

To support institutions in meeting the expectations of this requirement, SCHEV has convened several virtual and in-person gatherings for institutional faculty and staff for the purpose of discussing various aspects of teaching and assessing civic engagement. These gatherings have allowed faculty and staff to share success stories and helpful resources with one another, and also allowed SCHEV staff to hear from institutional representatives about the challenges they face. SCHEV staff use insights and feedback generated at these gatherings to inform further action in a manner appropriate to SCHEV's mission and statutorily assigned duties.

Materials Provided:

Appendix: SCHEV Statement on Civic Engagement (2023).

• During the meeting, staff will provide a presentation (PowerPoint).

Financial Impact: N/A

Timetable for Further Review: N/A

Relationship to the Goals of The Virginia Plan for Higher Education:

Council's consideration of this agenda item supports the following strategies outlined in *Pathways to Opportunity: The Virginia Plan for Higher Education*:

- Foster program and administrative innovations that enhance quality, promote collaboration and improve efficiency.
- Support experiences that improve students' employment outcomes, income and community engagement.
- Improve the alignment between post-secondary academic programs and labor market outcomes.
- Cultivate a climate of inclusion and innovation through scholarship, research, a diverse faculty and other programming.

Resolution: N/A

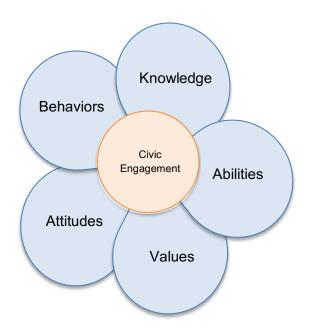
SCHEV Statement on Civic Engagement

Since 2017, SCHEV's *Policy on Student Learning Assessment and Quality in Undergraduate Education* has required all Virginia public colleges and universities to assess civic engagement, among other core competencies. The purpose of this statement is to provide greater clarity about how SCHEV understands civic engagement, as well as what we expect regarding assessment of this complex competency. We do not expect this document will answer every question. Please contact JodiFisler@schev.edu if you would like to discuss it further.

Here's how the SCHEV policy describes civic engagement:

Civic engagement – an array of knowledge, abilities, values, attitudes, and behaviors that in combination allow individuals to contribute to the civic life of their communities. It may include, among other things, exploration of one's role and responsibilities in society; knowledge of and ability to engage with political systems and processes; and/or course-based or extra-curricular efforts to identify and address issues of public or community concern.

Before we expand on that a bit more, keep in mind that the policy language is a *description*, not a definition and not a statement of measurable learning outcomes. It is up to each institution to decide how to define civic engagement more precisely, given the institution's educational mission and student population. That is an intentional feature of the policy. Virginia's institutions are diverse, and education is not a one-size-fits-all endeavor.



Civic Engagement Is More Than an Activity

The word "engagement" suggests action. Consequently, the description of civic engagement as a combination of "knowledge, abilities, values, attitudes, and behaviors"—largely passive attributes—may seem incongruous. That's a fair critique. The important point here is that civic engagement is not *just* about doing something. Effective civic engagement must be based in some level of knowledge (e.g., about ourselves and others, about issues that affect the community, about our political and social environment, about how to work within that environment to preserve or change conditions to benefit the community in accordance with our values and beliefs). In other words, learning—including knowledge acquisition, self-reflection, and skill-building—is implied within the term "civic engagement." That learning can take place in a variety of settings both in and beyond the classroom, using a wide range of pedagogical approaches. Regardless of the setting or the teaching method, inviting students to reflect formally on their knowledge and experiences can help them to make connections among the different dimensions of civic engagement and further deepen their learning.

Civic engagement also implies a desire to use our knowledge and skills to promote the public good (that is, to act beyond our own self-interest for the benefit of a larger community). A person may enjoy cooking, for example, but cooking in and of itself is not an act of civic engagement. Cooking meals for home-bound neighbors or volunteering to cook for a local shelter, however, transforms an enjoyable pastime into an act of civic engagement. Relatedly, working in a helping profession like nursing or counseling may not be civic engagement in the fullest sense, even though it involves working for the benefit of others. Some people see their job primarily as a source of income or personal achievement. It is largely the motivation behind the act that distinguishes civic engagement from a recreational pursuit or a professional obligation. Here again, having students reflect on the meaning of their learning experiences can be an effective way of helping them to see the broader significance of their activities.

Engagement Includes Voting and Volunteering

Many people hear "civic" and think "politics." Civic engagement, by that understanding, is primarily about skills and activities like media literacy (e.g., recognizing mis-/disinformation), voting, attending public meetings, and contacting elected representatives, to name just a few examples. SCHEV's description of civic engagement allows for these kinds of activities (as long as they make room for a wide array of political views and values), and SCHEV unequivocally supports educating students to become more effective members of a representative democratic society. The policy, however, does not limit civic engagement to its political forms, nor does it prioritize political engagement over what some might call "community engagement." Extra-curricular volunteer service, community-based research projects, service-learning, and other non-political types of engagement with community members and community issues are equally valid forms of civic engagement for SCHEV's purposes. In developing community-based opportunities, SCHEV reminds institutions to model the values they hope to instill and to ensure that community partnerships are built on a foundation of equitable collaboration, reciprocity, and respect.

Lead With Learning, Not Measurement

Are institutions required to incorporate all of these elements of civic engagement into their teaching and assessment strategies? No. SCHEV's description of civic engagement is intentionally broad, and it is meant to describe the range of what institutions *can* do, and perhaps ideally what they *would* do, but not what they *must* do. As for what they *should* do, there is a wealth of theoretical and applied literature about civic engagement that can help inform those decisions, as well as scholarly and professional networking opportunities where faculty and staff can share ideas about effective approaches. Although SCHEV's interest in civic engagement is expressed primarily through the assessment policy, it is important to remember that not everything that matters can be measured, and not everything that can be measured matters. With civic engagement—and in fact with all of the competencies required in the assessment policy—the learning is what matters, even if it can't be fully or easily assessed. Lead with what matters, then decide which aspects of that can be measured in a meaningful way.

The Bottom Line

In short, SCHEV asks institutions to make **intentional efforts** to develop in students those qualities that will allow them to contribute actively and responsibly to their professional and personal communities within the context of a democratic society. Assessment should provide **meaningful information** about whether and to what degree those efforts are achieving the intended aims. What and how you teach, and what and how you assess, is largely up to you. SCHEV is not asking you to teach or assess everything that might fall under the umbrella of civic engagement. We are, however, asking you to take this charge seriously and to consider what your institution can reasonably do to develop your students' capacity to be effective citizens and engaged members of their respective communities.

Source Frameworks

SCHEV's description of civic engagement borrowed from existing definitions and frameworks, most notably *A Crucible Moment* (2012). Newer frameworks affirm the multi-faceted nature of civic engagement in similar ways. Institutions are encouraged to use or adapt any of these (or other) frameworks to the extent they are helpful.

- Draft Framework for College Civic Learning for an Engaged Democracy (https://www.collegeciviclearning.org/learning-framework)
- Four Constructs of Civic Engagement (https://youth.gov/youth-topics/civic-engagement-and-volunteering)
- "A Framework for Twenty-First-Century Civic Learning and Democratic Engagement," from A
 Crucible Moment, p. 4, National Task Force on Civic Learning and Democratic Engagement,
 2012 (free download available at https://www.aacu.org/publication/a-crucible-moment-college-learning-democracys-future)
- Points of Light Civic Circle (https://www.pointsoflight.org/civic-circle/)
- Social Change Wheel 2.0 (https://iamncampuscompact.org/resources/social-change-wheel/)

State Council of Higher Education for Virginia Agenda Item

Item: III.E – Action on Priority Initiatives of the Statewide Strategic Plan

Date of Meeting: October 24, 2023

Presenter: Emily Salmon

Senior Associate for Strategic Planning and Policy Studies

emilysalmon@schev.edu

Most Recent Review/Action:

No previous Council review/action

□ Previous review/action

Date: September 19, 2023

Review: Council continued its discussion of potential priority initiatives for the

next biennium.

Purpose of the Agenda Item:

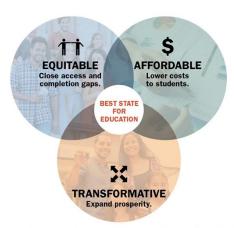
This item and Council's action are intended as the final phase of a multi-meeting process resulting in the next slate of Council-endorsed, biennial priority initiatives supporting the statewide strategic plan for higher education. Accompanying materials incorporate Council's input from the September meeting.

Priority initiatives serve as Council's means to implement the strategies and work toward the goals set forth in *Pathways to Opportunity: The Virginia Plan for Higher Education*. Other means include budget and policy recommendations for the General Assembly's consideration.

Background Information/Summary of Major Elements:

The *Pathways to Opportunity Plan* creates the framework for statewide action for up to six years via its vision, goals and strategies. However, The Plan's strategies to achieve

Remove barriers to access and attainment, especially for Black, Hispanic, Native American and rural students; students learning English as a second language; students from economically disadvantaged backgrounds; and students with disabilities.



Invest in and support the development of initiatives that provide cost savings to students while maintaining the effectiveness of instruction.

Increase the social, cultural and economic well-being of individuals and communities within the Commonwealth and its regions.

the goals, given their generality, are not actionable in and of themselves. Biennial priority initiatives represent Council-endorsed actions that SCHEV will take in the short term in support of the goals and strategies of *Pathways to Opportunity: The Virginia Plan for Higher Education*. Council approved the first slate of priority initiatives in September 2021. In turn, those biennial priority initiatives aligned with applicable budget and policy recommendations necessary to implement those actions.

Beginning in March, Council has reviewed and provided iterative feedback on potential new biennial initiatives (2023-2025) at each meeting. Staff has articulated general connections between the *Pathways to Opportunity* plan strategies, the administration's guiding objectives and the potential priority initiatives. Input provided by Council through its September meeting shaped the 10 priority initiatives presented below.

Council's most recent input centered on, but was not limited to: specific access initiatives; the variety of available postsecondary opportunities; civic engagement; modifications to the college choice/outcomes initiative to include private colleges and commitment to student success; and pathways maps as a mechanism for affordability.

The materials provided on the pages that follow summarize the resultant list of 2023-2025 priority initiatives incorporating Council's most recent input, which staff provide for Council's final review and action.

The 10 proposed priority initiatives are:

- 1. Promote access to postsecondary education: Develop, implement, and collaborate on a variety of strategic activities, including marketing, professional development, and direct student and family programming (such as mentoring, summer bridge programs, counseling and advising via <u>GEAR UP</u>), to improve awareness and access to a variety of postsecondary education opportunities for Virginia's low-income and underserved students.
- 2. **Support a market survey by Online Virginia Network (OVN):** Gather insight on Virginia higher education alumni including those who obtained some college and no degree and their interest in completing a degree through OVN.
- 3. **Develop resources for mental health and disabilities supports**: Partner to deliver additional resources to institutions and support front line professionals that provide mental health services to students and/or assist students with disabilities.
- 4. **Establish consensus on higher education cost and funding needs:** Build consensus around higher education cost and funding needs in accordance with work done last year.
- 5. Establish pathways maps as means to lower students' costs by ensuring a smooth transition from two-year to four-year institutions: Create system-wide course equivalencies and complete seven pathways maps, strengthening pathways to the baccalaureate for transfer students as well as high school students.
- Report on student choices and outcomes to ensure commitment to completion and student success: Produce report on public and private postsecondary education outcomes and transparently communicate the results.

- Similarly, assess factors influencing an individual's decision to pursue/not pursue higher education.
- 7. **Automate database for private postsecondary education:** Automate database to improve reliability and increase productivity in regulation of private postsecondary education.
- 8. **Scale Virginia Talent + Opportunity Partnership (V-TOP):** Scale the Virginia Talent + Opportunity Partnership, launch new V-TOP initiatives that address barriers to work-based learning and evaluate progress/success to expand the statewide effort.
- 9. **Establish criteria for high demand jobs:** In cooperation with the Virginia Office of Education Economics (VOEE) and institutions, work to establish criteria to define and incentives to address urgent labor market needs.
- 10. Foster activities and partnerships that improve students' civic knowledge and their ability to contribute effectively to civic life.

Materials Provided:

Priority Initiatives supporting the *Pathways to Opportunity* plan are provided on the pages that follow this summary cover sheet.

Financial Impact: No estimated impact currently.

Relationship to the Goals of *The Virginia Plan for Higher Education*:

Council's priority initiatives reflect broad themes from the strategic planning process and include specific (short-term) actions approved by Council to implement the plan's 10 strategies and achieve its three goals.

<u>Timetable for Further Review/Action:</u>

Implementation of the priority initiatives can begin immediately upon Council approval. Most initiatives will not require policy changes or additional budget requests. Only the initiative on supports for mental health (initiative #3) will require budget and policy recommendations for implementation.

Staff will update Council regularly on initiative implementation, including supporting actions identified in the table below. The annual report for the strategic plan will include details on initiative progress each year. Staff will share the annual report with Council upon its submission to the Governor and General Assembly.

Resolutions:

BE IT RESOLVED that the State Council of Higher Education for Virginia approves priority initiatives for the biennium, as discussed and agreed upon on October 24, 2023, in support of the goals of the statewide strategic plan for higher education and Governor Youngkin's objectives and key results (OKRs).

BE IT FURTHER RESOLVED that the State Council of Higher Education directs its staff to develop workplans and, where relevant, budget and/or policy

recommendations necessary to implement these initiatives, as well as to provide regular progress updates to Council.

Plan Goals and Strategies Approved by Council in January 2021	Higher Education Priorities Approved by the Administration	Not Yet Approved – Biennial Priority Initiatives for Council's Endorsement
1. Equitable (Close Access and Completion Gaps) S1: Expand postsecondary opportunities and awareness to Virginians who may not view higher education as an option.	2. Build the college and career pipeline in partnership with K-12. 2.3 Partner with K-12 to ensure every high school graduate earns an industry recognized credential or associates degree upon graduation as part of the effort to elucidate the multiple pathways to success.	Promote Access to Postsecondary Education: Develop, implement, and collaborate on a variety of strategic activities, including marketing, professional development, and direct student and family programming (such as mentoring, summer bridge programs, counseling and advising via GEAR UP), to improve awareness and access to a variety of postsecondary education opportunities for Virginia's low-income and underserved students. Actions include: Level Up Virginia: Develop and implement a comprehensive communication campaign focusing on those that might not view higher education as an option, highlighting both traditional and alternative postsecondary pathways, including apprenticeships and high quality certificate and workforce credential programs. SCHEV/VDOE Access Strategic Plan: Collaborate with the Virginia Department of Education (VDOE) to increase FAFSA completions, campus tours, college advising and shared access goals. (Erin McGrath/Brittany Everett/GEAR Up Virginia team)
1. Equitable (Close Access and Completion Gaps) S2: Advance digital access, adoption and literacy, as well as high-quality, effective remote-learning programs.	4. Maintain affordability and reduce the cost of higher education. 4.1 Ensure affordability of higher education through cost reduction solutions and strategic partnerships.	Support Online Virginia Network (OVN) Market Survey: Gather insight on Virginia higher education alumni including those who obtained some college and no degree and their interest in completing a degree through OVN. Actions include: OVN/VCU outreach survey and analysis: Work with VCU research team to survey alumni and match findings with those who obtained some college and no degree. The alumni finder tool will be used to reach out to those with some college but no degree and survey to understand/identify what it would take to get those alumni back to complete their degree. Analysis of results will inform next steps. (Tod Massa)

1. Equitable (Close Access and Completion Gaps) S3: Strengthen student support services for persistence and completion: mental health, mentoring, career services, social, student basic needs, information technology, disability support	3. Promote a vibrant campus life. 3.2 Prioritize mental health solutions in our schools and on our campuses to nurture a culture of well-being.	Develop Resources for Mental Health and Disabilities Supports: Partner to deliver additional resources to institutions and support front line professionals that provide mental health services to students and/or assist students with disabilities. Actions include: SCHEV Mental Health Pilot: Evaluate impact of the mental health pilot and the ability to scale across the state. Pilot is intended to simultaneously expand mental health and well-being supports for students and the pipeline of licensed mental health providers working
and other services.		SCHEV/Virginia Mental Health Access Program Collaborative Training: Partner to provide additional training/webinar(s) to on-campus healthcare professionals to diagnose, treat and manage common mental health disorders. In 2022, this partnership provided training for continuing medical education credits on managing anxiety in college- aged youth. (Emily Salmon)
		Disabilities Access to Higher Education Action Plan: Close access and success gaps for students with disabilities by implementing strategies in the Disabilities Access to Higher Education Action Plan including the data collection pilot. (Emily Salmon – action plan implementation/Marina Moschos– data pilot)
2. Affordable (Lower Costs to	4. Maintain affordability and reduce the	Establish consensus on higher education cost and funding needs: Build
Students)	cost of higher education.	consensus around higher education cost and funding needs in
		accordance with <u>work done last year</u> (SB800 2023 budget amendment).
S4: Align tuition and fees,	4.1 Ensure affordability of higher education	
financial aid and state	through cost reduction solutions and	Actions include:
appropriations such that	strategic partnerships.	Technical assistance: Per SB800, provide technical assistance to the
students have broader access		joint subcommittee reviewing public higher education funding policies
to postsecondary education		and enrollment management. The subcommittee will conduct an

opportunities regardless of		assessment that will be used to develop guidelines against which to
their ability to pay.		measure higher education funding requests.
		(Tom Allison)
2. Affordable (Lower Costs to	2. Build the college and career pipeline in	Establish Pathways Maps as a means to lower the cost to students by
Students)	partnership with K-12.	ensuring a smooth transition from two-year to four-year institutions:
		Create system-wide course equivalencies and complete seven pathways
S5: Cultivate affordable	2.1 Strengthen "Pathways Programs" and	maps, strengthening pathways to the baccalaureate for transfer
postsecondary education pathways for traditional, non-	other efforts that prepare young people for long term academic, career, and life	students as well as high school students.
traditional and returning	success.	Actions include:
students.		Common curriculum: Work with two-year and four-year institutions to
		create 12 new common associate degree curriculum, the development
		of a four-year plan of study and the development of a student-facing
		transfer guide.
		Pathways maps and transfer guides: Complete seven pathways maps
		for approximately 30 broad disciplinary areas across five phases.
		Develop transfer guides from completed pathways maps for each
		disciplinary major and make publicly available via Transfer Virginia
		website.
		(Paul Smith and Emily Muniz)
2. Affordable (Lower Costs to	1. Prepare students for the increasing	Report on student choices and outcomes to ensure commitment to
Students)	demands of the knowledge economy.	completion and student success: Produce report on public and private
		postsecondary education outcomes and transparently communicate the
S6: Update and reform funding	1.2 Prioritize public reporting of graduate	results. Similarly, assess factors influencing an individual's decision to
models and policies to improve	employment outcomes per institution and learning program ROI.	pursue/not pursue higher education.
equity, affirm return on	icariiiig program noi.	Actions include:
investment and encourage increased and consistent levels		Biennial postsecondary education outcomes report: Produce report
of state funding.		and share findings on postsecondary education outcomes.
or state randing.		(Tod Massa)

		Assessment of college-decision making among high school students: With appropriate partners, assess factors influencing high school students' decisions to purse/not pursue higher education. (Erin McGrath)
2. Affordable (Lower Costs to Students) S7: Foster program and administrative innovations that enhance quality, promote collaboration and improve efficiency.	4. Maintain affordability and reduce the cost of higher education. 4.1 Ensure affordability of higher education through cost reduction solutions and strategic partnerships.	Automate Database for Private Postsecondary Education: Automate database to improve reliability and increase productivity in regulation of private postsecondary education. Actions include: New database development: Work with a selected vendor to replace current application process of online and hard copy applications with a web-based application that will provide access to real time information along with automation tools that simplify and streamline operations. Centralized "system of record": Utilize the database to maximize organizational effectiveness, reduce compliance risk and provide easy access to centralized "system of record" information/data. (Sandra Freeman)
3. Transformative (Expand Prosperity) S8: Support experiences that improve students' employment outcomes, income and community engagement.	Prepare students for the increasing demands of the knowledge economy. I.3 Increase student exposure to and experiences with the world of work.	Scale Virginia Talent + Opportunity Partnership (V-TOP): Scale the Virginia Talent + Opportunity Partnership, launch new V-TOP initiatives that address barriers to work-based learning and evaluate progress/success to expand the statewide effort. Actions include: Statewide staffing agency: Expand internship opportunities by supporting small businesses with recruiting, hiring, and onboarding candidates. Employer Matching Funds: Provide incentives to small employers who hire students as interns through matching funds to cover wage and work-related expenses.

		Academic Data Governance Workgroup: Establish work-based learning standards, definitions, and data collection methods to be measured and considered across institutions. (Alisha Bazemore)
3. Transformative (Expand Prosperity) S9: Improve the alignment between post- secondary academic programs and labor market outcomes.	4. Maintain affordability and reduce the cost of higher education. 4.2 Create incentives for institutions, employers and students to pursue credentials aligned with urgent labor market demands and retain graduates in Virginia.	Establish Criteria for High Demand Jobs: In cooperation with the Virginia Office of Education Economics (VOEE) and institutions, work to establish criteria to define and incentives to address urgent labor market needs. Actions include: Define "urgent labor market needs:" Identify and obtain additional data/forecasting needs to establish criteria to define "urgent labor market needs" and associated academic programs. Incentive Development: Use the criteria and data findings from urgent labor market needs to develop recommendations for incentives to promote those academic programs and address specified labor market needs. Develop Teacher Preparation Degree Programs: Collaborate with institutions of higher education and Virginia Department of Education on approval of new teacher preparation degree programs for fall 2024 or later implementation. (Joe DeFilippo)
3. Transformative (Expand Prosperity) S10: Cultivate a climate of inclusion and innovation through scholarship, research, a diverse faculty and other programming.	3.1 Protect free speech and inquiry as a hallmark of Virginia Education.	Foster activities and partnerships that improve students' civic knowledge and their ability to contribute effectively to civic life. Actions include: Implementation strategies: Partner with participating institutions and the Constructive Dialogue Institute (CDI) to help students, faculty, staff and other stakeholders to develop/enhance skills to have more effective conversations with people holding different views. Each participating institution will work with CDI staff to design an

implementation strategy aligning with its institution's culture and existing programming.

Community of practice: Faculty and staff from participating institutions will be invited to a "community of practice" to share experiences, challenges and seek support from each other, from CDI and access a library of resources.

Day of Dialogue events: Facilitate cross-institutional conversations about high quality civic learning and engagement.

Presentations/ongoing discussions on this topic: Include on subsequent Council agendas, presentations and discussions with the VDOE curricular standards experts about how civics is taught in Virginia.

(Jodi Fisler)

State Council of Higher Education for Virginia Agenda Item

Item: III.F - Council - Report of the Agency Director

Date of Meeting: October 24, 2023

Presenter: Peter Blake

Director

peterblake@schev.edu

Most Recent Review/Action:

Previous review/action

Date: Action:

Purpose of Agenda Item:

The purpose of this agenda item is to inform Council of recent and upcoming work in which staff is involved.

Background Information/Summary of Major Elements: N/A

<u>Materials Provided</u>: Report of the Agency Director.

Financial Impact: N/A

Timetable for Further Review/Action: N/A

Relationship to Goals of The Virginia Plan for Higher Education: N/A

Resolution: N/A

State Council of Higher Education Director's report October 24, 2023

Six-year-plan process: In mid-September, the public institutions received the Op-Six group's comments and questions about the institutions' draft six-year plans, which are prescribed in the Code of Virginia. Op-Six is the informal name given to designated reviewers of the six-year plans, which include the Secretary of Education, the Secretary of Finance, the staff directors of the House Appropriations Committee and the Senate Finance and Appropriations Committee, the director of the Department of Planning and Budget and the director of SCHEV. Institutions' responses were due on October 6; their boards must approve the final versions of the six-year plans by December 1. The Op-Six group met on September 26 and October 10. During the September meeting, Op-Six reviewed themes from the draft six-year plans as well as the 2023 planning process generally; we also discussed potential changes to future six-year-planning processes. During the October meeting, Op-Six reviewed the responses from the institutions to Op-Six's comments and questions about their draft plans and continued its discussions of potential legislative and non-legislative changes to the process. A concluding feature of the six-year-plan process will be the production of a data report on enrollment, costs and labor-market alignment.

Board of visitors orientation planning: A planning committee continues to meet and refine the agenda for the November 14-15 orientation program for new college and university board members. Featured presenters include Governor Youngkin, Secretary of Education Guidera, Secretary of Finance Cummings, director of the Department of Planning and Budget Michael Maul and several board rectors, members and university presidents. Council members Delceno Miles and John Jumper serve on the planning group. They and other Council members, including chair Ken Ampy and vice-chair Victoria Harker, will participate in the event, which will be held at the Lewis Ginter Botanical Garden in Richmond.

"Level Up Virginia" launch: On October 2 and in collaboration with the Virginia Department of Education, SCHEV launched a new "student-facting" website, www.levelupvirginia.org. The website offers resources to Virginia's students and families on a broad range of postsecondary pathways, including two- and four-year colleges, credentials, apprenticeships and the military. It features a directory connecting students and families to local college access providers and spotlights an "ROI College Explorer" tool from VirginiaStudentLoanHelp.org. Visitors can access an event calendar for the latest in college-going activities. While the target audience is students who are underrepresented in higher education, their families and the educators who serve them, it is a resource for anyone in Virginia looking to advance their educational journey.

VLDS research forum: On September 27 and 28, the Virginia Longitudinal Data System held its third annual Research Forum; this year's focus was leveraging

strategic analytics across state agencies to drive powerful decisions. Secretaries Guidera, Merrick and Slater participated, as well as staff from SCHEV, the Virginia Department of Education and multiple other state agencies and secretariats. SCHEV is the <u>designated administrator</u> of the VLDS.

Advisory Group Meetings: On October 6, SCHEV staff convened public institutions' chief academic officers as the Instructional Programs Advisory Committee. The agenda included discussion of the six-year-plan process; overview of the recent budget amendments and of potential budget and policy recommendations from SCHEV; edits to SCHEV's program-approval policy; and an update from the SB 1280 workgroup, which is studying the efficacy of including internships as part of the curriculum without adding to the time to complete a degree. On October 18, SCHEV staff convened the chief financial officers as the Finance Advisory Committee. The primary topic of discussion was the SCHEV staff budget and policy recommendations for the 2024-26 biennium.

Data Science Innovation Hub workgroup meeting: On October 4, Joe DeFilippo convened the workgroup assembled by SCHEV to work with a consultant (SRI International) on the feasibility of a university-consortia data science innovation hub in the Hampton Roads region. The group reviewed SRI's phase 2 report, as well as plans for focus-group discussions with relevant alumni of the designated institutions.

"Full cost of education": The Appropriation Act sets forth a tuition policy regarding nonresident (out-of-state) students (Item 4-2.01.b.2). This policy was first established in 1990, and its current version directs SCHEV to calculate the average cost of education by institutions and monitor whether institutions' tuition charges to out-of-state students meet the requirement to "cover at least 100 percent of the average cost of their education" annually. SCHEV can require a "remediation plan" for institutions that fall below the threshold. Two institutions fall below the requirement, NSU (87%) and VSU (98%). The calculation includes extraordinary general fund appropriations over the last two biennia. Furthermore, these institutions received a partial allowance for charging less than 100% of cost in the 2023 General Assembly session. As a result, staff intends to refrain from requiring remediation plans for NSU and VSU and will revisit the topic following the 2024 General Assembly session.

Virginia Education and Workforce Conference: This annual event is scheduled for October 26, from 9 a.m. to 2 p.m., at the Richmond Convention Center. SCHEV's Virginia Talent + Opportunity Partnership is a co-host for the event along with the Virginia Chamber Foundation and the Virginia Business Higher Education Council. SCHEV staff member Alisha Bazemore will be on a panel to talk about the value of internships in expending the educational experience of students. If Council members are interested in attending, please tell Kristin Whelan (kristinwhelan@schev.edu), who will register you for the conference.

Out and about: I participated in the September 29 meeting of the Workforce Transition Stakeholder Advisory Group, led by Secretary of Labor Bryan Slater. I also participated in the meeting of the board of trustees of the Southern Virginia Higher Education Center and in the board and committee meetings and the annual retreat of Virginia529. On October 5, I attended in the Virginia Chamber's early-childhood education event in Richmond.

Wrapping up: I will be spending the last two months as SCHEV director on activities related to the annual board of visitors orientation program, SCHEV's budget and policy recommendations and the Governor's introduced budget, the Virginia Talent + Opportunity Partnership, the conclusion of the six-year-plan process, internal agency operations and the transition to the new director. The Council made me the interim director in April 2011 and the permanent director in January 2012. I have worked with six Council chairs and dozens of members. Together, we have produced over 100 Council regular meetings, special meetings, retreats and conferences. I have enjoyed (just about) every moment and have been inspired by the Council members' commitment, thoughtfulness, creativity, knowledge, experience and respect for one another. You will continue to be supported by an exceptional and talented staff and by many friends of higher education around Capitol Square and at the institutions. Thank you.

State Council of Higher Education for Virginia Agenda Item

Item: III.I - Report of the SCHEV Director Search Committee

Date of Meeting: October 24, 2023

Presenter: Victoria Harker

Co-chair, Search Committee

Most Recent Review/Action:

No previous Council review/action

□ Previous review/action

Date: September 19, 2023

Action: Council received the first report of the Search Committees activites.

Purpose of the Agenda Item:

The purpose of this item is to report on activities since Council's September meeting related to the search for the next agency director.

Background Information/Summary of Major Elements:

In May, Chairman Ampy created and charged a seven-member committee to search for the next agency director, following Director Blake's announcement earlier that month of his intention to retire before 2024. The search committee is comprised of: Victoria Harker (Co-chair), Katharine Webb (Co-chair), Gilbert Bland, John Broderick, Aimee Guidera, Cheryl Oldham and Taylor Reveley IV. Deborah Love from the Office of the Attorney General provides legal counsel. Alan Edwards of agency staff provides staff support, and Jennifer Brooks of agency staff provides procurement expertise.

As a committee created by the Council Chair, the search committee constitutes a committee of Council, and therefore is a public body. As such, its activities (other than confidential personnel matters) are public/open; its meeting agendas, Minutes and materials are publicly accessible and preserved on the agency website: https://www.schev.edu/about/council/council-meetings-and-agendas.

As reported previously, the Search Committee met in June and August, resulting in a contract for search services, effective September 1 through December 31, with the Isaacson, Miller firm. The work plan projects a hiring decision in mid-December.

In late September, the firm posted the job ad in various paid classifieds and free jobs boards, as well as on its own website. Staff ensured that the ad was posted on the state jobs board and the agency website; staff also shared it with leaders of major national organizations.

The Search Committee met on October 20. The agenda (which was in preparation at the time this text was written) included a closed session to discuss initial applicants and nominees.

<u>Materials Provided</u>: See summary above and the Search Committee's materials at: https://www.schev.edu/about/council/council-meetings-and-agendas.

Financial Impact:

Procurement of the search firm's services carries a financial impact, which will be expended from the agency budget. Per the contract terms, these costs include both a fixed fee and the firm's expenses (direct and indirect).

Relationship to the Goals of *The Virginia Plan for Higher Education*:

Hiring the next agency director will be key to maintaining progress toward achieving the goals of the statewide strategic plan.

Timetable for Further Review/Action:

Co-chair Harker will continue to communicate any time-sensitive information to Council members through electronic communications. The committee's goal is to facilitate the hiring of a new agency director with an employment start date of or around January 1, 2024.

To meet that goal, the committee will bring forward its recommended slate of candidates for action by Council at a special non-public meeting specifically and exclusively for this purpose. Toward that end, the Council chair is advised to create an "Announcement Committee" to call for and schedule such a special non-public meeting.

Resolution: NA

Pursuant to *Code of Virginia*, § 23.1-203 and Council's "Policies and Procedures for Program Approval and Changes," the following item approved as delegated to staff:

Academic Program Actions

Institution	Degree/Program/CIP	Effective Date
Old Dominion	Undergraduate Certificate Program	Spring 2024
University	Establishment Approved:	
	Human Factors (42.2899)	

Pursuant to *Code of Virginia*, § 23.1-203 and Council's "Policies and Procedures for Program Approval and Changes," the following item approved and reported:

Program Discontinued

Institution	Degree/Program/CIP	Effective Date
George Mason	Graduate Certificate Program	Spring 2024
University	Discontinuance Approved:	
	Information Security and Assurance	
	(11.1003)	

Pursuant to *Code of Virginia*, § 23.1-203 and Council's "Policies and Procedures for Internal and Off-Campus Organizational Changes," the following item approved as delegated to staff:

Internal and Off-Campus Organizational Changes

Institution	Change/Site	Effective Date
George Mason	Rename the School of Business to the	November 1,
University	Donald G. Costello College of	2023
	Business . The school has been renamed	
	to recognize the Donald G. Costello	
	Foundation financial support and provision	
	of scholarships to students in the business	
	school. The \$52 million gift of the Costello	
	Foundation trusts is "the largest donation	
	to name an academic unit" in the	
	university's history. In addition, the change	
	from "school" to "college" will	
	"acknowledge the size of the unit" and	
	accurately align it with other large	
	academic units at the university.	